

# Update on the Methodology for Amtrak Performance Tracking (APT)

Volume 2: Annual Update for Appendix A and B, Fiscal Year 2021

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October 2022  
DOT-VNTSC-FRA-22-05

Prepared for:  
**Federal Railroad Administration**  
**Office of Amtrak and Northeast Corridor Program Delivery**  
Washington, D.C.

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# Appendix Executive Summary

The Appendices presented below are a continuation of an annual data update which began with the publication of the 2016 *Update on the Methodology for Amtrak Cost Accounting Amtrak Performance Tracking (APT)*.<sup>1</sup> The 2016 report described Amtrak's implemented APT cost allocation methodology and the report appendices displayed Fiscal Year 2014 summary data from Amtrak's accounting system. Subsequent annual updates of the data appendices were published, most recently in January 2021 with Fiscal Year 2020 data.<sup>2</sup> The data presented within were captured in October 2021 and consist of unaudited figures from APT allocated data available at that time and do not reflect any subsequent adjustments or corrections. The figures are intended only to provide a general snapshot of the relative size of Amtrak's business and may not directly align with other published Amtrak reports, based on differences in reporting methodologies. The data described in the summary paragraphs below and within the appendices should be viewed holistically and do not necessarily account for changes within the cost center, family, or subfamily structures over time. For an analysis of the families and subfamilies themselves as well as an analysis of any changes since the 2016 report, see Sections 4 and 5 from the current version of the methodology report, *Update on the Methodology for Amtrak Performance Tracking (APT)*, Volume One: Methodology Update Report.

## Appendix A

In Fiscal Year 2020, Amtrak reported expenses across 1,425 cost centers. However, in Fiscal Year 2021 operating and capital expenses were found at 1,409 cost centers, a decrease of 16, reflecting the nature of APT as a living system with Amtrak seeking efficiency and alignment with organizational priorities. Those cost centers are listed in Appendix A, by subfamily. The change in cost centers was not distributed equally across the families; the largest decrease was in the Ops-Transportation Family, decreasing by 18 cost centers. The Maintenance of Equipment Family decreased by 5 cost centers (all of which came from the MoE Support Subfamily (FM\_204)) and the General and Administrative Family increased by 10 cost centers.

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Cover Photo Source: 123RF Stock Photo

<sup>1</sup> [Update on the Methodology for Amtrak Cost Accounting, Amtrak Performance Tracking \(APT\): Volume 1](https://rosap.ntl.bts.gov/view/dot/39858), U.S. Department of Transportation, Federal Railroad Administration, April 22, 2016. Volume 2 contains Appendices A – F. Volumes 1 and 2 are accessible online at: <https://rosap.ntl.bts.gov/view/dot/39858> and <https://rosap.ntl.bts.gov/view/dot/12420>.

<sup>2</sup> [Update on the Methodology for Amtrak Cost Accounting, Amtrak Performance Tracking \(APT\): Annual Update for Appendices A and B, Fiscal Year 2020](https://ntlrepository.blob.core.windows.net/lib/79000/79900/79956/APT_Appendix_AB_FY20_Update_012921_final_PDFa.pdf), U.S. Department of Transportation, Federal Railroad Administration, January 2021. Accessible online at [https://ntlrepository.blob.core.windows.net/lib/79000/79900/79956/APT\\_Appendix\\_AB\\_FY20\\_Update\\_012921\\_final\\_PDFa.pdf](https://ntlrepository.blob.core.windows.net/lib/79000/79900/79956/APT_Appendix_AB_FY20_Update_012921_final_PDFa.pdf)

Two differences to the family structure between Fiscal Years 2020 and 2021 are captured in this update. First, the Station and On-Board Technology Subfamily (FM\_404), within the Sales and Marketing Family, had been eliminated in Fiscal Year 2019 and had no dollars reported in Fiscal Year 2020. However, in Fiscal Year 2021, the subfamily is again in use and reported operating costs. Second, there are no expenses in the Non Operating Family and none of its cost centers or subfamilies are shown in this update.

The Fiscal Year 2020 update introduced a new table describing the subcategories used by Amtrak and the subfamilies and families they were associated with. In Fiscal Year 2021, Amtrak used 87 subcategories, an overall increase of 3 from Fiscal Year 2020. New subcategories are within the Station and On-Board Technology Subfamily (FM\_404), Centralized Services (FM\_602), Qualified Management (FM\_603), and Direct Customer (Non-NTS) (FM\_604) subfamilies. One subcategory from Corporate Administration (FM\_601) was removed in Fiscal Year 2021.

No other changes occurred within the Families.

## Appendix B

From Fiscal Year 2020 to Fiscal Year 2021, Amtrak’s total operating and capital expenses increased \$136.9 million to \$6,064.8 million (2.3%). This aligns with the previously observed 2.2% increase from Fiscal Year 2019 to Fiscal Year 2020. Within that total, operating expenses decreased \$140.0 million to \$4,029.8 million (-3.4%) while capital expenses increased \$276.8 million to \$2,035.0 million (15.7%). Operating expenses fell in each family except for Maintenance of Way and Police, Environmental & Safety. The Non Operating Family has no expenses in Fiscal Year 2021 and is not represented in the Appendix B tables but is shown below in this executive summary with a 100% drop.

**Table ES-1. Change in Amtrak Family Operating Costs**

Family	Fiscal Year 2021 Change (Millions)	Percentage Change
Maintenance of Way (MoW)	\$40.0	9.1%
Maintenance of Equipment (MoE)	-\$13.0	-2.1%
Operations-Transportation (Ops)	-\$109.6	-7.8%
Sales and Marketing	-\$3.5	-2.0%
General and Administrative (G&A)	-\$59.3	-4.1%
Capital	\$0.0	-110.7%
Police, Environmental & Safety	\$5.3	6.0%
Non Operating	-\$0.0	-100.0%
<b>Total</b>	<b>-\$139,967,640</b>	<b>-3.4%</b>

The largest decrease in operating expenses, in absolute terms, was seen in the Operations-

Transportation Family, decreasing \$109.6 million (7.8%). This follows a 10.9% decrease from Fiscal Year 2019 to Fiscal Year 2020. Of the ten Operations-Transportation subfamilies, the driving factor behind the overall decrease was the reduction in train services due to the COVID-19 pandemic in the first half of the fiscal year, captured largely in Train Movement – Host RR (FM\_307) (-\$44.0 million, -26.1%), T&E (FM\_302) (-\$34.0 million, -7.8%), and On Board Services (FM\_301) (-\$33.3 million, -15.3%). Train Movement – Host RR (FM\_307) decreased almost entirely due to a reduction in administrative costs paid by Amtrak to host railroads for lower service levels on their territories. T&E (FM\_302) and On-Board Services (FM\_301) both saw large decreases in crew costs including wages and benefits. Additionally, On Board Services (FM\_301) saw a large reduction in supplies and commissary contracts.

Other families saw a shift in the distribution of operating dollars among the subfamilies between Fiscal Years 2020 and 2021. While overall, the Maintenance of Way Family increased by 9.1% and eight of the nine subfamilies increased, MoW Support (FM\_105) decreased by \$94.0 million (-83.6%). This reflects the consolidation of the overhead transfer credits from the individual MoW subfamilies exclusively into MoW Support, resulting in the largest net decrease from any single subfamily in Fiscal Year 2021. Within the G&A Family, Direct Customer (Non-NTS) (FM\_604) decreased by \$70.0 million (-77.6%) which was the driving factor for the overall decrease in that family. In Fiscal Year 2020, Direct Customer (Non-NTS) increased by \$65.5 million due to costs from the Voluntary Separation Incentive Program (VSIP). It appears that was a one-time increase, and a shift back to the prior level occurred.

Overall, capital costs increased by \$276.8 million (15.7%) but with a wide variation between the families. The largest increase in capital costs was in the Capital Family, which increased \$382.1 million to \$738.3 million (107.2%). After not being used prior, in Fiscal Year 2020, the Capital Family was used to capture rolling stock acquisition costs. In addition to an increase in new rolling stock purchases, in Fiscal Year 2021 the Capital Family recorded large land and air right acquisition expenses of \$363.0 million related to the new Hudson Tunnel project. The Capital Family is now the largest family in terms of capital costs, followed by the Maintenance of Way Family which saw a drop year-over-year (\$683.1 million in Fiscal Year 2021, -12.1% from Fiscal Year 2020). The only other increase came within the Operations-Transportation Family (\$36.9 million, 96.3% increase), almost all of which came from the Transportation Support Subfamily (FM\_308). The remaining families saw their capital costs fall.

**Table ES-2. Change in Amtrak Family Capital Costs**

<b>Family</b>	<b>Fiscal Year 2021 Change (Millions)</b>	<b>Percentage Change</b>
Maintenance of Way (MoW)	-\$94.0	-12.1%
Maintenance of Equipment (MoE)	-\$6.0	-3.4%
Operations-Transportation (Ops)	\$36.9	96.3%
Sales and Marketing	-\$17.3	-13.2%
General and Administrative (G&A)	-\$24.2	-9.4%
Capital	\$382.1	107.2%
Police, Environmental & Safety	-\$464.5	-2.3%
<b>Total</b>	<b>\$276.8</b>	<b>15.7%</b>

When considering operating and capital costs together, more stability is observed. Only two families saw year over year increases in Fiscal Year 2021, the Capital Family (\$382 million increase, 107.3%) and the Police, Environmental & Safety Family (\$4.8 million increase, 4.4%). Every other family saw an overall cost decrease of less than ten percent.

**Table ES-3. Change in Amtrak Family Total Costs**

<b>Family</b>	<b>Fiscal Year 2021 Change (Millions)</b>	<b>Percentage Change</b>
Maintenance of Way (MoW)	-\$53.9	-4.4%
Maintenance of Equipment (MoE)	-\$19.1	-2.4%
Operations-Transportation (Ops)	-\$72.8	-5.0%
Sales and Marketing	-\$20.8	-6.8%
General and Administrative (G&A)	-\$83.5	-4.9%
Capital	\$382.1	107.3%
Police, Environmental & Safety	\$4.8	4.4%
Non Operating	\$0.0	-100.0%
<b>Total</b>	<b>\$136.9</b>	<b>2.3%</b>

# Appendix A: Cost Center List by Subfamily

## A.1 Cost Center List Introduction

This appendix describes the assignment of cost centers to APT’s family structure, their shift over time, and the business types to which costs are allocated. While Table A-1 presents a five-year view on the number of cost centers, the remaining tables describe the alignment of APT’s cost centers within the family structure at the end of Fiscal Year 2021.

## A.2 Cost Center Shifts Over Time

APT is a living system that shifts in response to the current business organization at Amtrak. Accordingly, the number of cost centers within each subfamily may change over time as cost centers are added, retired, or shifted between subfamilies with a change in function. Table A-1 below shows the number of active cost centers assigned to each subfamily for the past five fiscal years from Fiscal Years 2017-2021 as captured at the conclusion of each fiscal year in the annual appendix updates.

**Table A-1. Change in Number of Cost Centers**

<b>Subfamily</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
FM_101	11	11	11	11	11
FM_102	52	49	50	50	52
FM_103	37	34	39	38	37
FM_104	43	43	47	47	49
FM_105	71	56	69	62	61
FM_106	20	17	18	17	18
FM_107	6	6	6	6	6
FM_108	6	4	5	5	4
FM_109	4	4	4	4	2
FM_201	47	48	54	56	56
FM_202	6	7	8	8	8
FM_203	3	3	4	5	5
FM_204	54	39	46	42	37
FM_205	18	17	10	6	6
FM_206	6	6	7	7	7
FM_207	21	21	21	22	22
FM_208	14	8	14	14	14
FM_301	132	123	124	123	119
FM_302	152	150	160	158	156
FM_303	25	27	25	26	26
FM_304	48	44	45	45	41
FM_305	6	6	5	5	5
FM_306	32	10	29	30	29
FM_307	28	27	27	27	24



Subfamily	2017	2018	2019	2020	2021
FM_308	123	92	99	89	85
FM_309	3	1	3	3	3
FM_310	272	246	285	284	284
FM_401	5	5	5	3	3
FM_402	7	7	4	4	4
FM_403	16	15	15	17	16
FM_404	3	3	3	0	2
FM_405	0	0	19	19	18
FM_601	47	48	38	36	38
FM_602	98	99	95	77	79
FM_603	27	27	15	16	19
FM_604	22	22	11	8	9
FM_605	21	11	2	2	2
FM_801	8	5	12	12	12
FM_901	15	15	16	19	19
FM_902	15	14	12	9	9
FM_903	9	9	8	11	10
FM_991	1	0	0	1	0
FM_992	1	0	1	1	0
FM_Capital	0	0	0	1	1
<b>Total</b>	<b>1,459</b>	<b>1,540</b>	<b>1,379</b>	<b>1,471</b>	<b>1,425</b>

APT is a dynamic system and the nature or function of individual cost centers may change and cost centers may shift from one subfamily to another or its name may change. Accordingly, the specific cost centers and the business types they allocated costs to will change subsequent to the Fiscal Year 2021 time period represented here. This Appendix will be updated periodically to reflect these changes.

### A.3 Description of Amtrak Service Lines

The subfamily tables below present the service lines that each cost center supports. Previous versions of APT documentation presented a prior, alternate view of the service lines. Those presentations used different terminology, referring to “business lines,” or “business types,” and aggregated different services together under alternate names. This report modifies the previous presentation slightly and reflects the separate business areas that make up the Amtrak enterprise as of Fiscal Year 2021:

- National Train Service (NTS):** Amtrak’s primary business of providing intercity passenger train service, consisting of the Northeast Corridor (NEC), State Supported (SS), and Long Distance (LD) service lines.

- **Infrastructure Access:** Provision of access to Amtrak owned facilities, including track, other facilities, and infrastructure services such as yard moves to independently operated railroads. This includes access to both the NEC, owned and operated by Amtrak as well as other Amtrak-owned assets nationwide.
- **Commuter Operations (CMR):** An Ancillary Service, Commuter Operations reflects the provision of commuter rail service by Amtrak on behalf of outside commuter railroad agencies.
- **Reimbursable (REB):** An Ancillary Service, Reimbursable captures maintenance of non-Amtrak owned infrastructure and equipment performed by Amtrak for outside enterprises, mostly commuter railroads and states on a reimbursable cost basis.
- **Commercial (COM):** An Ancillary Service, Commercial reflects Amtrak’s management of property and assets for purposes other than for the direct provision of intercity passenger train service (e.g., retail space, parking garages, air rights, etc.).
- **Other – Unallocated:** Not a service line as above, Amtrak groups certain transactions from SAP here that are not allocated to the NTS trains or other service lines. The expenses are mainly depreciation, interest, Amtrak’s OIG, and expenses not associated with the current operation such as inactive assets maintained per lease requirements.

## A.4 Fiscal Year 2021 Subcategory Breakdown

Within each subfamily, Amtrak uses one or more subcategories to track subsets of closely related costs. A subcategory is a grouping of similar cost centers within a subfamily that perform a similar subset of functions and activities. As an example, the T&E Subfamily (FM\_302) has Subcategories for Crew (FM\_302\_1) and Support (FM\_302\_2). Amtrak utilized 87 subcategories in Fiscal Year 2021, three more than in Fiscal Year 2020. Table A-2 offers a view of all subcategories by subfamily.

**Table A-2. Subcategory Breakdown by Subfamily**

Subcategory	Subcategory Description	Subfamily	Subfamily Description
FM_101_0	Central Div MoW - General	FM_101	Central Div MoW
FM_102_0	MidAtlantic Div MoW - General	FM_102	MidAtlantic Div MoW
FM_102_1	Harrisburg Line	FM_102	MidAtlantic Div MoW
FM_103_0	New England Div MoW - General	FM_103	New England Div MoW
FM_103_1	Springfield Line	FM_103	New England Div MoW
FM_104_0	New York Div MoW - General	FM_104	New York Div MoW
FM_105_0	MoW Support - General	FM_105	MoW Support
FM_105_1	Engineering Training	FM_105	MoW Support
FM_106_0	System Gangs - General	FM_106	System Gangs
FM_107_0	West Div MoW - General	FM_107	West Div MoW
FM_108_0	Empire District - General	FM_108	Empire District
FM_109_0	Michigan Line - General	FM_109	Michigan Line
FM_201_0	MoE Turnaround - General	FM_201	MoE Turnaround
FM_202_0	MoE Loco Maintenance - General	FM_202	MoE Loco Maintenance
FM_203_0	MoE Car Maintenance - General	FM_203	MoE Car Maintenance

<b>Subcategory</b>	<b>Subcategory Description</b>	<b>Subfamily</b>	<b>Subfamily Description</b>
FM_204_0	MoE Support - General	FM_204	MoE Support
FM_204_1	Mechanical Training	FM_204	MoE Support
FM_205_0	MoE Multiple - General	FM_205	MoE Multiple
FM_206_0	MoE HSR Maintenance - General	FM_206	MoE HSR Maintenance
FM_207_0	MoE Back Shop - General	FM_207	MoE Back Shop
FM_208_0	MoE Material Control	FM_208	MoE Material Control
FM_301_1	OBS - Crew	FM_301	On Board Services (OBS)
FM_301_2	OBS - Supplies - F&B	FM_301	On Board Services (OBS)
FM_301_3	OBS - Commissary/Mgmt. - F&B	FM_301	On Board Services (OBS)
FM_301_4	OBS - Support	FM_301	On Board Services (OBS)
FM_302_1	T&E - Crew	FM_302	T&E
FM_302_2	T&E - Support	FM_302	T&E
FM_303_1	Yard Direct (Commuter)	FM_303	Yard
FM_303_2	Yard - Train & Equipment Moves	FM_303	Yard
FM_303_3	Yard - Equipment Moves (NY & CHI)	FM_303	Yard
FM_303_4	Yard - Terminal Rent/Yard Services (Contract)	FM_303	Yard
FM_304_0	Fuel - General	FM_304	Fuel
FM_305_0	Transportation - Multiple - General	FM_305	Transportation - Multiple
FM_306_0	Train Movement - General	FM_306	Train Movement
FM_306_3	Connecting Services	FM_306	Train Movement
FM_307_0	Train Movement - Host RR - General	FM_307	Train Movement - Host RR
FM_308_0	Transportation Support - General	FM_308	Transportation Support
FM_308_1	Trans Support - Crewbase	FM_308	Transportation Support
FM_308_2	Trans Support - Route Mgmt	FM_308	Transportation Support
FM_308_3	Operations Research & Planning	FM_308	Transportation Support
FM_309_0	Power - Electric Traction - General	FM_309	Power - Electric Traction
FM_310_1	Stations - Route	FM_310	Stations
FM_310_2	Stations - Shared (Commuters Present)	FM_310	Stations
FM_310_3	Stations - Shared (No Commuters Present)	FM_310	Stations
FM_310_4	Station Support	FM_310	Stations
FM_401_0	Sales - General	FM_401	Sales
FM_402_1	Reservations and Call Centers	FM_402	Information & Reservations
FM_403_0	Marketing - General	FM_403	Marketing
FM_403_1	Marketing Support	FM_403	Marketing
FM_404_0	Station and On-Board Technology - General	FM_404	Station and On-Board Technology
FM_405_0	Service Line Mgmt. General	FM_405	Service Line Mgmt.
FM_601_0	Corporate Administration - General	FM_601	Corporate Administration
FM_601_11	Corp Operations	FM_601	Corporate Administration

Subcategory	Subcategory Description	Subfamily	Subfamily Description
FM_601_2	Legal	FM_601	Corporate Administration
FM_601_3	Govt Affairs Corp Communications	FM_601	Corporate Administration
FM_601_4	Financial Planning	FM_601	Corporate Administration
FM_601_5	Controller	FM_601	Corporate Administration
FM_601_6	CFO Office	FM_601	Corporate Administration
FM_601_7	CEO_President	FM_601	Corporate Administration
FM_601_9	Corp Strategy	FM_601	Corporate Administration
FM_602_0	Centralized Services - General	FM_602	Centralized Services
FM_602_05	IT Operations	FM_602	Centralized Services
FM_602_07	Training	FM_602	Centralized Services
FM_602_08	Personnel & Benefits Mgmt	FM_602	Centralized Services
FM_602_09	HCM Support	FM_602	Centralized Services
FM_602_10	HCM Technology Support	FM_602	Centralized Services
FM_602_11	Payroll	FM_602	Centralized Services
FM_602_12	Procurement & Purchasing	FM_602	Centralized Services
FM_602_13	Central Svc Corp Common	FM_602	Centralized Services
FM_603_0	Qualified Mgmt - General	FM_603	Qualified Mgmt
FM_603_1	Fleet Strategy	FM_603	Qualified Mgmt
FM_603_2	NEC IID	FM_603	Qualified Mgmt
FM_603_5	Operations Support	FM_603	Qualified Mgmt
FM_604_0	Direct Customer (Non-NTS) - General	FM_604	Direct Customer (Non-NTS)
FM_604_1	OIG	FM_604	Direct Customer (Non-NTS)
FM_604_2	Real Estate	FM_604	Direct Customer (Non-NTS)
FM_605_1	Claims Mgmt	FM_605	Claims Mgmt
FM_801_0	Employee Benefits	FM_801	Centralized Expense
FM_801_1	Corporate Common	FM_801	Centralized Expense
FM_Capital	Capital	FM_Capital	Capital
FM_901_1	Police - National	FM_901	Police
FM_901_2	Police - Regional/Local	FM_901	Police
FM_902_0	Emergency Mgmt & Corp Security	FM_902	Emergency Mgmt & Corp Security
FM_903_0	Environmental & Safety - General	FM_903	Environmental & Safety
FM_903_1	Environmental	FM_903	Environmental & Safety
FM_903_2	Safety	FM_903	Environmental & Safety

## A.5 Cost Center Listings by Subfamily

The tables below represent the list of cost centers associated with each APT subfamily at the time the data for this report was gathered from APT in October 2021. Prior iterations of this Appendix did not list any cost centers for the Capital Family, which had previously been utilized exclusively for internal

reporting purposes. Beginning in 2020 and continuing in Fiscal Year 2021, Amtrak utilized a single cost center, Capital Acquisitions, in the family and reported costs for rolling stock acquisitions. This cost center does not have a subfamily or subcategory assignment and is placed directly in the Capital Family itself, as shown in . For each remaining cost center, its subcategory is listed as well as the service line types to which it allocated costs at the time the data were gathered.<sup>3</sup>

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<sup>3</sup> The parent account for expenses, AC\_740300\_H2 Expense, was used to determine the relationships.

**Table A-3. Cost Center List by Business Type for Subfamily Central Div MoW - #101**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3203	Maint Of Way-Hialeah	FM_101_0	Central Div MoW - General	X	X	X	X	X	X	X	
CC_3205	Maint Of Way Sanford Fl	FM_101_0	Central Div MoW - General	X	X	X	X	X	X	X	X
CC_3301	Chicago Radio Shop	FM_101_0	Central Div MoW - General	X	X	X	X	X	X	X	
CC_3302	Sr Dir Mow Intercity	FM_101_0	Central Div MoW - General	X	X	X	X	X	X	X	
CC_3303	Engineer Track	FM_101_0	Central Div MoW - General	X	X	X	X	X	X	X	X
CC_3304	Engineer C&S	FM_101_0	Central Div MoW - General	X	X	X	X	X	X	X	X
CC_3351	Maint Of Way-New Orleans	FM_101_0	Central Div MoW - General	X	X	X	X	X	X	X	
CC_3352	MCP – Major Projects Protection	FM_101_0	Central Div MoW - General	X	X	X	X	X	X	X	X
CC_3360	C&S Michigan District	FM_101_0	Central Div MoW - General	X	X	X	X	X	X	X	X
CC_3361	Track Michigan District	FM_101_0	Central Div MoW - General	X	X	X	X		X	X	
CC_6159	Facility Maintenance	FM_101_0	Central Div MoW - General	X	X	X	X	X	X	X	X

**Table A-4. Cost Center List by Business Type for Subfamily MidAtlantic Div MoW - #102**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1166	B&PTunnel	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X				
CC_3157	MAD CM South	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3159	Mid Atl North - ENG PD/PM	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3199	Div Mid Atl South Division Engineer	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3201	Div Radio Shop Washington	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3202	Div TrackSupv Washington	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3204	Div C&S Supv Washington	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X		X		
CC_3208	Div B&B Supv Structures Washington	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X		X		
CC_3209	Div C&S Supv Odenton	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3501	Div TrackSupv Baltimore	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X		X	X	
CC_3511	Div TrackSupv Perryville	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3521	Div TrackSupv Phila 30Th St	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X		X	X	
CC_3524	Div TrackSupv Wilmington	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3532	Sys Equip Eng Mid-Atlantic	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3533	Div Engr Mid Atlantic Division	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3536	Div C&S Supv Perryville	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X		X	X	
CC_3537	Div Comm Supv Baltimore	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3601	Div B&B Supv Structures Baltimore	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3602	Div B&B Supv Structures Wilmington	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3603	Div B&B Supv Structures Perryville	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3631	Div ET Supv Baltimore	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3632	Div ET Power Dir Load Disp Phila	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3634	Div ET Supv Philadelphia	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3635	Div ET Supv Perryville	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3641	Div Signals Supv Baltimore	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X		X	X	
CC_3642	Baltimore Radio Shop	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3643	Wilmington Radio Shop	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3644	Philadelphia Radio Shop	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3645	Lancaster Radio Shop	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3646	MAD CM South - FA	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X				
CC_3651	Div Comm Supv Philadelphia	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3653	Div Signals Supv Wilmington	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X		X		
CC_3654	Div Signals Supv Philadelphia	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X		X	X	



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3655	Sys Track & Struct Construction	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X				
CC_3661	Div B&B Supv Structures Phila	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3704	NY Project Clark Ham Construction	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X		X	X	
CC_3705	Sys Radio Engineering Support	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X				
CC_3756	30Th St Station Maint Mgt	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3903	Director Substation Design	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3904	C&S West Pos Trn Ctl	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X				
CC_3905	Div ET Supv Washington	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3906	Div ET Supv Wilmington	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	X
CC_3951	Sys C&S Production MAD North	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X				
CC_3956	Sys C&S Production MAD South	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3970	MAD CM North-FA	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3974	Sys Track Surfacing Mid-Atlantic	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3979	Div B&B Supv Const Washington	FM_102_0	MidAtlantic Div MoW - General	X	X	X	X	X	X	X	
CC_3187	Northeast PM	FM_102_1	Harrisburg Line	X	X	X	X	X	X	X	
CC_3523	Div Track Supv Lancaster	FM_102_1	Harrisburg Line	X	X	X	X	X	X	X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3652	Div Signals Supv Harrisburg	FM_102_1	Harrisburg Line	X	X	X	X		X	X	
CC_3662	Div B&B Supv Facilities Lanc	FM_102_1	Harrisburg Line	X	X	X	X		X	X	
CC_3978	Div ET Supv Lancaster	FM_102_1	Harrisburg Line	X	X	X	X	X	X	X	X

**Table A-5. Cost Center List by Business Type for Subfamily New England Div MoW - #103**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3029	Div Radio Shop Boston	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	X
CC_3166	Div ET Supv Line Gang Providence	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	X
CC_3167	Div ET Supv Electricians Providence	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	X
CC_3168	Div ET Power Dir Load Disp Boston	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	X
CC_3169	Div ET Supv Electricians Midway	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	X
CC_3170	Div ET Supv Line Gang Midway	FM_103_0	New England Div MoW - General	X	X	X	X		X		
CC_3183	Div B&B Electricians Midway	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	
CC_3185	System Track Concrete Tie	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	X
CC_3188	Northeast CM East	FM_103_0	New England Div MoW - General	X	X	X	X		X	X	
CC_3197	New England Capital Improvement	FM_103_0	New England Div MoW - General	X	X	X	X		X		
CC_3709	Div East ET Lineman	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	X
CC_3732	Div East ET Substations	FM_103_0	New England Div MoW - General	X	X	X	X		X	X	
CC_3811	Div Engineer New England	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3812	Div TrackProd Gangs Providence	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	
CC_3813	Div TrackSupv Midway	FM_103_0	New England Div MoW - General	X	X	X	X	X	X		
CC_3814	Div TrackSupv Providence	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	
CC_3816	Div TrackSupv Boston	FM_103_0	New England Div MoW - General	X	X	X	X	X	X		
CC_3817	Sys Equip Eng New England	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	
CC_3832	Div B&B Supv Midway	FM_103_0	New England Div MoW - General	X	X	X	X	X	X		
CC_3833	Div B&B Supv Providence	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	
CC_3834	Div B&B Supv Boston	FM_103_0	New England Div MoW - General	X	X	X	X	X	X		
CC_3836	Div B&B Production Gang Midway	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	
CC_3851	Div C&S Supv Boston	FM_103_0	New England Div MoW - General	X	X	X	X	X	X		
CC_3852	Div Radio Shop New Haven	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	
CC_3853	Div C&S Canton	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	
CC_3854	Div C&S Elec Specialist CETC Boston	FM_103_0	New England Div MoW - General	X	X	X	X				
CC_3855	Div C&S Supv Boston/Providence	FM_103_0	New England Div MoW - General	X	X	X	X		X	X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3856	Div C&S Supv Midway	FM_103_0	New England Div MoW - General	X	X	X	X		X		
CC_3858	Div Radio Shop Providence	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	
CC_3862	Northeast CM West	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	
CC_3952	Div C&S Construction Providence	FM_103_0	New England Div MoW - General	X	X	X	X	X	X	X	
CC_3955	Div C&S Construction Boston	FM_103_0	New England Div MoW - General	X	X	X	X				
CC_3971	Div Track Supv New Haven	FM_103_0	New England Div MoW - General	X	X	X	X		X	X	
CC_3815	Div Track Supv Hartford	FM_103_1	Springfield Line	X	X	X	X	X	X	X	
CC_3831	Div B&B Supv New Haven	FM_103_1	Springfield Line	X	X	X	X	X	X		
CC_3857	Div C&S Supv Hartford	FM_103_1	Springfield Line	X	X	X	X		X	X	
CC_3953	Div C&S Construction New Haven	FM_103_1	Springfield Line	X	X	X	X	X	X	X	

**Table A-6. Cost Center List by Business Type for Subfamily New York Div MoW - #104**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1165	Gateway	FM_104_0	New York Div MoW - General	X	X	X	X			X	
CC_3150	NYD CM	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3158	MCP CM - Major Infrastructure	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3163	Div Fire & Life Safety Maintenance	FM_104_0	New York Div MoW - General	X	X	X	X		X		
CC_3179	Div Zero Defect Penn Station/ERT	FM_104_0	New York Div MoW - General	X	X	X	X				
CC_3181	Sys Equip Eng New York	FM_104_0	New York Div MoW - General	X	X	X	X	X	X	X	X
CC_3184	Div Fire & Life Safety C3 Room	FM_104_0	New York Div MoW - General	X	X	X	X		X		
CC_3189	NYDI&C	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3664	Div B&B Supv Facilities NY	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3666	Div B&B Moveable Bridges NY	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3667	Div B&B Supv Newark	FM_104_0	New York Div MoW - General	X	X	X	X	X	X	X	
CC_3702	Div Radio Shop Adams	FM_104_0	New York Div MoW - General	X	X	X	X	X	X	X	
CC_3703	Div Radio Shop Sunnyside	FM_104_0	New York Div MoW - General	X	X	X	X	X	X	X	
CC_3706	Div B&B Supv Adams	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3707	Div B&B Supv Sunnyside Yard	FM_104_0	New York Div MoW - General	X	X	X	X		X		
CC_3708	Div B&B Supv New York	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3710	Div ET Supv LIRR New York	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3711	Div ET Supv Projects NY	FM_104_0	New York Div MoW - General	X	X	X	X	X	X	X	X
CC_3712	Div ET Supv Morrisville/Adams	FM_104_0	New York Div MoW - General	X	X	X	X	X	X	X	X
CC_3715	Div ET Supv Substation Const NY	FM_104_0	New York Div MoW - General	X	X	X	X	X	X	X	X
CC_3716	ESA NY Track & Protection	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3717	NYD I&C SSY	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3718	Div C&SSupv Wayside New York	FM_104_0	New York Div MoW - General	X	X	X	X	X	X	X	X
CC_3719	MCP PM - Major Infrastructure	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3720	HSR Facilities Improvements-RRIF	FM_104_0	New York Div MoW - General	X							
CC_3721	System Wide - ENG PD/PM	FM_104_0	New York Div MoW - General	X	X	X	X	X	X	X	X
CC_3722	NYD I&C West	FM_104_0	New York Div MoW - General	X	X	X	X	X	X	X	
CC_3724	Div C&SSupv Morrisville	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3725	Div C&SSupv Newark NJ	FM_104_0	New York Div MoW - General	X	X	X	X		X		
CC_3726	Div C&SSupv Penn Station/Sunnyside Yard	FM_104_0	New York Div MoW - General	X	X	X	X		X		
CC_3727	Div C&S Central Control Facility NY	FM_104_0	New York Div MoW - General	X	X	X	X		X		
CC_3728	Div C&SSupv New York/Newark	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3729	Div ET Supv Catenary Const NY	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	X
CC_3730	Div C&S Supv Sunnyside Yard	FM_104_0	New York Div MoW - General	X	X	X	X		X		
CC_3731	Div ET Power Dir Load Disp NY	FM_104_0	New York Div MoW - General	X	X	X	X		X		
CC_3733	Linemen Adams	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3734	Substation PSNY	FM_104_0	New York Div MoW - General	X	X	X	X		X		
CC_3735	Linemen PSNY	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3736	Signal Section Secaucus	FM_104_0	New York Div MoW - General	X	X	X	X		X		
CC_3737	Communication West	FM_104_0	New York Div MoW - General	X	X	X	X	X	X	X	X
CC_3751	Div Engineer New York	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3752	Div Track Supv Projects Adams	FM_104_0	New York Div MoW - General	X	X	X	X		X		
CC_3753	Div Track Supv Penn Station NY	FM_104_0	New York Div MoW - General	X	X	X	X	X	X	X	
CC_3754	Div Track Supv Sunnyside	FM_104_0	New York Div MoW - General	X	X	X	X	X	X	X	X
CC_3755	Div Track Supv Adams	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3759	Div Track Supv LIRR Const NY	FM_104_0	New York Div MoW - General	X	X	X	X		X		
CC_3761	NYDI&C East	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	
CC_3918	ESA C&S Production	FM_104_0	New York Div MoW - General	X	X	X	X		X		
CC_3926	New York General Capital Support	FM_104_0	New York Div MoW - General	X	X	X	X		X	X	



**Table A-7. Cost Center List by Business Type for Subfamily MoW Support - #105**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3025	System Safety - Engineering	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_3125	Sys Electric Traction Proj Construction	FM_105_0	MoW Support - General	X	X	X	X		X		
CC_3131	Chief Engineer	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_3151	Sr Dir Clearance & Tests	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_3152	Systemwide CM	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_3153	Sys Positive Train Control	FM_105_0	MoW Support - General	X	X	X	X		X	X	
CC_3154	Sys Signals Mgmt	FM_105_0	MoW Support - General	X	X	X	X		X	X	
CC_3155	Sys Communications Mgmt	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_3156	Systemwide Central/PM	FM_105_0	MoW Support - General	X	X	X			X		
CC_3160	Sys Major Capital Projects	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_3161	Budget VP Chief Engineer	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_3198	MCP CM - Major Projects	FM_105_0	MoW Support - General	X	X	X	X		X	X	
CC_3200	Deputy Chief Eng Maint East	FM_105_0	MoW Support - General	X	X	X	X		X	X	
CC_3534	Sys Director Work Equip Eng	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_3535	Sr Dir Operations Improvement	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3701	MCP PM - Major Projects	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_3876	Sys Engineering Safety	FM_105_0	MoW Support - General	X	X	X	X		X	X	
CC_3901	Comm & Sig Supv Repair Lancaster	FM_105_0	MoW Support - General	X	X	X	X		X	X	
CC_3902	Sr Eng Comm-Elec Tech Phila	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_3907	Sr Eng Radio Engineering	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_3908	Dir Elec Traction Conversion Facilities	FM_105_0	MoW Support - General	X	X	X	X				
CC_3909	Director Electric Traction Design	FM_105_0	MoW Support - General	X	X	X	X		X	X	
CC_3910	MAD PM	FM_105_0	MoW Support - General	X	X	X	X		X	X	
CC_3911	Deputy Chief Engineer Structures	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_3912	Deputy Chief Eng Construction	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_3916	Deputy Chief Eng Structures Stds	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_3921	Dir Business Operations Eng East	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_3923	Deputy Chief Eng Structures Design	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_3924	D & A Testing	FM_105_0	MoW Support - General	X	X	X	X				
CC_3927	Superintendent Eng Production East	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3931	Deputy Chief Engineer Track	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_3932	Deputy Chief Engineer C&S	FM_105_0	MoW Support - General	X	X	X	X		X	X	
CC_3933	Deputy Chief Engineer Electric Traction	FM_105_0	MoW Support - General	X	X	X	X		X	X	
CC_3935	Construction Management	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_3954	Dir C&S Construction East	FM_105_0	MoW Support - General	X	X	X	X		X		
CC_3972	Director Track Design & Layout	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_3973	Program Director Asset Mgm Sys	FM_105_0	MoW Support - General	X	X	X	X				
CC_3975	Dir Signal Design Engineering	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_3976	Dir Electric Traction Maintenance	FM_105_0	MoW Support - General	X	X	X	X		X	X	
CC_4012	Sys Equip Shop Eng Wilmington	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_4024	M O W Freight	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_4823	MOW Procurement and Planning	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_4842	Operations West MOW Material Control	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_4902	Production MOW Material Control	FM_105_0	MoW Support - General	X	X	X	X		X	X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4905	Operations East MOW Material Control	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_4945	Michigan MOW Material Control	FM_105_0	MoW Support - General	X	X	X	X		X	X	
CC_4946	Hudson Line Improvements MOW Mat'l Cntrl	FM_105_0	MoW Support - General	X	X	X	X		X	X	
CC_5218	Work Trains - PHL	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_5389	Engineering Program Management	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_5408	Work Wire Wreck-NYD	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_5432	Work Wreck - Empire	FM_105_0	MoW Support - General	X	X	X					
CC_5618	Work Wire & Wreck Flag-NED	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_5714	Utilities - Engineering MAD	FM_105_0	MoW Support - General	X	X	X	X		X	X	
CC_CP06	Can_Prj_Eng	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	
CC_EN_PRJ	Chief Engineer - PRJ Costs	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_EQ01	Equipment & Vehicles	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_OH29	OH Eng MOW	FM_105_0	MoW Support - General	X	X	X	X	X	X	X	X
CC_3930	Engineering Training - ET	FM_105_1	Engineering Training	X	X	X	X				
CC_5024	Eng Training - Continuing Education	FM_105_1	Engineering Training	X	X	X					
CC_5025	Engineering Training - C&S	FM_105_1	Engineering Training	X	X	X	X				

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5029	Engineering Training - Track/B&B	FM_105_1	Engineering Training	X	X	X	X	X	X	X	X

**Table A-8. Cost Center List by Business Type for Subfamily System Gangs - #106**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3104	Sys ET Construction	FM_106_0	System Gangs - General	X	X	X	X				
CC_3141	Track Production Eng East	FM_106_0	System Gangs - General	X	X	X	X				
CC_3165	Sys SW Const/Rail Install	FM_106_0	System Gangs - General	X	X	X	X		X	X	
CC_3171	Sys Rail Pick Up Unit East	FM_106_0	System Gangs - General	X	X	X	X	X	X	X	
CC_3172	Sys Track Laying System East	FM_106_0	System Gangs - General	X	X	X	X	X	X	X	X
CC_3173	Sys Track Surfacing NY	FM_106_0	System Gangs - General	X	X	X	X				
CC_3174	Sys Switch Exchange System East	FM_106_0	System Gangs - General	X	X	X	X	X	X	X	
CC_3175	Undercutter	FM_106_0	System Gangs - General	X	X	X	X	X	X	X	
CC_3176	System Trak Welders	FM_106_0	System Gangs - General	X	X	X	X				
CC_3177	Sys Struct Bridge Rehab ESA	FM_106_0	System Gangs - General	X	X	X	X				
CC_3178	Sys Tie / Rail Prod East	FM_106_0	System Gangs - General	X	X	X	X	X	X	X	X
CC_3186	MAD CM North	FM_106_0	System Gangs - General	X	X	X	X		X	X	
CC_3512	System Track Surfacing Unimat	FM_106_0	System Gangs - General	X	X	X	X	X	X	X	
CC_3915	Sys Structures Bridge Rehab Gang NY	FM_106_0	System Gangs - General	X	X	X	X		X	X	
CC_3958	System Track Hss Hsbg	FM_106_0	System Gangs - General	X	X	X	X		X		
CC_3959	Sys Equip Engineer Eng East	FM_106_0	System Gangs - General	X	X	X	X	X	X	X	X

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3977	Sys Struct Bridge Rehab Gang MAD	FM_106_0	System Gangs - General	X	X	X	X	X	X	X	
CC_3980	Sys Equip Eng Production	FM_106_0	System Gangs - General	X	X	X	X	X	X	X	

**Table A-9. Cost Center List by Business Type for Subfamily West Div MoW - #107**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3401	Los Angeles Radio Shop	FM_107_0	West Div MoW - General	X	X	X	X	X	X		X
CC_3402	Director Engineering	FM_107_0	West Div MoW - General	X	X	X	X	X	X	X	X
CC_3403	District Engineer	FM_107_0	West Div MoW - General	X	X	X	X	X	X	X	
CC_3404	Div Oakland Maint Facility	FM_107_0	West Div MoW - General	X	X	X	X	X	X	X	X
CC_3406	Div Seattle Maint Facility	FM_107_0	West Div MoW - General	X	X	X	X	X	X	X	X
CC_3633	Div West Region	FM_107_0	West Div MoW - General	X	X	X		X	X		X



**Table A-10. Cost Center List by Business Type for Subfamily Empire District - #108**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3162	PM NY	FM_108_0	Empire District - General	X	X	X	X		X	X	
CC_3713	Sr Director Empire Corridor	FM_108_0	Empire District - General	X	X	X	X		X	X	
CC_3714	Empire Corridor Track & Structures Maint	FM_108_0	Empire District - General	X	X	X	X		X	X	
CC_3913	Empire Corridor C&S Maintenance	FM_108_0	Empire District - General	X	X	X	X		X	X	

**Table A-11. Cost Center List by Business Type for Subfamily Michigan Line - #109**

<b>Cost Center</b>	<b>Cost Center Description</b>	<b>Subcategory</b>	<b>Subcategory Description</b>	<b>NTS-NEC</b>	<b>NTS-SS</b>	<b>NTS-LD</b>	<b>Infrastructure</b>	<b>Commuter</b>	<b>Reimbursable</b>	<b>Commercial</b>	<b>Other</b>
CC_3112	Michigan Corr Track & Struct Jackson	FM_109_0	Michigan Line - General	X	X	X	X		X		
CC_3116	Michigan Corr C&S Jackson	FM_109_0	Michigan Line - General	X	X	X	X	X	X	X	X

Table A-12. Cost Center List by Business Type for Subfamily MoE Turnaround - #201

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0368	Superintendent Train Servicing	FM_201_0	MoE Turnaround - General	X	X	X	X				
CC_2072	Contract Loc-Asst Supt Road West	FM_201_0	MoE Turnaround - General		X	X					
CC_2081	Contract Loc-Asst Supt Road East	FM_201_0	MoE Turnaround - General		X	X					
CC_2693	Contract Loc-Asst Supt Road Midwest	FM_201_0	MoE Turnaround - General		X						
CC_4210	Oklahoma City Contract M/E	FM_201_0	MoE Turnaround - General		X						
CC_4211	Charlotte Mechanical	FM_201_0	MoE Turnaround - General	X	X	X					
CC_4212	M Of E-Rvr	FM_201_0	MoE Turnaround - General	X	X	X					
CC_4213	Savannah Mechanical	FM_201_0	MoE Turnaround - General	X	X	X					
CC_4214	Lynchburg Mechanical	FM_201_0	MoE Turnaround - General	X	X	X					
CC_4216	M Of E-Npn	FM_201_0	MoE Turnaround - General	X	X	X					
CC_4219	Roanoke	FM_201_0	MoE Turnaround - General	X	X	X					
CC_4220	Norfolk Mechanical	FM_201_0	MoE Turnaround - General	X	X	X					
CC_4231	Lorton Mechanical	FM_201_0	MoE Turnaround - General	X	X	X					
CC_4262	Mech-MAD - WAS S&I	FM_201_0	MoE Turnaround - General	X	X	X	X	X	X	X	X
CC_4301	Maint Of Equip-Long Haul/Sea	FM_201_0	MoE Turnaround - General	X	X	X	X	X	X	X	X
CC_4302	San Luis Obispo Contract Mofe	FM_201_0	MoE Turnaround - General		X						
CC_4303	San Diego Maint Of Equip	FM_201_0	MoE Turnaround - General		X	X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4305	Maint Of Equip Cascades/Sea	FM_201_0	MoE Turnaround - General	X	X	X	X	X	X	X	X
CC_4306	Maint Of Equip-Sound Tran/Sea	FM_201_0	MoE Turnaround - General	X	X	X		X			
CC_4308	Goleta Contract Mofe	FM_201_0	MoE Turnaround - General		X						
CC_4321	Turn Maintenance Oak-Amtk	FM_201_0	MoE Turnaround - General	X	X	X	X	X	X	X	
CC_4332	Mech O/S Contr-Sac	FM_201_0	MoE Turnaround - General		X						
CC_4333	Contract Maintenance SLC	FM_201_0	MoE Turnaround - General		X	X					
CC_4344	LAX - Car And Loco Service & Inspection	FM_201_0	MoE Turnaround - General	X	X	X	X	X	X	X	X
CC_4402	M Of E-Har	FM_201_0	MoE Turnaround - General	X	X	X	X	X	X	X	X
CC_4403	M Of E-Pgh	FM_201_0	MoE Turnaround - General	X	X	X					
CC_4435	Mech-MAD - PHL Cars	FM_201_0	MoE Turnaround - General	X	X	X	X	X	X		
CC_4521	Maint Of Equip Niagara Falls	FM_201_0	MoE Turnaround - General	X	X	X	X				
CC_4524	Albany Mofe Yard	FM_201_0	MoE Turnaround - General	X	X	X	X	X	X	X	X
CC_4543	New York Mofe Yard	FM_201_0	MoE Turnaround - General	X	X	X	X	X	X	X	
CC_4611	Fort Worth M Of E	FM_201_0	MoE Turnaround - General	X	X	X					
CC_4612	Albuquerque Contract Mofe	FM_201_0	MoE Turnaround - General			X					
CC_4613	San Antonio Mofe Facility	FM_201_0	MoE Turnaround - General	X	X	X					
CC_4621	Asst Supt Mechanical - New Orleans	FM_201_0	MoE Turnaround - General	X	X	X	X	X	X	X	X
CC_4651	CHI Car Yard 14Th St	FM_201_0	MoE Turnaround - General	X	X	X	X	X	X	X	X

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4653	CHI Mechanical Cus Station	FM_201_0	MoE Turnaround - General	X	X	X					
CC_4681	St Louis Mofe Facility	FM_201_0	MoE Turnaround - General	X	X	X			X		
CC_4682	Kansas City Maint Of Equi	FM_201_0	MoE Turnaround - General	X	X	X					
CC_4685	Pnt Mofe Facility	FM_201_0	MoE Turnaround - General	X	X	X			X		
CC_4722	New Haven Mofe Facility	FM_201_0	MoE Turnaround - General	X	X	X	X	X	X		
CC_4723	Springfield Mofe Facility	FM_201_0	MoE Turnaround - General	X	X	X					
CC_4753	Boston Mofe Support Shops	FM_201_0	MoE Turnaround - General	X	X	X	X	X	X		
CC_5508	M Of E Downeaster	FM_201_0	MoE Turnaround - General	X	X	X					
CC_5560	St Albans Facility	FM_201_0	MoE Turnaround - General	X	X						
CC_6542	O/S Mechanical Contract - Pdx Cascades	FM_201_0	MoE Turnaround - General			X					
CC_6555	O/S Mechanical Contract - Pdx Csl	FM_201_0	MoE Turnaround - General			X					
CC_6556	O/S Mechanical Contract - Pdx Eb	FM_201_0	MoE Turnaround - General	X	X	X		X	X	X	X
CC_6646	O/S Mech 11/14 Sac	FM_201_0	MoE Turnaround - General			X					
CC_6652	Mech O/S Contr-Sjc	FM_201_0	MoE Turnaround - General		X						
CC_6660	Mech O/S Contr-Bfd	FM_201_0	MoE Turnaround - General		X						
CC_6661	Mech O/S Contr-Spk	FM_201_0	MoE Turnaround - General			X					
CC_6669	Mech O/S Contr-Eug	FM_201_0	MoE Turnaround - General		X						
CC_6678	Mech O/S Contr - San Joaquin SAC	FM_201_0	MoE Turnaround - General		X						

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_7150	Mech-MAD - Marc-WAS	FM_201_0	MoE Turnaround - General					X			
CC_7162	Mech-MAD Vre-WAS	FM_201_0	MoE Turnaround - General				X	X			
CC_7172	Mech-MAD - Marc Non-WAS	FM_201_0	MoE Turnaround - General					X			

**Table A-13. Cost Center List by Business Type for Subfamily MoE Loco Maintenance - #202**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4027	ACS-64 Mat & Svcs Contract -Siemens	FM_202_0	MoE Loco Maintenance - General	X	X	X					
CC_4028	Mechanical Controls	FM_202_0	MoE Loco Maintenance - General	X	X	X	X	X	X	X	X
CC_4271	Mech-MAD - WAS Locomotives	FM_202_0	MoE Loco Maintenance - General	X	X	X	X	X	X	X	X
CC_4304	Moe - WashDOT Locomotive Sea	FM_202_0	MoE Loco Maintenance - General	X	X	X		X	X		
CC_4346	LAX - Loco Maintenance & Repair	FM_202_0	MoE Loco Maintenance - General	X	X	X	X	X	X	X	
CC_4526	Albany M Of E Loco Preventive	FM_202_0	MoE Loco Maintenance - General	X	X	X	X	X	X	X	
CC_4671	Charger Locomotives - State Supported	FM_202_0	MoE Loco Maintenance - General	X	X	X	X	X	X	X	X
CC_4672	CHI Loco Preventive Maint	FM_202_0	MoE Loco Maintenance - General	X	X	X	X	X	X	X	X

**Table A-14. Cost Center List by Business Type for Subfamily MoE Car Maintenance - #203**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4215	Asst Supt Mechanical - Hialeah	FM_203_0	MoE Car Maintenance - General	X	X	X	X	X	X	X	X
CC_4264	Mech-MAD - WAS Car Shop	FM_203_0	MoE Car Maintenance - General	X	X	X	X	X	X	X	X
CC_4345	LAX - Car Maintenance And Repair	FM_203_0	MoE Car Maintenance - General	X	X	X	X	X	X	X	X
CC_4605	CHI Car 14Th St-RIP Track	FM_203_0	MoE Car Maintenance - General	X	X	X	X	X	X	X	X
CC_4606	Brighton Park Maint Facility	FM_203_0	MoE Car Maintenance - General	X	X	X	X	X	X	X	X



**Table A-15. Cost Center List by Business Type for Subfamily MoE Support - #204**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0366	Mechanical Terminals Admin	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	
CC_0374	Planned Maintenance System	FM_204_0	MoE Support - General	X	X	X					
CC_1802	Deputy CMO - Business Line Partner	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_1804	Mech Contracts Admin	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_2821	Utilities-Laus & 8Th St Mech.	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	
CC_2881	Mech Supt-Sea	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_2901	Southern Div Admin Master Mechanic	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_2996	LAX - Environmental	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	
CC_3026	System Safety - Mechanical	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_3103	Fleet Engineer Bi Level Cars	FM_204_0	MoE Support - General	X	X	X		X	X		
CC_3127	Rolling Stk Engineering	FM_204_0	MoE Support - General	X	X	X		X	X		
CC_3128	Chief Mechanical Officer	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_3129	Equip Stds & Compliance Admin	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_3132	Fleet Eng Diesel Locos	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_3134	Capital Acquisitions	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_3135	Fleet Engineer Low Level Carts	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3137	WMS/Maximo	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_3138	Mechanical Operations	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_3142	Quality Management System	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_3143	Regulatory Compliance	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_3144	Industrial Design	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_3145	Fleet Eng Electric Locos	FM_204_0	MoE Support - General	X	X	X					
CC_3966	Fleet Engineering Cab Cars	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_4273	Mech-MAD - WAS Facility Maint	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_4280	Mech-MAD - Superintendent	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_4311	Supt Terminal Services	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	
CC_4315	Mech Supt-Oakland	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	
CC_4803	Supplier Quality Enforcement	FM_204_0	MoE Support - General	X	X	X					
CC_5718	Utilities - Mechanical MAD	FM_204_0	MoE Support - General	X	X	X	X				
CC_6508	Central Div Master Machanic	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_7092	Conn DOT Material Control	FM_204_0	MoE Support - General					X			
CC_CP05	Can_Prj_Mech	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_OH31	OH CMO	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X
CC_OH54	OH Mech. Terminals	FM_204_0	MoE Support - General	X	X	X	X	X	X	X	X

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5019	Mechanical Training - Central/West	FM_204_1	Mechanical Training		X	X					
CC_5020	Mechanical Training - East	FM_204_1	Mechanical Training	X	X	X					
CC_5027	Mechanical Training - HSR	FM_204_1	Mechanical Training	X							

**Table A-16. Cost Center List by Business Type for Subfamily MoE Multiple - #205**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4232	Asst Supt Mechanical - Sanford	FM_205_0	MoE Multiple - General	X	X	X	X	X	X	X	X
CC_4330	Cal Car & Loc Maint Oak	FM_205_0	MoE Multiple - General	X	X	X	X	X	X	X	X
CC_4343	LAX - CalTrans And Other Reimbursable	FM_205_0	MoE Multiple - General	X	X	X			X		
CC_4721	ConnDOT Mofe Facility	FM_205_0	MoE Multiple - General					X	X		
CC_7151	MARC Mech Ivy City	FM_205_0	MoE Multiple - General					X			
CC_ME_PRJ	Chief Mechanical Officer - PRJ Costs	FM_205_0	MoE Multiple - General	X	X	X	X	X	X	X	X

**Table A-17. Cost Center List by Business Type for Subfamily MoE HSR Maintenance - #206**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0753	SRFI TIER III Project Office	FM_206_0	MoE HSR Maintenance - General	X		X					
CC_3118	HSR Start-Up Mech. Boston	FM_206_0	MoE HSR Maintenance - General	X	X	X	X				
CC_3119	HSR Start-Up Mech. Washington	FM_206_0	MoE HSR Maintenance - General	X	X	X	X				
CC_3120	HSR Start-Up Mech. New York	FM_206_0	MoE HSR Maintenance - General	X	X	X					
CC_3121	HSR Mechanical Administration	FM_206_0	MoE HSR Maintenance - General	X							
CC_3963	HSR Engineering	FM_206_0	MoE HSR Maintenance - General	X							
CC_OH45	OH HSR MOE Shops	FM_206_0	MoE HSR Maintenance - General	X	X	X	X				

**Table A-18. Cost Center List by Business Type for Subfamily MoE Back Shop - #207**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1801	Plant Manager - DE	FM_207_0	MoE BackShop - General	X	X	X					
CC_4021	Bear Components	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	X
CC_4022	Bear Overhaul Line	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	X
CC_4023	Bear Administration	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	X
CC_4025	Bear Maintenance	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	X
CC_4026	Bear Material Control	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	X
CC_4051	Beech Grove Maint. Plant Administration	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	X
CC_4055	Indianapolis Distribution Center	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	
CC_4061	BEE Maintenance and B&B Dept	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	
CC_4071	Locomotive Programs	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	X
CC_4082	BEE Car Capital Programs	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	X
CC_4101	BEE Component Programs	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	X
CC_4151	Superintendent Wilmington	FM_207_0	MoE BackShop - General	X	X	X	X	X	X		
CC_4152	Wilmington Plant Maint	FM_207_0	MoE BackShop - General	X	X	X	X		X		
CC_4153	Beech Grove Material Control	FM_207_0	MoE BackShop - General	X	X	X					
CC_4161	Wil Electric Locomotives	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	X
CC_4171	Wil Wheel Shop	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	X
CC_4684	Boulden Distribution Center	FM_207_0	MoE BackShop - General	X	X	X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4825	Wilmington MOE Material Control	FM_207_0	MoE BackShop - General	X	X	X	X		X	X	
CC_OH08	OH Bear-ME	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	X
CC_OH09	OH Beech-ME	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	X
CC_OH18	OH Wilmington-ME	FM_207_0	MoE BackShop - General	X	X	X	X	X	X	X	X

**Table A-19. Cost Center List by Business Type for Subfamily MoE Material Control - #208**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4307	Sound Transit MOE Material Control	FM_208_0	MoE Material Control		X			X			
CC_4815	LA Locomotive Shop MOE Material Control	FM_208_0	MoE Material Control	X	X	X		X	X	X	
CC_4871	Brighton Park MOE Material Control	FM_208_0	MoE Material Control	X	X	X		X	X	X	
CC_4872	Chicago MOE Material Control	FM_208_0	MoE Material Control	X	X	X	X	X	X	X	X
CC_4874	LA Car Shop MOE Material Control	FM_208_0	MoE Material Control	X	X	X		X	X	X	
CC_4875	New Orleans MOE Material Control	FM_208_0	MoE Material Control	X	X	X	X		X		
CC_4877	Seattle MOE Material Control	FM_208_0	MoE Material Control	X	X	X	X	X	X	X	X
CC_4878	Oakland MOE Material Control	FM_208_0	MoE Material Control	X	X	X		X	X	X	
CC_4932	Sanford MOE Material Control	FM_208_0	MoE Material Control	X	X	X		X	X	X	
CC_4942	Washington MOE Material Control	FM_208_0	MoE Material Control	X	X	X	X	X	X	X	X
CC_4944	Hialeah MOE Material Control	FM_208_0	MoE Material Control	X	X	X		X	X	X	
CC_4972	Sunnyside MOE Material Control	FM_208_0	MoE Material Control	X	X	X			X		
CC_4973	Boston MOE Material Control	FM_208_0	MoE Material Control	X	X	X		X	X		



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4975	Albany MOE Material Control	FM_208_0	MoE Material Control	X	X	X	X	X	X	X	

Table A-20. Cost Center List by Business Type for Subfamily On Board Services (OBS) - #301

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0327	OBS Crew Base-CHI	FM_301_1	OBS - Crew	X	X	X					
CC_2066	OBS Ready Crew-CHI	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X
CC_2070	OBS Run-Through	FM_301_1	OBS - Crew		X	X					
CC_2100	Right and Ready Crews	FM_301_1	OBS - Crew	X	X	X					
CC_2181	Boston Crew Base	FM_301_1	OBS - Crew	X	X	X					
CC_2301	Empire OBS NYP-NFL	FM_301_1	OBS - Crew	X	X	X					
CC_2303	NYP OBS Palmetto 89/89	FM_301_1	OBS - Crew	X	X	X					
CC_2305	NYP OBS Pennsylvania	FM_301_1	OBS - Crew	X	X	X					
CC_2306	NYP OBS Adirondack	FM_301_1	OBS - Crew	X	X						
CC_2307	NYP OBS Ethan Allen Express	FM_301_1	OBS - Crew	X	X	X					
CC_2308	NYP OBS Maple Leaf	FM_301_1	OBS - Crew	X	X	X					
CC_2309	NYP OBS Extra Board Non-NEC	FM_301_1	OBS - Crew	X	X	X					
CC_2313	NYP - OBS NEC	FM_301_1	OBS - Crew	X	X	X					
CC_2314	OBS - WAS Lead Service Attendants	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X
CC_2523	OBS - Auto Train - LOR	FM_301_1	OBS - Crew	X	X	X					
CC_2529	OBS - WAS Extra Board Lead Svc Attendants	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X
CC_2582	OBS- Silver Meteor	FM_301_1	OBS - Crew	X	X	X					
CC_2584	OBS Silver Star MIA	FM_301_1	OBS - Crew	X		X					
CC_2589	Crew Base/Ready Crew - MIA	FM_301_1	OBS - Crew	X	X	X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2654	OBS Capitols	FM_301_1	OBS - Crew		X						
CC_2655	OBS San Joaquins	FM_301_1	OBS - Crew		X						
CC_2659	Crewbase Services Oak	FM_301_1	OBS - Crew	X	X	X		X	X		
CC_2701	OBS Extra Board-CHI	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X
CC_2702	OBS Heartland Flyer	FM_301_1	OBS - Crew		X	X					
CC_2703	OBS Lakeshore Limited-CHI	FM_301_1	OBS - Crew	X	X	X					
CC_2704	OBS California Zephyr	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X
CC_2705	OBS Empire Builder-CHI	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X
CC_2706	OBS Texas Eagle	FM_301_1	OBS - Crew	X	X	X					
CC_2707	NYP OBS Lake Shore 48/49	FM_301_1	OBS - Crew	X	X	X					
CC_2708	OBS Midwest Corridor	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X
CC_2720	OBS-Cascades-Sea	FM_301_1	OBS - Crew		X	X					
CC_2792	Crew Base/Ready Crew - NOL	FM_301_1	OBS - Crew	X	X	X					
CC_2796	OBS - NC Service - RGH	FM_301_1	OBS - Crew	X	X	X					
CC_2824	OBS Pacific Surfliner (San)	FM_301_1	OBS - Crew		X						
CC_2833	OBS Crew Base-Sea	FM_301_1	OBS - Crew	X	X	X		X			X
CC_2834	OBS Empire Builder-Sea	FM_301_1	OBS - Crew		X	X					X
CC_2873	OBS Extraboard-Sea	FM_301_1	OBS - Crew	X	X	X					
CC_2893	OBS Extra Board LAX	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X
CC_2894	OBS Extraboard Oak	FM_301_1	OBS - Crew		X	X					
CC_2895	OBS Coast Starlight	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2896	OBS Sunset Limited	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X
CC_2897	OBS Southwest Chief	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X
CC_2898	OBS Pacific Surfliner (LAX)	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X
CC_2906	OBS - 58/59 - City of NOL	FM_301_1	OBS - Crew	X	X	X					
CC_2907	OBS - 19/20 - Crescent	FM_301_1	OBS - Crew	X	X	X					
CC_2908	WAS OBS Extra Board Non-NEC	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X
CC_2966	OBS 29/30	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X
CC_2967	OBS 50/51 Cardinal	FM_301_1	OBS - Crew	X	X	X					
CC_2968	Cardinal OBS (NYP) 50/51	FM_301_1	OBS - Crew	X	X	X					
CC_2972	Mgr OBS Crew Base Services LAX	FM_301_1	OBS - Crew	X	X	X					
CC_2974	Ready Crew LAX	FM_301_1	OBS - Crew	X	X	X					
CC_5048	BOS - OBS NEC Exbd	FM_301_1	OBS - Crew	X	X	X					
CC_5051	BOS - OBS NEC	FM_301_1	OBS - Crew	X	X	X					
CC_5052	BOS OBS Ready Crew	FM_301_1	OBS - Crew	X	X	X	X	X	X	X	X
CC_5071	NYP - OBS NEC Exbd	FM_301_1	OBS - Crew	X	X	X					
CC_2045	Southwest Chief Food	FM_301_2	OBS - Supplies - F&B			X					
CC_2046	Sunset Limited Food	FM_301_2	OBS - Supplies - F&B			X					
CC_2047	Empire Builder Seattle Food	FM_301_2	OBS - Supplies - F&B		X	X					
CC_2048	CA Zephyr Food	FM_301_2	OBS - Supplies - F&B			X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2052	Carolinian Comm Provision	FM_301_2	OBS - Supplies - F&B	X	X						
CC_2053	Cardinal Comm Provision	FM_301_2	OBS - Supplies - F&B			X					
CC_2055	Pennsylvania Comm Provision	FM_301_2	OBS - Supplies - F&B	X	X						
CC_2057	Crescent Comm Provision	FM_301_2	OBS - Supplies - F&B			X					
CC_2058	City New Orleans Comm Provision	FM_301_2	OBS - Supplies - F&B			X					
CC_2060	Chicago Hub Food	FM_301_2	OBS - Supplies - F&B		X						
CC_2068	Empire Builder Chicago Food	FM_301_2	OBS - Supplies - F&B			X					
CC_2107	Acela Comm Provisions	FM_301_2	OBS - Supplies - F&B	X							
CC_2109	Regional Comm Provisions	FM_301_2	OBS - Supplies - F&B	X	X	X					
CC_2110	Vermont Comm Provisions	FM_301_2	OBS - Supplies - F&B	X	X						
CC_2111	Maple Leaf Comm Provisions	FM_301_2	OBS - Supplies - F&B		X						
CC_2112	Empire Corridor Comm Provisions	FM_301_2	OBS - Supplies - F&B	X	X						
CC_2113	Ethan Allen Comm Provisions	FM_301_2	OBS - Supplies - F&B		X						
CC_2115	Silver Star Comm Provisions	FM_301_2	OBS - Supplies - F&B			X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2116	Silver Palmetto Comm Provisions	FM_301_2	OBS - Supplies - F&B			X					
CC_2117	Silver Meteor Comm Provisions	FM_301_2	OBS - Supplies - F&B			X					
CC_2119	Wolverine Comm Provisions	FM_301_2	OBS - Supplies - F&B		X						
CC_2120	Blue Water Comm Provisions	FM_301_2	OBS - Supplies - F&B		X						
CC_2122	Illinois Zephyr Comm Provisions	FM_301_2	OBS - Supplies - F&B		X						
CC_2124	Capitol Limited Commissary Provision	FM_301_2	OBS - Supplies - F&B			X					
CC_2125	Lake Shore Limited Commissary Provision	FM_301_2	OBS - Supplies - F&B			X					
CC_2126	Texas Eagle (CHI) Comm Provisions	FM_301_2	OBS - Supplies - F&B		X	X					
CC_2127	Texas Eagle Food	FM_301_2	OBS - Supplies - F&B			X					
CC_2129	Auto Train Provisions	FM_301_2	OBS - Supplies - F&B			X					
CC_2134	Capitol Corridor Food	FM_301_2	OBS - Supplies - F&B		X						
CC_2135	San Joaquin Food	FM_301_2	OBS - Supplies - F&B		X						
CC_2136	Cascade Food	FM_301_2	OBS - Supplies - F&B		X						
CC_2137	Coast Starlight Food	FM_301_2	OBS - Supplies - F&B			X					
CC_2138	Surfliner Food	FM_301_2	OBS - Supplies - F&B		X						
CC_2139	Pere Marquette Comm Provisions	FM_301_2	OBS - Supplies - F&B		X						
CC_2140	KC Mule Comm Provisions	FM_301_2	OBS - Supplies - F&B		X						

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2141	Illini Comm Provisions	FM_301_2	OBS - Supplies - F&B		X						
CC_2042	Los Angeles Commissary	FM_301_3	OBS - Commissary/Mgmt. - F&B		X	X					
CC_2043	Oakland Commissary	FM_301_3	OBS - Commissary/Mgmt. - F&B		X	X					
CC_2044	Seattle Commissary	FM_301_3	OBS - Commissary/Mgmt. - F&B		X	X					
CC_2059	Fort Worth Commissary	FM_301_3	OBS - Commissary/Mgmt. - F&B		X	X					
CC_2061	Chicago Commissary	FM_301_3	OBS - Commissary/Mgmt. - F&B		X	X					
CC_2063	New Orleans Commissary	FM_301_3	OBS - Commissary/Mgmt. - F&B			X					
CC_2103	NY Penn Station Commissary	FM_301_3	OBS - Commissary/Mgmt. - F&B	X	X						
CC_2105	NY Sunnyside Commissary	FM_301_3	OBS - Commissary/Mgmt. - F&B	X	X	X					
CC_2106	Boston Commissary	FM_301_3	OBS - Commissary/Mgmt. - F&B	X	X	X					
CC_2121	Washington Commissary	FM_301_3	OBS - Commissary/Mgmt. - F&B	X	X	X					
CC_2123	Miami Commissary	FM_301_3	OBS - Commissary/Mgmt. - F&B			X					
CC_2128	Sanford Commissary	FM_301_3	OBS - Commissary/Mgmt. - F&B			X					
CC_2130	F&B Services Staff	FM_301_3	OBS - Commissary/Mgmt. - F&B	X	X	X		X	X	X	
CC_2131	F&B Services West - Staff	FM_301_3	OBS - Commissary/Mgmt. - F&B		X	X					
CC_2132	F&B Services East - Staff	FM_301_3	OBS - Commissary/Mgmt. - F&B	X	X	X					
CC_2133	F&B Standards	FM_301_3	OBS - Commissary/Mgmt. - F&B	X	X	X					
CC_2142	F&B Information Systems	FM_301_3	OBS - Commissary/Mgmt. - F&B	X	X	X					
CC_0231	Supt OBS Southwest	FM_301_4	OBS - Support	X	X	X					
CC_0232	OBS Central Managers	FM_301_4	OBS - Support	X	X	X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0233	OBS South East Managers	FM_301_4	OBS - Support	X	X	X					
CC_0234	OBS East Managers	FM_301_4	OBS - Support	X	X	X					
CC_0331	Manager OBS Southwest Chief	FM_301_4	OBS - Support			X					
CC_0340	Route Director - East	FM_301_4	OBS - Support	X	X	X					
CC_0403	Mgr OBS Sunset Limited	FM_301_4	OBS - Support			X					
CC_0906	Southwest OBS Admin Support	FM_301_4	OBS - Support	X	X	X					
CC_2029	Dir Crew Mgmt Srvc - OBS Dispatching	FM_301_4	OBS - Support	X	X	X					
CC_2697	OBS Northwest Admin	FM_301_4	OBS - Support		X	X					
CC_3308	Manager OBS Coast Starlight	FM_301_4	OBS - Support			X					



Table A-21. Cost Center List by Business Type for Subfamily T&E - #302

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2699	Mcd-Bfd Engineers	FM_302_1	T&E - Crew		X	X		X			
CC_2727	Rd Crews Cascades South/Wa	FM_302_1	T&E - Crew	X	X	X		X			
CC_2729	Rd Crews Cascades South/Or	FM_302_1	T&E - Crew		X	X		X			
CC_2798	Road Crews Emp Bldr/Spk-Wfh	FM_302_1	T&E - Crew			X					
CC_2799	Road Crews Emp Bldr/Spk-Wen	FM_302_1	T&E - Crew			X		X			
CC_2800	Road Crews Emp Bldr/Spk-Psc	FM_302_1	T&E - Crew			X		X			
CC_2816	Mem-Engr	FM_302_1	T&E - Crew			X					
CC_2960	Mgr OBS Crew Base BOS	FM_302_1	T&E - Crew	X	X	X	X	X	X		
CC_3968	Cen Div T&E New Hire Training	FM_302_1	T&E - Crew	X	X	X	X	X	X	X	
CC_5050	Train Crews - MIA	FM_302_1	T&E - Crew			X					
CC_5059	Cndr Extra Board NHV	FM_302_1	T&E - Crew	X	X	X					
CC_5070	Cond NYP-NHV/BOS Rd/Exbd	FM_302_1	T&E - Crew	X	X	X	X		X		
CC_5074	Cond NYP - PHL/WAS Rd/Exbd	FM_302_1	T&E - Crew	X	X	X	X		X		
CC_5076	Conductors PHL To WAS/NYP	FM_302_1	T&E - Crew	X							
CC_5200	Train Crews - MEI	FM_302_1	T&E - Crew			X		X			
CC_5203	Train Crews-Clt	FM_302_1	T&E - Crew	X	X	X					
CC_5230	T&E Hbg Zn 4 Rd/Xbd	FM_302_1	T&E - Crew		X						

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5231	T&E LYH Zone 5	FM_302_1	T&E - Crew	X	X	X					
CC_5235	T&E PGH RD/XBD	FM_302_1	T&E - Crew		X	X					
CC_5245	TOL T&E	FM_302_1	T&E - Crew		X	X		X	X		
CC_5400	Train Crews - NOL	FM_302_1	T&E - Crew			X					
CC_5409	NYP-Zone 1 Extra Board Engineers	FM_302_1	T&E - Crew	X	X	X					
CC_5411	NYP/Wash Road Engine Crews	FM_302_1	T&E - Crew	X	X	X	X	X	X		
CC_5413	NY Zone 1 - Road Engine Crews	FM_302_1	T&E - Crew	X	X						
CC_5420	Alb - Alb/Nfl Rd Crews	FM_302_1	T&E - Crew	X	X	X					
CC_5421	Alb - Alb/Mtr Rd Crews	FM_302_1	T&E - Crew		X						
CC_5423	Alb - Alb/NYP Rd Crews	FM_302_1	T&E - Crew	X	X	X	X				
CC_5428	Albany/Rutland Road Crews	FM_302_1	T&E - Crew		X	X					
CC_5429	Alb - Zone 3 T&E X-Bd	FM_302_1	T&E - Crew	X	X	X					
CC_5444	Eng WAS-PHL/NYP Rd/Exbd	FM_302_1	T&E - Crew	X	X	X		X	X		
CC_5503	T&E Downeaster	FM_302_1	T&E - Crew	X	X	X		X			
CC_5601	Cond NHV-BOS/Spg/NYP Road	FM_302_1	T&E - Crew	X	X	X	X	X	X		
CC_5619	Engr Extra Board NHV	FM_302_1	T&E - Crew	X	X						
CC_5620	Cond BOS-NHV/NYP Rd/Exbd	FM_302_1	T&E - Crew	X	X	X	X		X		
CC_5621	NHV Zone 1 Road Engine Crews	FM_302_1	T&E - Crew	X	X			X			

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5623	Passenger Engineers - Trainees	FM_302_1	T&E - Crew	X	X			X			
CC_5624	BOS Road Engine Crews	FM_302_1	T&E - Crew	X	X	X					
CC_5625	Spg Zone 1 - Road Engine Crews	FM_302_1	T&E - Crew	X	X						
CC_5626	Vermont Rd Engine Crews	FM_302_1	T&E - Crew	X	X	X					
CC_5629	Engr Extra Board BOS	FM_302_1	T&E - Crew	X	X	X	X		X		
CC_5630	Springfield Rd Train Crews	FM_302_1	T&E - Crew	X	X	X	X	X			
CC_5639	Engr Extra Board Spg Zone 1	FM_302_1	T&E - Crew	X	X						
CC_5640	BOS/ALB T&E	FM_302_1	T&E - Crew	X	X	X					
CC_5650	Vermont Road Train Crews	FM_302_1	T&E - Crew	X	X						
CC_5830	Lor - Lor/Flo Rd Crews	FM_302_1	T&E - Crew	X	X	X					
CC_5840	Sfa - Sfa/Flo Rd Crews	FM_302_1	T&E - Crew	X	X	X		X			
CC_5862	T&E WAS Zn5 Rd/Xbd	FM_302_1	T&E - Crew	X	X	X		X			
CC_5870	Engine Crew - CLT	FM_302_1	T&E - Crew	X	X	X					
CC_5880	Engine Crews - FLO	FM_302_1	T&E - Crew	X	X	X					
CC_5900	Engine Crews - JAX	FM_302_1	T&E - Crew		X	X					
CC_5902	Engine Crews - MIA	FM_302_1	T&E - Crew			X					
CC_5903	Engine Crews - RGH	FM_302_1	T&E - Crew		X	X		X	X		
CC_5905	T&E Crew Base - Savannah	FM_302_1	T&E - Crew		X	X					
CC_5930	Engine Crews - MEI	FM_302_1	T&E - Crew			X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5970	T&E RVR RD/XBD	FM_302_1	T&E - Crew	X	X	X					
CC_6152	Engine Crews - NOL	FM_302_1	T&E - Crew		X	X					
CC_6171	Cond WAS-PHL/NYP Rd/Ebd	FM_302_1	T&E - Crew	X	X	X		X			
CC_6172	Eng PHL-WAS/NYP Rd/Exbd	FM_302_1	T&E - Crew	X	X	X					
CC_6182	T&E PHL/HBG	FM_302_1	T&E - Crew	X	X	X	X				
CC_6184	T&E Zn 2 Hgb Road & Extraboard	FM_302_1	T&E - Crew	X	X	X	X				
CC_6195	PHL Trainmen Extra Board	FM_302_1	T&E - Crew	X	X	X	X				
CC_6203	Ind-T&E Road Crews	FM_302_1	T&E - Crew		X	X					
CC_6204	CHR (MI) T&E	FM_302_1	T&E - Crew	X	X	X			X		
CC_6210	Grand Rapids	FM_302_1	T&E - Crew		X						
CC_6212	PNT T&E	FM_302_1	T&E - Crew	X	X	X	X	X	X		
CC_6230	SCD T&E	FM_302_1	T&E - Crew		X	X					
CC_6233	T&E HUN RD/XBD	FM_302_1	T&E - Crew			X					
CC_6234	Battle Creek T&E	FM_302_1	T&E - Crew		X						
CC_6240	MKE T&E	FM_302_1	T&E - Crew		X	X			X		
CC_6250	STL T&E	FM_302_1	T&E - Crew	X	X	X			X		
CC_6260	KCY T&E	FM_302_1	T&E - Crew		X	X					
CC_6270	CH8 T&E CHI-STL CHI-CDL	FM_302_1	T&E - Crew	X	X	X			X		
CC_6271	CH8 COND CHI-KCY	FM_302_1	T&E - Crew		X	X					
CC_6280	WCY T&E	FM_302_1	T&E - Crew		X	X		X	X		

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6282	Lkn (E) Lnk/Otm Rd Crews	FM_302_1	T&E - Crew			X					
CC_6283	CHI W (E) CHI/Otm & Fmd Rd Crew	FM_302_1	T&E - Crew		X	X			X		
CC_6290	CDLT&E	FM_302_1	T&E - Crew	X	X	X			X		
CC_6310	LRKT&E	FM_302_1	T&E - Crew			X					
CC_6320	T&E Road Crews Sas-Aus/Ftw (Eagle)	FM_302_1	T&E - Crew			X					
CC_6321	T&E Road Crews Sas-Bmt (Sunset)	FM_302_1	T&E - Crew			X					
CC_6322	T&E Road Crews Sas-Alp (Sunset)	FM_302_1	T&E - Crew			X		X			
CC_6329	T&E Extra Board Sas	FM_302_1	T&E - Crew		X	X		X			
CC_6330	T&E Road Crews Ftw-Okc (Flyer)	FM_302_1	T&E - Crew		X	X					
CC_6331	T&E Road Crews Ftw-Mhl (Eagle)	FM_302_1	T&E - Crew		X	X					
CC_6333	T&E Road Crews Ftw-Aus (Eagle)	FM_302_1	T&E - Crew		X	X					
CC_6339	T&E Extra Board Ftw	FM_302_1	T&E - Crew		X	X					
CC_6340	T&E Road Crews Laj-Ddg (Chief)	FM_302_1	T&E - Crew			X					
CC_6601	Rd Crews Coast Sl/Pdx-Sea	FM_302_1	T&E - Crew	X	X	X		X			
CC_6602	Rd Crews Coast Sl/Pdx-Kfs	FM_302_1	T&E - Crew	X	X	X		X			

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6603	Rd Crews Emp Bldr/Pdx-Spk	FM_302_1	T&E - Crew		X	X		X			
CC_6605	Rd Crews Cascades North	FM_302_1	T&E - Crew		X			X			
CC_6609	T&E Extraboard-Pdx	FM_302_1	T&E - Crew	X	X	X		X			
CC_6620	Rd Crews Emp Bldr/Sea-Spk	FM_302_1	T&E - Crew		X	X		X			
CC_6621	Rd Crews Emp Bldr/Sby-Wfh	FM_302_1	T&E - Crew		X	X		X			
CC_6622	T&E Extraboard-Spk	FM_302_1	T&E - Crew		X	X		X			
CC_6629	T&E Extraboard-Sea	FM_302_1	T&E - Crew		X	X		X			
CC_6630	Rd Crews Emp Bldr/Spk-Sby	FM_302_1	T&E - Crew		X	X		X			
CC_6631	Rd Crews Emp Bldr/Sby-Mot	FM_302_1	T&E - Crew		X	X					
CC_6639	T&E Extraboard-Sby	FM_302_1	T&E - Crew			X		X			
CC_6640	T&E Extraboard Spx	FM_302_1	T&E - Crew		X	X		X			
CC_6641	Engineers Slc-Gjt-Wnn	FM_302_1	T&E - Crew			X					
CC_6642	T&E Slc-Spx/Slc-Gjt	FM_302_1	T&E - Crew			X		X			
CC_6643	T&E Spx-Wnn	FM_302_1	T&E - Crew		X	X		X			
CC_6649	Conductors Slc-Gjt-Wnn	FM_302_1	T&E - Crew		X	X					
CC_6650	DENT&E	FM_302_1	T&E - Crew			X					
CC_6670	T&E Capitols Sac	FM_302_1	T&E - Crew	X	X	X		X			
CC_6671	OKJ-BFD T&E	FM_302_1	T&E - Crew		X	X		X	X		
CC_6672	T&E Capitols Oak	FM_302_1	T&E - Crew	X	X	X		X			

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6673	Coast Starlight T&E - SAC-SJC-SLO	FM_302_1	T&E - Crew	X	X	X		X			
CC_6674	SAC-BFD T&E	FM_302_1	T&E - Crew		X	X		X	X		
CC_6675	T&E Road Crews Slo-LAX (Starlight)	FM_302_1	T&E - Crew	X	X	X		X			
CC_6689	T & E Oakland Extra Board	FM_302_1	T&E - Crew	X	X	X		X			
CC_6690	T&E Road Crews San-LAX (Surfliner)	FM_302_1	T&E - Crew		X	X		X			
CC_6700	T&E Road Crews LAX-San (Surfliner)	FM_302_1	T&E - Crew		X						
CC_6701	T&E Road Crews LAX-Gta/Slo (Surfliner)	FM_302_1	T&E - Crew		X	X		X			
CC_6703	T&E Road Crews LAX-Kng (Chief)	FM_302_1	T&E - Crew		X	X		X			
CC_6704	T&E Road Crews Slo-LAX (Surfliner)	FM_302_1	T&E - Crew		X						
CC_6709	T&E Extra Board LAX	FM_302_1	T&E - Crew	X	X	X		X			
CC_6710	T&E Road Crews Elp-Alp/Mrc (Sunset)	FM_302_1	T&E - Crew			X					
CC_6720	T&E Road Crews LAX-Mrc (Sunset)	FM_302_1	T&E - Crew		X	X		X			
CC_6731	T&E SAC-KFS	FM_302_1	T&E - Crew	X	X	X		X			
CC_6732	T&E SAC-SLO	FM_302_1	T&E - Crew		X	X		X			
CC_6739	T&E Sac Extra Board	FM_302_1	T&E - Crew		X	X		X			
CC_6860	T&E Road Crews Abq-Kng/Laj (Chief)	FM_302_1	T&E - Crew		X	X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6901	Train Crews - JAX	FM_302_1	T&E - Crew		X	X					
CC_6903	Train Crews - RGH	FM_302_1	T&E - Crew		X	X		X			
CC_6904	Train Crews - FLO	FM_302_1	T&E - Crew	X	X	X					
CC_7090	Conn DOT - Train & Engine	FM_302_1	T&E - Crew	X	X			X	X		
CC_7121	Road Psgr Crws Bal/MDOT	FM_302_1	T&E - Crew	X	X	X	X	X	X		
CC_7211	Metrolink T&E Crews leoc (San Bern)	FM_302_1	T&E - Crew		X			X			
CC_7212	Metrolink T&E Crews Mpk/Mvo Ventura Co.	FM_302_1	T&E - Crew		X	X		X			
CC_7213	Metrolink T&E Crews Lcs (Antel Valley)	FM_302_1	T&E - Crew					X			
CC_7214	Metrolink T&E Crews Snb (San Bernardino)	FM_302_1	T&E - Crew	X	X			X			
CC_7215	Metrolink T&E Crews Rvs (Riverside)	FM_302_1	T&E - Crew		X			X			
CC_7216	Metrolink T&E Crews Osd (Oceanside)	FM_302_1	T&E - Crew		X			X			
CC_7218	Metrolink Extraboard T&E Crews	FM_302_1	T&E - Crew			X		X			
CC_7219	Metrolink T&E Crews Bur/Bra Los Angeles	FM_302_1	T&E - Crew	X				X			
CC_0310	Care Program	FM_302_2	T&E - Support	X	X	X	X	X	X	X	
CC_0390	Supt Road Operations	FM_302_2	T&E - Support	X	X	X		X			
CC_2023	Dir Crew Mgmt Srvc - T&E Dispatching	FM_302_2	T&E - Support	X	X	X		X			



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2304	T&E Admin - Empire Dist	FM_302_2	T&E - Support	X	X	X	X	X	X		
CC_2658	Road Operations - Capitols	FM_302_2	T&E - Support	X	X	X		X			
CC_2695	Road Operations San Joaquin	FM_302_2	T&E - Support		X	X		X	X		
CC_2696	Road Operations Long Haul	FM_302_2	T&E - Support	X	X	X		X			
CC_2698	T&E Crewbase SLC	FM_302_2	T&E - Support			X					
CC_2871	Road Foreman-Emp Bldr/Sby	FM_302_2	T&E - Support			X					
CC_5081	Dir Crew Mgmt Srvc - T&E Verification	FM_302_2	T&E - Support	X	X	X		X			
CC_5372	Asst Supt-Road Ops NYD	FM_302_2	T&E - Support	X	X	X					
CC_6153	Asst Supt Road Ops Admin-West	FM_302_2	T&E - Support		X	X					
CC_6154	Asst Supt Road Ops Admin-East	FM_302_2	T&E - Support	X	X	X		X	X		
CC_6155	Asst Supt Road Ops Admin-Midwest	FM_302_2	T&E - Support	X	X	X					
CC_6157	Asst Supt Road Ops Southwest Gulf	FM_302_2	T&E - Support	X	X	X		X			
CC_6503	Supt Ops Customer Service SW Dsrt Glf	FM_302_2	T&E - Support	X	X	X		X	X		
CC_7201	Metrolink Special Projects	FM_302_2	T&E - Support					X			
CC_7202	Metrolink Special Trains	FM_302_2	T&E - Support					X			

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_7210	Metrolink T&E Admin	FM_302_2	T&E - Support					X			

**Table A-22. Cost Center List by Business Type for Subfamily Yard - #303**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_7113	Yard Crews	FM_303_1	Yard Direct (Commuter)				X	X			
CC_5216	T&E Crews-Race Street	FM_303_2	Yard - Train & Equipment Moves	X	X	X	X		X		
CC_5377	Yardmasters Albany	FM_303_2	Yard - Train & Equipment Moves		X	X					
CC_5415	Yard Engineers NHV	FM_303_2	Yard - Train & Equipment Moves	X	X						
CC_5426	Alb - Yard Crews	FM_303_2	Yard - Train & Equipment Moves	X	X	X					
CC_5516	Yard Engineers BOS	FM_303_2	Yard - Train & Equipment Moves	X	X	X					
CC_5575	Yardmasters Shsy BOS	FM_303_2	Yard - Train & Equipment Moves	X	X	X					
CC_5615	NHV Yard Operations	FM_303_2	Yard - Train & Equipment Moves	X	X	X					
CC_5616	T&E Yard Crews BOS	FM_303_2	Yard - Train & Equipment Moves	X	X	X	X		X		
CC_5806	WAS Terminal Yard Operations	FM_303_2	Yard - Train & Equipment Moves	X	X	X	X	X	X	X	X
CC_5819	WAS Yard Extra Board	FM_303_2	Yard - Train & Equipment Moves	X	X	X					
CC_6099	Vehicle Transporting & Supporting Costs	FM_303_2	Yard - Train & Equipment Moves			X					
CC_6151	Assistance Superintendent Terminal Opns	FM_303_2	Yard - Train & Equipment Moves	X	X	X	X	X	X	X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6515	Seattle Yard Fuel	FM_303_2	Yard - Train & Equipment Moves	X	X	X	X	X	X	X	X
CC_6604	Portland Yard Crews	FM_303_2	Yard - Train & Equipment Moves			X					
CC_6626	T&E Seattle Yard	FM_303_2	Yard - Train & Equipment Moves	X	X	X	X	X	X	X	X
CC_6676	Oak - Yard Crews	FM_303_2	Yard - Train & Equipment Moves		X	X		X			
CC_6706	T&E Yard Crews LAX	FM_303_2	Yard - Train & Equipment Moves	X	X	X	X	X	X	X	
CC_5375	Yardmaster New York	FM_303_3	Yard - Equipment Moves (NY & CHI)	X	X	X	X		X		
CC_5406	Yard Crews Penn Sta/Sunnyside	FM_303_3	Yard - Equipment Moves (NY & CHI)	X	X	X	X		X		
CC_6206	CHI Yard Crews	FM_303_3	Yard - Equipment Moves (NY & CHI)	X	X	X	X	X	X	X	
CC_6209	CHI Yard-Bpk	FM_303_3	Yard - Equipment Moves (NY & CHI)	X	X	X		X	X	X	
CC_6190	Minnesota Commercial	FM_303_4	Yard - Terminal Rent/Yard Services (Contract)			X					
CC_6192	Kansas City Terminal	FM_303_4	Yard - Terminal Rent/Yard Services (Contract)		X	X					
CC_6194	Terminal RR Association of St. Louis	FM_303_4	Yard - Terminal Rent/Yard Services (Contract)		X	X					
CC_6590	Denver Terminal	FM_303_4	Yard - Terminal Rent/Yard Services (Contract)			X					

**Table A-23. Cost Center List by Business Type for Subfamily Fuel - #304**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4029	Diesel Exhaust Fluid (Def)	FM_304_0	Fuel - General	X	X	X					
CC_5121	Train Fuel-PHL	FM_304_0	Fuel - General	X	X	X	X	X	X	X	
CC_5320	Train Fuel - Rensselaer	FM_304_0	Fuel - General	X	X	X					
CC_5321	Train Fuel - Niagara Falls	FM_304_0	Fuel - General	X	X	X					
CC_5322	Train Fuel - Sunnyside	FM_304_0	Fuel - General	X	X	X					
CC_5521	Train Fuel - New Haven Conn	FM_304_0	Fuel - General	X	X	X	X		X	X	
CC_5522	Train Fuel - Boston	FM_304_0	Fuel - General	X	X	X					
CC_5720	Train Fuel-WAS	FM_304_0	Fuel - General	X	X	X	X				
CC_5721	Train Fuel - Charlotte Nc	FM_304_0	Fuel - General	X	X	X					
CC_5723	Train Fuel - Savannah Ga	FM_304_0	Fuel - General	X	X	X					
CC_5727	Train Fuel - Sanford Fl	FM_304_0	Fuel - General	X	X	X					
CC_5728	Train Fuel - Florence SC	FM_304_0	Fuel - General	X	X	X					
CC_5729	Train Fuel - Lorton VA	FM_304_0	Fuel - General	X	X	X					
CC_5731	Train Fuel-Hialeah	FM_304_0	Fuel - General	X	X	X	X	X	X	X	
CC_5732	Train Fuel - Jacksonville Fl	FM_304_0	Fuel - General	X	X	X					
CC_5736	Train Fuel-Emp Bldr/Sea	FM_304_0	Fuel - General	X	X	X					
CC_5737	Train Fuel-Emp Bldr/Pdx	FM_304_0	Fuel - General	X	X	X					
CC_6120	Train Fuel - St Louis Mo	FM_304_0	Fuel - General	X	X	X					
CC_6121	Train Fuel - Milwaukee	FM_304_0	Fuel - General	X	X	X					
CC_6126	Train Fuel - Omaha NE	FM_304_0	Fuel - General	X	X	X					
CC_6127	Train Fuel - CHI & Pnt	FM_304_0	Fuel - General	X	X	X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6128	Train Fuel - Mem & Cdl (Emer)	FM_304_0	Fuel - General	X	X	X					
CC_6129	Train Fuel - Fort Worth	FM_304_0	Fuel - General	X	X	X					
CC_6130	Train Fuel - Minot Nd	FM_304_0	Fuel - General	X	X	X					
CC_6131	Train Fuel - New Orleans La	FM_304_0	Fuel - General	X	X	X	X		X		
CC_6132	Train Fuel - San Antonio	FM_304_0	Fuel - General	X	X	X					
CC_6520	Train Fuel - Los Angeles	FM_304_0	Fuel - General	X	X	X	X	X	X	X	
CC_6523	Train Fuel - Tucson	FM_304_0	Fuel - General	X	X	X					
CC_6525	Train Fuel - 11/14 Pdx	FM_304_0	Fuel - General	X	X	X					
CC_6526	Train Fuel-Cascades/Pdx	FM_304_0	Fuel - General	X	X	X					
CC_6527	Train Fuel - 11/14 Sea	FM_304_0	Fuel - General	X	X	X					
CC_6528	Train Fuel - San Diego	FM_304_0	Fuel - General	X	X	X					
CC_6529	Train Fuel - Salt Lake CityUt	FM_304_0	Fuel - General	X	X	X					
CC_6530	Train Fuel - Denver Co	FM_304_0	Fuel - General	X	X	X					
CC_6531	Train Fuel - San Luis Obispo	FM_304_0	Fuel - General	X	X	X					
CC_6533	Train Fuel-Cascades/Sea	FM_304_0	Fuel - General	X	X	X					
CC_6535	Train Fuel Sac Tank	FM_304_0	Fuel - General	X	X	X					
CC_6536	Train Fuel Oak	FM_304_0	Fuel - General	X	X	X					
CC_6537	Train Fuel - Goleta	FM_304_0	Fuel - General	X	X	X					
CC_7091	Conn DOT - Train Fuel	FM_304_0	Fuel - General					X			
CC_7122	Train Fuel - Maryland DOT	FM_304_0	Fuel - General			X		X			

**Table A-24. Cost Center List by Business Type for Subfamily Transportation - Multiple - #305**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1010	Special Operations	FM_305_0	Transportation - Multiple - General	X	X	X			X		
CC_5502	Downeaster Service	FM_305_0	Transportation - Multiple - General	X	X	X					
CC_5622	NED-East Special Moves	FM_305_0	Transportation - Multiple - General	X	X						
CC_6513	New Hire No California	FM_305_0	Transportation - Multiple - General	X	X	X					
CC_6558	New Hire Training PNW	FM_305_0	Transportation - Multiple - General	X	X	X		X			

**Table A-25. Cost Center List by Business Type for Subfamily Train Movement - #306**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0306	CHI Train Directors	FM_306_0	Train Movement - General	X	X	X	X	X	X	X	X
CC_1099	CNOC Operations	FM_306_0	Train Movement - General	X	X	X	X	X	X	X	X
CC_3917	Ops Tech – Train Control Systems	FM_306_0	Train Movement - General	X	X	X	X		X	X	
CC_5152	Blocks & Towers-Zoo	FM_306_0	Train Movement - General	X	X	X	X				
CC_5154	Blocks & Towers - K Tower	FM_306_0	Train Movement - General	X	X	X	X				
CC_5157	Blocks & Towers-Overbrook	FM_306_0	Train Movement - General	X	X		X				
CC_5159	Blocks & Towers-Paoli	FM_306_0	Train Movement - General	X	X		X				
CC_5160	Blocks & Towers-Thorn	FM_306_0	Train Movement - General	X	X		X				
CC_5170	Asst Supt PHL Train Movement Admin	FM_306_0	Train Movement - General	X	X	X	X				
CC_5180	Mngr Of Train Movement Blocks And Towers	FM_306_0	Train Movement - General	X	X	X	X				
CC_5182	Blocks & Towers Xbd-PHL	FM_306_0	Train Movement - General	X	X	X	X				
CC_5351	Pelham Bay Blk NY	FM_306_0	Train Movement - General	X	X		X				
CC_5353	Q Blk Sunnyside NY	FM_306_0	Train Movement - General	X	X						
CC_5354	R Blk Sunnyside NY	FM_306_0	Train Movement - General	X	X	X	X				
CC_5360	Dock Blk NJ	FM_306_0	Train Movement - General	X	X	X	X				
CC_5373	Amt/LIRR Joint Venture	FM_306_0	Train Movement - General	X	X	X	X		X		
CC_5378	LAB Block Operators - Hudson Line - NY	FM_306_0	Train Movement - General		X	X			X		



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5380	Movement Office-New York	FM_306_0	Train Movement - General	X	X	X	X		X		
CC_5382	Blk Oper-Extraboard-NY	FM_306_0	Train Movement - General	X	X	X	X				
CC_5555	Mystic River Blk CT	FM_306_0	Train Movement - General	X	X						
CC_5557	Nan Blk CT	FM_306_0	Train Movement - General	X	X		X				
CC_5558	Conn Blk CT	FM_306_0	Train Movement - General	X	X		X				
CC_5580	CETC Office Boston	FM_306_0	Train Movement - General	X	X	X	X				
CC_5582	Blk Oper-Extraboard-New England	FM_306_0	Train Movement - General	X	X	X	X				
CC_6156	Asst Super Train Movement	FM_306_0	Train Movement - General	X	X	X	X	X	X	X	
CC_6871	Washington Control Center	FM_306_0	Train Movement - General	X	X	X	X				
CC_6872	Manager Of Train Operations	FM_306_0	Train Movement - General	X	X	X	X	X			
CC_5001	Sr. Dir Connectivity	FM_306_3	Connecting Services	X	X	X					
CC_6512	Bus Operations	FM_306_3	Connecting Services		X	X				X	

**Table A-26. Cost Center List by Business Type for Subfamily Train Movement - Host RR - #307**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0816	Host Railroad Contracts	FM_307_0	Train Movement - Host RR - General	X	X	X	X				
CC_7963	Vermont Ry.	FM_307_0	Train Movement - Host RR - General		X						
CC_7964	South Florida Region	FM_307_0	Train Movement - Host RR - General			X					
CC_7966	Pan Am Railway	FM_307_0	Train Movement - Host RR - General		X						
CC_7970	BNSF Railway Co.	FM_307_0	Train Movement - Host RR - General	X	X	X			X		
CC_7972	Canadian National Railway (Canadian Oper	FM_307_0	Train Movement - Host RR - General		X						
CC_7973	New England Central RR	FM_307_0	Train Movement - Host RR - General		X						
CC_7975	Canadian Pacific Ltd. (old Delaware & Hu	FM_307_0	Train Movement - Host RR - General		X						
CC_7977	Central Florida Rail Corridor	FM_307_0	Train Movement - Host RR - General			X					
CC_7978	Canadian National Railway (US Operations	FM_307_0	Train Movement - Host RR - General		X	X			X		
CC_7979	Canadian Pacific Ltd. (old Soo RR)	FM_307_0	Train Movement - Host RR - General		X	X					
CC_7980	Metro North - New Haven Line	FM_307_0	Train Movement - Host RR - General	X	X						
CC_7981	New Mexico Dept Of Transportation	FM_307_0	Train Movement - Host RR - General			X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_7983	Buckingham Branch Railroad Co.	FM_307_0	Train Movement - Host RR - General			X					
CC_7984	Csx Transportation	FM_307_0	Train Movement - Host RR - General	X	X	X	X		X		
CC_7986	Norfolk Southern Railway Co.	FM_307_0	Train Movement - Host RR - General	X	X	X			X		
CC_7987	Union Pacific Railroad Co.	FM_307_0	Train Movement - Host RR - General	X	X	X					
CC_7989	Southern California Regional Rail Author	FM_307_0	Train Movement - Host RR - General		X	X					
CC_7990	San Diego Northern Ry. (Coaster)	FM_307_0	Train Movement - Host RR - General		X						
CC_7994	Belt Railway Company of Chicago	FM_307_0	Train Movement - Host RR - General			X					
CC_7996	Northeast Illinois Regional Commuter RR	FM_307_0	Train Movement - Host RR - General		X	X					
CC_7997	Metro North Railroad - Hudson Line	FM_307_0	Train Movement - Host RR - General		X	X					
CC_7998	PRR 212 Amtrak Commuter Cost Share	FM_307_0	Train Movement - Host RR - General	X	X	X	X				
CC_7999	Other Railroads	FM_307_0	Train Movement - Host RR - General	X	X	X			X		

**Table A-27. Cost Center List by Business Type for Subfamily Transportation Support - #308**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0238	Right Care DayOne	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	X
CC_0311	Asst Supt Road Operations Zone 2 North	FM_308_0	Transportation Support - General	X	X	X	X	X			
CC_0316	DGM NEC NYP	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	
CC_0317	DGM NEC BOS	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	
CC_0353	Chief Of System Operations	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	
CC_0361	Ops CEN VP	FM_308_0	Transportation Support - General			X		X			
CC_0363	Deputy GM Central	FM_308_0	Transportation Support - General	X	X	X	X	X	X		
CC_0364	AVP Southwest	FM_308_0	Transportation Support - General	X	X	X		X	X		
CC_0386	Space and Equipment - Cars	FM_308_0	Transportation Support - General	X	X	X					
CC_0387	Asst Supt NEC Services Admin	FM_308_0	Transportation Support - General	X	X	X	X	X	X		
CC_0822	Metrolink Non-Billable	FM_308_0	Transportation Support - General					X			
CC_0830	Northwest Admin	FM_308_0	Transportation Support - General	X	X			X			
CC_0905	Business Operations	FM_308_0	Transportation Support - General	X	X	X	X				

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1002	NY - NEC Service Operations	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	
CC_1314	Operations Technology - Front End	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	X
CC_1602	Space and Equipment - Loco	FM_308_0	Transportation Support - General	X	X	X					
CC_2002	Customer Service Operation	FM_308_0	Transportation Support - General	X	X	X					
CC_2030	Deputy Chief Crew Mgt Srvcs	FM_308_0	Transportation Support - General	X	X	X		X			
CC_2031	Operations Compliance	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	X
CC_2870	Road Foreman-Cascades/Pdx	FM_308_0	Transportation Support - General		X	X		X			
CC_2880	T&E Operations Bfd	FM_308_0	Transportation Support - General		X						
CC_2891	RD Ops Cascades Admin	FM_308_0	Transportation Support - General		X	X		X			
CC_2934	Supt Ops Customer Service SW Coast	FM_308_0	Transportation Support - General		X	X		X			
CC_2935	Road Operations Long Haul	FM_308_0	Transportation Support - General	X	X	X					
CC_2970	Asst Superintendent - MIA Administration	FM_308_0	Transportation Support - General		X	X					
CC_5003	Operating Practices	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	X
CC_5004	Road Foreman/Trainmaster	FM_308_0	Transportation Support - General	X	X	X		X	X		

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5007	Transp Continuing Education	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	X
CC_5021	Operational Safety - Staff	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	X
CC_5042	T&D Admin & WTC	FM_308_0	Transportation Support - General	X	X	X		X			
CC_5043	Rules Compliance	FM_308_0	Transportation Support - General	X	X	X		X			
CC_5045	Project Director East Side Access	FM_308_0	Transportation Support - General						X		
CC_5082	Conductor & Engineer T&D	FM_308_0	Transportation Support - General	X	X	X	X	X			
CC_5083	Director System Operations - West	FM_308_0	Transportation Support - General		X	X		X			
CC_5172	Assistant Super Road Opns Zone 2 South	FM_308_0	Transportation Support - General	X	X	X	X	X	X		
CC_5300	Dist Supt-Empire	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	
CC_5301	Superintndnt Operations & Commuter Svcs	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	
CC_5310	Utilities - Transportation Empire Dist	FM_308_0	Transportation Support - General	X	X	X					
CC_5311	Utilities - Transportation New York	FM_308_0	Transportation Support - General	X	X	X	X				
CC_5371	Supt-Operations NY	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5500	Gen Supt NED	FM_308_0	Transportation Support - General	X	X	X	X	X	X		
CC_5501	Asst Supt Road Operations	FM_308_0	Transportation Support - General	X	X	X	X	X	X		
CC_5510	Transportation NED-Eastern Utilities	FM_308_0	Transportation Support - General	X	X	X	X	X	X		
CC_5570	Superintendent Operations NEC	FM_308_0	Transportation Support - General	X	X	X	X	X	X		
CC_5586	GM NEC	FM_308_0	Transportation Support - General	X	X	X	X	X			
CC_5701	Asst Supt WAS Terminal Operations Admin	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	X
CC_5702	Southeast Operations Administration	FM_308_0	Transportation Support - General	X	X	X	X	X	X		
CC_5713	Utilities-WAS	FM_308_0	Transportation Support - General	X	X	X	X				
CC_6101	Supt Operations Off Corridor Admin	FM_308_0	Transportation Support - General	X	X	X		X	X		
CC_6150	Supt Terminal & Dispatching Ops	FM_308_0	Transportation Support - General	X	X	X	X	X	X		
CC_6158	Supt Rd Ops - SW Pacific	FM_308_0	Transportation Support - General	X	X	X		X			
CC_6161	Asst Supt WAS South Admin	FM_308_0	Transportation Support - General	X	X	X		X			
CC_6300	Assistant Superintendent RGH Admin	FM_308_0	Transportation Support - General	X	X	X		X	X		

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6301	Assistant Superintendent South Admin	FM_308_0	Transportation Support - General	X	X	X		X			
CC_6302	Assistant Super Int - NOL	FM_308_0	Transportation Support - General	X	X	X		X			
CC_6505	Superintendent PNW	FM_308_0	Transportation Support - General	X	X	X		X			X
CC_6509	Asst Supt Road Ops SW Coast	FM_308_0	Transportation Support - General	X	X	X		X	X		
CC_6510	Operations Center West	FM_308_0	Transportation Support - General	X	X	X		X	X		
CC_6517	Deputy Chief System Operations	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	X
CC_6518	Director System Operations - Freight	FM_308_0	Transportation Support - General	X	X	X					
CC_6521	West 3Rd Party Reimb Projects	FM_308_0	Transportation Support - General						X		
CC_6874	Superintendent Operations NEC Admin	FM_308_0	Transportation Support - General	X	X	X	X	X	X		
CC_7100	WCS Supervisory/Admin	FM_308_0	Transportation Support - General				X	X			
CC_7114	Trainmaster	FM_308_0	Transportation Support - General				X	X			
CC_7124	Trans Supv & Admin MDOT	FM_308_0	Transportation Support - General					X			
CC_7171	Wcs Supervisory/Admin Marc	FM_308_0	Transportation Support - General					X			



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_7200	Metrolink Supt.	FM_308_0	Transportation Support - General					X			
CC_7235	Metrolink Work Trains	FM_308_0	Transportation Support - General		X			X			
CC_OH35	OH Trans Ops	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	X
CC_OH38	OH Chief Ops Officer	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	X
CC_TR_PRJ	Transportation Dept - PRJ Costs	FM_308_0	Transportation Support - General	X	X	X	X	X	X	X	X
CC_0872	Ticket Receivers New York	FM_308_1	Trans Support - Crewbase	X	X	X					
CC_0883	WAS Ticket Receivers	FM_308_1	Trans Support - Crewbase	X	X	X					
CC_0886	Ticket Receivers New Haven	FM_308_1	Trans Support - Crewbase	X	X						
CC_0887	PHL Ticket Receivers	FM_308_1	Trans Support - Crewbase	X	X	X	X				
CC_2890	T&E Crewbase Sacramento	FM_308_1	Trans Support - Crewbase	X	X	X		X			
CC_5390	Manager Crew Base	FM_308_1	Trans Support - Crewbase	X	X	X	X	X	X		
CC_6873	Crew Base-WAS	FM_308_1	Trans Support - Crewbase	X	X	X	X	X			
CC_0329	OBS Empire Builder / CA Zephyr	FM_308_2	Trans Support - Route Mgmt	X	X	X	X			X	X
CC_2583	Route Director Crescent City Service	FM_308_2	Trans Support - Route Mgmt		X	X					
CC_3415	Route Director Coast Starlight/SW Chief	FM_308_2	Trans Support - Route Mgmt		X	X				X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0235	Network and Consist	FM_308_3	Operations Research & Planning	X	X	X					
CC_1100	Train Planning & Scheduling	FM_308_3	Operations Research & Planning	X	X	X					
CC_1777	Chief Operations Research & Planning	FM_308_3	Operations Research & Planning	X	X	X	X	X			
CC_2026	Network	FM_308_3	Operations Research & Planning	X	X	X	X	X	X	X	X

**Table A-28. Cost Center List by Business Type for Subfamily Power - Electric Traction - #309**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0738	Northend Propulsion Power	FM_309_0	Power - Electric Traction - General	X	X						
CC_0739	Southend Propulsion Power	FM_309_0	Power - Electric Traction - General	X	X	X	X				
CC_0740	Power Purchased From RR	FM_309_0	Power - Electric Traction - General	X	X						

**Table A-29. Cost Center List by Business Type for Subfamily Stations - #310**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0337	District Manager Station Empire Bldr	FM_310_1	Stations - Route		X	X					
CC_0339	District Manager PNW South	FM_310_1	Stations - Route	X	X	X				X	X
CC_0352	Sta Svcs Norfolk VA (Nfk)	FM_310_1	Stations - Route		X	X					
CC_0391	Dist Sta Mgr SW Gulf	FM_310_1	Stations - Route		X	X					
CC_2204	Sta Svcs Essex Jct VT	FM_310_1	Stations - Route		X						
CC_2206	Sta Svcs Kingston RI	FM_310_1	Stations - Route	X	X	X	X				
CC_2208	Sta Svcs Montplier Jct VT	FM_310_1	Stations - Route	X	X						
CC_2212	Sta Svcs St Albans VT	FM_310_1	Stations - Route		X						
CC_2215	Sta Svcs Westerly RI	FM_310_1	Stations - Route	X							
CC_2216	Sta Svcs White River Jt VT	FM_310_1	Stations - Route		X						
CC_2217	Montreal	FM_310_1	Stations - Route		X						
CC_2324	Sta Svcs Niagara Falls NY	FM_310_1	Stations - Route		X						
CC_2332	Sta Svcs Buffalo NY	FM_310_1	Stations - Route	X	X	X				X	
CC_2335	Sta Svcs Rutland & Castleton	FM_310_1	Stations - Route		X						
CC_2403	Sta Svcs Wash MDOT (Marc)	FM_310_1	Stations - Route					X			
CC_2421	Station Services-Alt	FM_310_1	Stations - Route	X	X						
CC_2423	Station Services-Jst	FM_310_1	Stations - Route		X	X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2541	Sta Svcs Lorton VA (LOR)	FM_310_1	Stations - Route			X				X	
CC_2546	Sta Svcs Birmingham AL (BHM)	FM_310_1	Stations - Route			X				X	
CC_2550	Sta Svcs Columbia SC (CLB)	FM_310_1	Stations - Route			X					
CC_2558	Sta Svcs Atlanta GA (ATL)	FM_310_1	Stations - Route			X					
CC_2559	Station Services-Chw	FM_310_1	Stations - Route			X					
CC_2562	Station Services-Npn	FM_310_1	Stations - Route		X	X				X	
CC_2564	Station Services-Prc	FM_310_1	Stations - Route		X	X					
CC_2566	Sta Svcs Tuscaloosa AL (TCL)	FM_310_1	Stations - Route			X					
CC_2568	Station Services-Wbg	FM_310_1	Stations - Route		X						
CC_2572	Superintendent South Southeast Admin	FM_310_1	Stations - Route	X	X	X	X	X		X	
CC_2575	Sta Svcs Meridian MS (MEI)	FM_310_1	Stations - Route			X					
CC_2598	Unstaffed Stns-Atlanta Dist	FM_310_1	Stations - Route			X					
CC_2605	Sta Svcs Auto Train Sanford (SFA)	FM_310_1	Stations - Route			X				X	
CC_2671	Sta Svcs Ann Arbor Mi	FM_310_1	Stations - Route		X	X					
CC_2672	Sta Svcs Cincinnati OH	FM_310_1	Stations - Route			X					
CC_2673	Sta Svcs Detroit MI	FM_310_1	Stations - Route		X	X					
CC_2677	Sta Svcs Flint Mi	FM_310_1	Stations - Route		X						
CC_2678	Sta Svcs Jackson Mi	FM_310_1	Stations - Route		X						

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2679	Sta Svcs Lansing Mi	FM_310_1	Stations - Route		X						
CC_2681	Sta Svcs Port Huron Mi	FM_310_1	Stations - Route		X						
CC_2689	Sta Svcs Dearborn MI	FM_310_1	Stations - Route		X	X					
CC_2731	Unstaffed Stns-PNW North	FM_310_1	Stations - Route		X	X					
CC_2742	Sta Svcs Fargo Nd	FM_310_1	Stations - Route			X					
CC_2743	Sta Svcs Grand Forks Nd	FM_310_1	Stations - Route			X					
CC_2744	Sta Svcs Midway Mn (Msp)	FM_310_1	Stations - Route			X				X	
CC_2745	Sta Svcs Minot Nd	FM_310_1	Stations - Route			X					
CC_2746	Sta Svcs Williston Nd	FM_310_1	Stations - Route			X					
CC_2749	Sta Svcs Lacrosse Wi	FM_310_1	Stations - Route			X					
CC_2753	Sta Svcs Hastings Ne	FM_310_1	Stations - Route			X					
CC_2754	Sta Svcs Lincoln Ne	FM_310_1	Stations - Route			X					
CC_2755	Sta Svcs Omaha Ne	FM_310_1	Stations - Route		X	X					
CC_2756	Sta Svcs Ottumwa Ia	FM_310_1	Stations - Route			X					
CC_2759	Sta Svcs Mount Pleasant Ia	FM_310_1	Stations - Route			X					
CC_2762	Sta Svcs Ft Madison Ia	FM_310_1	Stations - Route			X					
CC_2766	Station Services Garden City	FM_310_1	Stations - Route			X					
CC_2768	Sta Svcs Newton	FM_310_1	Stations - Route			X					
CC_2769	Sta Svcs Topeka	FM_310_1	Stations - Route			X					
CC_2801	Sta Svcs Little Rock	FM_310_1	Stations - Route		X	X					
CC_2802	Sta Svcs Longview	FM_310_1	Stations - Route			X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2803	Sta Svcs Memphis TN - MEM	FM_310_1	Stations - Route			X					
CC_2804	Sta Svcs Texarkana	FM_310_1	Stations - Route			X					
CC_2805	Sta Svcs Austin	FM_310_1	Stations - Route			X					
CC_2806	Sta Svcs Dallas	FM_310_1	Stations - Route		X	X					
CC_2808	Sta Svcs Hammond LA (HMD)	FM_310_1	Stations - Route		X	X					
CC_2809	Sta Svcs Houston	FM_310_1	Stations - Route			X					
CC_2810	Sta Svcs Jackson MS (JAN)	FM_310_1	Stations - Route		X	X					
CC_2815	Sta Svcs Temple	FM_310_1	Stations - Route			X					
CC_2818	Unstaffed Sta Dist Mgr Heartland Flyer	FM_310_1	Stations - Route		X	X					
CC_2819	Unstaffed Sta Dist Mgr Austin	FM_310_1	Stations - Route		X	X					
CC_2820	Sta Svcs Marshall	FM_310_1	Stations - Route			X					
CC_2841	Sta Svcs Grand Junction C	FM_310_1	Stations - Route			X					
CC_2842	Sta Svcs Glenwood Sp Co	FM_310_1	Stations - Route			X					
CC_2843	Sta Svcs Denver Co	FM_310_1	Stations - Route			X					
CC_2844	Sta Svcs Salt Lake Cty Ut	FM_310_1	Stations - Route			X					
CC_2848	Sta Svcs Shelby Mt	FM_310_1	Stations - Route			X					
CC_2849	Sta Svcs Havre Mt	FM_310_1	Stations - Route			X					
CC_2850	Sta Svcs Glacier Park Mt	FM_310_1	Stations - Route			X					
CC_2851	Sta Svcs Spokane Wa	FM_310_1	Stations - Route		X	X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2852	Sta Svcs Whitefish Mt	FM_310_1	Stations - Route			X					
CC_2861	Sta Svcs Pasco Wa	FM_310_1	Stations - Route			X					
CC_2863	Sta Svcs Klamath Falls Or	FM_310_1	Stations - Route		X	X					
CC_2869	Sta Svcs Wolfpoint Mt	FM_310_1	Stations - Route			X					
CC_2875	Station Services Bellingham Wa	FM_310_1	Stations - Route		X	X					
CC_2887	Unstaffed Sta San Joaquin	FM_310_1	Stations - Route		X	X					
CC_2888	Unstaffed Nv-Ut	FM_310_1	Stations - Route			X					
CC_2911	Station Services La Junta	FM_310_1	Stations - Route			X					
CC_2913	Sta Svcs Albuquerque	FM_310_1	Stations - Route			X					
CC_2915	Sta Svcs Flagstaff	FM_310_1	Stations - Route			X				X	
CC_2918	Sta Svcs Lamy	FM_310_1	Stations - Route			X					
CC_2919	Sta Svcs Solana Beach	FM_310_1	Stations - Route		X						
CC_2921	Sta Svcs Oceanside	FM_310_1	Stations - Route		X						
CC_2922	Sta Svcs Raton	FM_310_1	Stations - Route			X					
CC_2925	Sta Svcs San Diego	FM_310_1	Stations - Route		X						
CC_2926	Sta Svcs Santa Ana	FM_310_1	Stations - Route		X						
CC_2928	Sta Svcs Anaheim	FM_310_1	Stations - Route		X						
CC_2929	Sta Svcs Irvine	FM_310_1	Stations - Route		X	X					
CC_2932	Sta Svcs San Juan CApistrano	FM_310_1	Stations - Route		X						
CC_2936	Unstaffed Stns-PNW Eb	FM_310_1	Stations - Route		X	X				X	



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2939	Unstaffed Stations Empire	FM_310_1	Stations - Route		X	X					
CC_2941	Sta Svcs Bakersfield CA	FM_310_1	Stations - Route		X	X					
CC_2942	Sta Svcs Fresno CA	FM_310_1	Stations - Route		X						
CC_2943	Sta Svcs Hanford CA	FM_310_1	Stations - Route		X	X					
CC_2946	Sta Svcs Reno Nv	FM_310_1	Stations - Route		X	X					
CC_2947	Sta Svcs Modesto CA	FM_310_1	Stations - Route		X						
CC_2949	Sta Svcs Salinas CA	FM_310_1	Stations - Route		X	X					
CC_2953	Sta Svcs Stockton CA	FM_310_1	Stations - Route		X	X					
CC_2955	Sta Svcs Merced CA	FM_310_1	Stations - Route		X	X					
CC_2957	Unstaffed Stations Capitols	FM_310_1	Stations - Route		X	X					
CC_4234	Auto Train Administration	FM_310_1	Stations - Route			X					
CC_5504	Station Services Downeaster - Maine	FM_310_1	Stations - Route	X	X	X					
CC_5711	Utilities - Lorton VA	FM_310_1	Stations - Route			X					
CC_5712	Utilities - Sanford Fl	FM_310_1	Stations - Route			X					
CC_0107	New York Stations	FM_310_2	Stations - Shared (Commuters Present)							X	
CC_0108	PHL/BAL/WIL/WAS Stations	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X			X	
CC_0302	CHI LaSalle Partners	FM_310_2	Stations - Shared (Commuters Present)		X	X	X			X	
CC_0305	Property Management	FM_310_2	Stations - Shared (Commuters Present)		X	X	X				

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0333	Central Region Passenger Inconvenience	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X	X	X		
CC_0393	Dist Station Mgr SW Coast	FM_310_2	Stations - Shared (Commuters Present)		X	X					
CC_1167	30Th St. Sta Cleaning Mgt	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X			X	
CC_2162	Sta Svcs New York Penn	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X				
CC_2201	Sta Svcs Boston Rt 128 MA	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X			X	
CC_2202	Sta Svcs Boston South MA	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X		X		
CC_2203	Sta Svcs Boston Backbay Mass	FM_310_2	Stations - Shared (Commuters Present)	X		X	X				
CC_2205	Sta Svcs Hartford CT	FM_310_2	Stations - Shared (Commuters Present)		X		X				
CC_2209	Sta Svcs New Haven CT	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X			X	
CC_2210	Sta Svcs New London CT	FM_310_2	Stations - Shared (Commuters Present)	X	X		X				
CC_2211	Sta Svcs Providence RI	FM_310_2	Stations - Shared (Commuters Present)	X	X		X			X	
CC_2213	Sta Svcs Springfield MA	FM_310_2	Stations - Shared (Commuters Present)		X	X	X				
CC_2351	Sta Svcs Trenton NJ	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X				

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2353	Sta Svcs Newark NJ	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X				
CC_2402	Asst Superintendent Station WAS Admin	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X	X		X	
CC_2416	Station Services Union Station	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X				
CC_2417	Ticketing-Union Station	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X				
CC_2426	Sta Svcs-North PHL	FM_310_2	Stations - Shared (Commuters Present)	X			X				
CC_2430	Sta Svc-Paoli/Malvrn	FM_310_2	Stations - Shared (Commuters Present)		X		X				
CC_2432	Unstaffed Stations-PHL	FM_310_2	Stations - Shared (Commuters Present)	X	X		X				
CC_2531	Station Services-Ncr	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X				
CC_2532	Station Services-BWI	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X	X			
CC_2533	Station Services-Bal	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X	X			
CC_2534	Supv Customer Svcs-Wil	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X			X	
CC_2536	Sta Svcs Moynihan NY	FM_310_2	Stations - Shared (Commuters Present)	X	X	X					
CC_2725	CHI Station Services	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X				X
CC_2900	Unstaffed Stns-PNW South	FM_310_2	Stations - Shared (Commuters Present)		X	X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2959	Unstaffed Sta Southwest Coast Dist	FM_310_2	Stations - Shared (Commuters Present)		X	X					
CC_2962	Supt Psg Svc-WAS	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X				
CC_5314	Utilities - Passenger Svcs New York	FM_310_2	Stations - Shared (Commuters Present)	X	X	X					
CC_5507	Passenger Svc NED-Eastern Utilities	FM_310_2	Stations - Shared (Commuters Present)	X	X	X	X				
CC_5559	Old Saybrook Station	FM_310_2	Stations - Shared (Commuters Present)	X	X		X				
CC_6332	Sw Div Psgr Incovn	FM_310_2	Stations - Shared (Commuters Present)		X	X					
CC_6551	Pax Inconvience Pac Divn	FM_310_2	Stations - Shared (Commuters Present)	X	X	X		X	X		
CC_6557	Pass Inconvenience PNW	FM_310_2	Stations - Shared (Commuters Present)	X	X	X		X			
CC_6593	Terminal Services/Pdx	FM_310_2	Stations - Shared (Commuters Present)	X	X	X				X	
CC_0336	Central Div - Dist Manager Adm	FM_310_3	Stations - Shared (No Commuters Present)		X	X				X	
CC_0342	District Manager PNW North	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X				X	
CC_0389	District Manager Station - Zephyr	FM_310_3	Stations - Shared (No Commuters Present)		X	X				X	
CC_0402	Unstaffed Stations CA Zephyr	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2163	NYP Mail Express & Baggage	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2164	NYP Customer Services	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X					
CC_2165	NYP Tickets	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X					
CC_2218	Sta Svcs Worcester MA	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2219	Unstaffed Stations NED	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X					
CC_2220	Sta Svcs Stamford CT	FM_310_3	Stations - Shared (No Commuters Present)	X	X						
CC_2321	Sta Svcs Albany NY	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X			X		
CC_2322	Sta Svcs Depew NY	FM_310_3	Stations - Shared (No Commuters Present)		X	X				X	
CC_2323	Sta Svcs Hudson NY	FM_310_3	Stations - Shared (No Commuters Present)		X	X			X	X	
CC_2325	Sta Svcs Rhinecliff NY	FM_310_3	Stations - Shared (No Commuters Present)		X	X			X		
CC_2326	Sta Svcs Rochester NY	FM_310_3	Stations - Shared (No Commuters Present)		X	X				X	
CC_2327	Sta Svcs Syracuse NY	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2328	Sta Svcs Utica NY	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2329	Unstaffed Empire Stns East	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2330	Sta Svcs Saratoga Spr NY	FM_310_3	Stations - Shared (No Commuters Present)		X	X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2331	Sta Svcs Schenectady NY	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X			X		
CC_2333	Manager Customer Services	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2334	Unstaffed Stns Empire West	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2411	30Th Street-Ushers/Redcaps	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X	X				
CC_2412	30Th Street-Ticketing/Metro Lounge	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X	X				
CC_2413	30Th Street-Baggage	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X	X				
CC_2418	Washington Baggage	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X					
CC_2422	Station Services - Har	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X				X	
CC_2424	Station Services-Lnc	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X	X			X	
CC_2425	Station Services-Pgh	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2510	Dist Sta Mgr SW Desert	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2542	Station Services-Alx	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X	X				
CC_2548	Sta Svcs Greensboro NC (GRO)	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2549	Sta Svcs Charleston SC (CHS)	FM_310_3	Stations - Shared (No Commuters Present)			X				X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2551	Sta Svcs Fayetteville NC (FAY)	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2552	Sta Svcs Florence SC (FLO)	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2553	Sta Svcs Raleigh NC (RGH)	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X					
CC_2554	Sta Svcs Savannah GA (SAV)	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2555	Sta Svcs Cary NC (CYN)	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2557	Sta Svcs Charlotte NC (CLT)	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2560	Station Services-Cvs	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2563	Sta Svcs Petersburg VA (PTB)	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2565	Station Services-Rvr	FM_310_3	Stations - Shared (No Commuters Present)		X	X				X	
CC_2567	Sta Svcs Rocky Mount NC (RMT)	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X					
CC_2569	Sta Svcs Lynchburg VA (LYH)	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2570	Sta Svcs Durham NC (DNC)	FM_310_3	Stations - Shared (No Commuters Present)		X						
CC_2573	Sta Svcs Wilson NC (WLN)	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X					
CC_2574	Unstaff Stations-Har (West)	FM_310_3	Stations - Shared (No Commuters Present)		X	X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2576	Unstaffed Stations Washington	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2588	Unstaffed Stations- Raleigh Dist	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2591	Sta Svcs Jacksonville FL (JAX)	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2592	Sta Svcs Lakeland FL (LKL)	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2593	Sta Svcs Orlando FL (ORL)	FM_310_3	Stations - Shared (No Commuters Present)			X				X	
CC_2595	Sta Svcs St Petersburg FL (STP)	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2597	Sta Svcs Sebring FL (SBG)	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2599	Sta Svcs Winter Haven FL (WTH)	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2600	Sta Svcs Winter Park FL (WPK)	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2602	Sta Svcs Tampa FL (TPA)	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2603	Sta Svcs Kissimmee FL (KIS)	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2604	Sta Svcs Deland FL (DLD)	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2606	Sta Svcs Deerfield Bch FL (DFB)	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2608	Sta Svcs Ft Lauderdale FL (FTL)	FM_310_3	Stations - Shared (No Commuters Present)			X					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2609	Sta Svcs Hollywood FL (HOL)	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2610	Sta Svcs Miami FL (MIA)	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2611	Sta Svcs West Palm FL (WPB)	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2612	Unstaffed Stns - Jacksonville Dist	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X	X	X	X		
CC_2675	Sta Svcs Indianapolis IN	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2676	Sta Svcs Battle Creek Mi	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2680	Sta Svcs Niles Mi	FM_310_3	Stations - Shared (No Commuters Present)		X						
CC_2682	Sta Svcs Kalamazoo Mi	FM_310_3	Stations - Shared (No Commuters Present)		X						
CC_2685	Sta Svcs Cleveland Oh	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2686	Sta Svcs Toledo Oh	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2687	Sta Svcs South Bend In	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2690	Unstaffed Stations-Dist Mgr East	FM_310_3	Stations - Shared (No Commuters Present)		X	X				X	
CC_2722	Sta Svcs Naperville Il (NPV)	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2723	Sta Svcs Joliet Il	FM_310_3	Stations - Shared (No Commuters Present)		X	X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2724	Unstaffed Stations IL/IN	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2751	Sta Svcs Milwaukee Wi	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2752	Unstaffed Sta Dist Mgr St Louis	FM_310_3	Stations - Shared (No Commuters Present)		X	X		X			
CC_2757	Sta Svcs Alton	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2758	Sta Svcs Bloomington-Normal	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2760	Sta Svcs Champaign-Urbana	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2763	Sta Svcs Galesburg Il-Bn	FM_310_3	Stations - Shared (No Commuters Present)		X	X				X	
CC_2765	Sta Svcs Springfield	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2767	Sta Svcs Kansas City	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2770	Sta Svcs Carbondale	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2774	Sta Svcs St. Louis	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2807	Sta Svcs Ft Worth	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2812	Sta Svcs New Orleans LA (NOL)	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2813	Unstaffed Stations-Central Southeast	FM_310_3	Stations - Shared (No Commuters Present)			X				X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2814	Sta Svcs San Antonio	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2845	Supt Stations SW	FM_310_3	Stations - Shared (No Commuters Present)		X	X				X	
CC_2853	Sta Svcs Edmonds Wa	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2854	Sta Svcs Eugene Or	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2855	Sta Svcs Everett Wa	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X					
CC_2856	Sta Svcs Portland Or	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X				X	
CC_2857	Sta Svcs Salem Or	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2858	Sta Svcs Seattle Wa	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X				X	
CC_2859	Sta Svcs Tacoma Wa	FM_310_3	Stations - Shared (No Commuters Present)		X	X					X
CC_2860	Sta Svcs Vancouver Wa	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2862	Sta Svcs Centralia Wa	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2865	Sta Svcs Albany Or	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2866	Unstaffed Stations - Asst Supt Ops LAX	FM_310_3	Stations - Shared (No Commuters Present)		X						
CC_2882	Sta Svcs Los Angeles	FM_310_3	Stations - Shared (No Commuters Present)		X	X				X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2883	Sta Extra Board Los Angeles	FM_310_3	Stations - Shared (No Commuters Present)		X	X				X	
CC_2884	Sta Admin Los Angeles	FM_310_3	Stations - Shared (No Commuters Present)		X	X				X	
CC_2885	Sta Svcs Oxnard	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2886	Sta Svcs Santa Barbara	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2889	Sta Svcs Van Nuys	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2914	Sta Svcs El Paso	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2916	Sta Svcs Maricopa	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2917	Sta Svcs Tucson	FM_310_3	Stations - Shared (No Commuters Present)			X					
CC_2920	Sta Svcs Fullerton	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2933	Unstaffed Sta Southwest Desert Dist	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2944	Sta Svcs Martinez CA	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2945	Sta Svcs Oakland CA	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2948	Sta Svcs Sacramento CA	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2951	Sta Svcs San Jose CA	FM_310_3	Stations - Shared (No Commuters Present)		X	X					

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2952	Sta Svcs San Luis Obispo	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2954	Sta Svcs Davis CA	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_2958	Sta Svcs Emeryville Calif	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_5307	Utilities - Passenger Svcs Empire Dist	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_5587	HAR District Admin	FM_310_3	Stations - Shared (No Commuters Present)		X	X	X			X	
CC_6511	Superintendent Customer Services	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X	X			X	X
CC_6591	Los Angeles Union Station	FM_310_3	Stations - Shared (No Commuters Present)		X	X					
CC_6875	Asst Supt Stations PHL Admin	FM_310_3	Stations - Shared (No Commuters Present)	X	X	X	X			X	
CC_0104	CUS Property Management	FM_310_4	Station Support		X	X	X		X	X	
CC_0106	Commercial Station Events	FM_310_4	Station Support		X	X	X			X	
CC_0332	Stations & OBS - Staff	FM_310_4	Station Support	X	X	X	X	X	X	X	X
CC_0700	Facilities Planning	FM_310_4	Station Support	X	X	X	X	X	X	X	X
CC_0760	Stations Design	FM_310_4	Station Support	X	X	X	X	X	X	X	X
CC_0765	ADA Stations Program	FM_310_4	Station Support	X	X	X		X	X	X	
CC_1005	Passenger Accessibility	FM_310_4	Station Support	X	X	X	X		X	X	
CC_1209	Major Stations Development	FM_310_4	Station Support					X		X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3004	Station Operations	FM_310_4	Station Support	X	X	X	X				
CC_OH53	OH Stations & OBS	FM_310_4	Station Support	X	X	X	X	X	X	X	X

**Table A-30. Cost Center List by Business Type for Subfamily Sales - #401**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0514	Marketing and Sales Mgmt	FM_401_0	Sales - General	X	X	X		X			
CC_1119	Sr Dir E-Commerce	FM_401_0	Sales - General	X	X	X		X	X		
CC_1131	Reservations Systems Support	FM_401_0	Sales - General	X	X	X		X			

**Table A-31. Cost Center List by Business Type for Subfamily Information & Reservations - #402**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1025	Social Media	FM_402_1	Reservations and Call Centers	X	X	X		X			
CC_1091	Reservation Sales	FM_402_1	Reservations and Call Centers	X	X	X		X			
CC_1092	Mid Atlantic RSCC	FM_402_1	Reservations and Call Centers	X	X	X	X	X			
CC_1097	Western RSCC	FM_402_1	Reservations and Call Centers	X	X	X					



**Table A-32. Cost Center List by Business Type for Subfamily Marketing - #403**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1012	Loyalty Marketing	FM_403_0	Marketing - General	X	X	X			X		
CC_1013	National Advertising & Mktg Programs	FM_403_0	Marketing - General	X	X	X		X			
CC_1014	Major Projects Management	FM_403_0	Marketing - General	X							
CC_1015	Corporate Sales	FM_403_0	Marketing - General	X	X	X					
CC_1121	Digital Media & Mobile Marketing	FM_403_0	Marketing - General	X	X	X					
CC_1134	Pricing & Revenue Management	FM_403_0	Marketing - General	X	X	X					
CC_MK_PRJ	VP Mktg & Product Mgmt - PRJ Costs	FM_403_0	Marketing - General	X	X	X	X				
CC_0541	Customer Relations	FM_403_1	Marketing Support	X	X	X					
CC_0702	Marketing Management	FM_403_1	Marketing Support	X	X	X		X			
CC_0728	Market Research & Analysis	FM_403_1	Marketing Support	X	X	X			X		
CC_1112	Agent Channels	FM_403_1	Marketing Support	X	X	X	X	X	X	X	X
CC_1309	Analytics & Information Mgmt	FM_403_1	Marketing Support	X	X	X	X	X	X	X	X
CC_1315	Mainframe Engineering & Reservation Sys	FM_403_1	Marketing Support	X	X	X			X		
CC_1316	Marketing & Customer Experience	FM_403_1	Marketing Support	X	X	X	X	X	X	X	X
CC_1317	Technology Architecture & Innovation	FM_403_1	Marketing Support	X	X	X	X	X	X	X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1318	Revenue Mgmt	FM_403_1	Marketing Support	X	X	X			X		

**Table A-33. Cost Center List by Business Type for Subfamily Station and On-Board Technology - #404**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1109	Wi-Fi	FM_404_0	Station and On-Board Technology - General	X	X	X	X		X	X	
CC_1110	XStation Technology (PIDS)	FM_404_0	Station and On-Board Technology - General						X		

**Table A-34. Cost Center List by Business Type for Subfamily Service Line Mgmt. - #405**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0326	Operations California - Staff	FM_405_0	Service Line Mgmt. General		X						
CC_0379	Product Support & Cust Exp Mgmt	FM_405_0	Service Line Mgmt. General	X	X	X					
CC_0528	National State Relations	FM_405_0	Service Line Mgmt. General	X	X	X					
CC_0529	Commuter & Ancillary Services	FM_405_0	Service Line Mgmt. General		X			X	X		
CC_0530	State Supported Services	FM_405_0	Service Line Mgmt. General	X	X	X					
CC_0537	Real Estate Development	FM_405_0	Service Line Mgmt. General	X	X	X	X	X		X	
CC_0704	Product Support	FM_405_0	Service Line Mgmt. General	X	X	X		X			
CC_0726	Long Distance Business Development	FM_405_0	Service Line Mgmt. General			X			X		
CC_1040	Strategic Prtnshps & Bus Dev-Central	FM_405_0	Service Line Mgmt. General		X						
CC_1150	Infrastructure	FM_405_0	Service Line Mgmt. General	X							
CC_1162	Parking 30Th Street Station	FM_405_0	Service Line Mgmt. General	X	X	X	X			X	
CC_1163	Real Estate Management	FM_405_0	Service Line Mgmt. General				X			X	
CC_1171	Commercial Planning and Development	FM_405_0	Service Line Mgmt. General							X	
CC_1172	Real Estate Development NEC	FM_405_0	Service Line Mgmt. General							X	
CC_1174	Real Estate National Network	FM_405_0	Service Line Mgmt. General							X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1205	Retail Management 30Th Street Station	FM_405_0	Service Line Mgmt. General							X	
CC_RE_PRJ	Corp Real Estate - PRJ Costs	FM_405_0	Service Line Mgmt. General	X	X	X	X	X	X	X	
CC_SP_PRJ	Strat Partnrshps & Bus Dev - PRJ Costs	FM_405_0	Service Line Mgmt. General	X	X	X	X	X	X		

**Table A-35. Cost Center List by Business Type for Subfamily Corporate Administration - #601**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0725	Real Estate Program Management	FM_601_0	Corporate Administration - General	X	X	X	X	X	X	X	X
CC_0730	Real Estate	FM_601_0	Corporate Administration - General	X	X	X	X	X	X	X	X
CC_0819	Commercial Management	FM_601_0	Corporate Administration - General	X							
CC_1004	Chief of Admin	FM_601_0	Corporate Administration - General	X	X	X	X	X	X	X	X
CC_3407	Central CM	FM_601_0	Corporate Administration - General	X	X	X	X		X		
CC_4810	Proc & Log- Supply Chain - Tactical Team	FM_601_0	Corporate Administration - General	X	X	X	X	X	X	X	
CC_CWIP	PowerPlant Capital Work in Progress	FM_601_0	Corporate Administration - General								X
CC_0724	Corporate Facilities	FM_601_11	Corp Operations	X	X	X	X	X	X	X	X
CC_1001	Chief Operation Officer- Staff	FM_601_11	Corp Operations	X	X	X	X	X	X	X	X
CC_CP02	Can_Prj_COO	FM_601_11	Corp Operations	X	X	X	X	X	X	X	
CC_0531	General Counsel	FM_601_2	Legal	X	X	X	X	X	X	X	X
CC_0535	HR Investigations	FM_601_2	Legal	X	X	X	X	X	X	X	
CC_0536	Office Of Disciplinary Investigation	FM_601_2	Legal	X	X	X	X	X	X	X	X
CC_0721	Records & Information Management	FM_601_2	Legal	X	X	X	X	X	X	X	X
CC_1201	Board Of Directors	FM_601_2	Legal	X	X	X	X	X	X	X	X
CC_1360	Law	FM_601_2	Legal	X	X	X	X	X	X	X	X

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0521	Government Affairs	FM_601_3	Govt Affairs Corp Communications	X	X	X	X	X	X	X	X
CC_0523	Gov't Affairs & Corp Comm Mgmt	FM_601_3	Govt Affairs Corp Communications	X	X	X	X	X	X	X	X
CC_0538	Corporate Communications	FM_601_3	Govt Affairs Corp Communications	X	X	X	X	X	X	X	X
CC_0727	Operations FP&A	FM_601_4	Financial Planning	X	X	X	X	X	X	X	
CC_0810	Service Line (Route) Analysis	FM_601_4	Financial Planning	X	X	X	X	X	X	X	X
CC_0811	FP&A	FM_601_4	Financial Planning	X	X	X	X	X	X	X	X
CC_0813	Mechanical FP&A	FM_601_4	Financial Planning	X	X	X	X	X	X	X	X
CC_0860	Finance Continuous Improvement	FM_601_4	Financial Planning	X	X	X	X	X	X	X	
CC_0901	Grants Administration	FM_601_4	Financial Planning	X	X	X	X	X	X	X	X
CC_1202	Service Planning & Costing	FM_601_4	Financial Planning	X	X	X	X	X	X	X	X
CC_1306	Order to Cash (Finance)	FM_601_4	Financial Planning	X	X	X	X	X	X	X	X
CC_0852	Controller & Tax	FM_601_5	Controller	X	X	X	X	X	X	X	X
CC_0853	Corporate Accounting	FM_601_5	Controller	X	X	X	X	X	X	X	X
CC_0862	A/P	FM_601_5	Controller	X	X	X	X	X	X	X	X
CC_0866	Capital & Inventory Accounting	FM_601_5	Controller	X	X	X	X	X	X	X	X
CC_0876	Revenue Accounting	FM_601_5	Controller	X	X	X	X	X	X	X	X
CC_0701	Chief Financial Officer	FM_601_6	CFO Office	X	X	X	X	X	X	X	X
CC_0705	Amtrak Controls	FM_601_6	CFO Office	X	X	X	X	X	X	X	X
CC_0801	Treasury	FM_601_6	CFO Office	X	X	X	X	X	X	X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0501	President	FM_601_7	CEO_President	X	X	X	X	X	X	X	X
CC_9901	Profit Center Changes	FM_601_8	Corp Common						X		X
CC_0750	Corp Strategy	FM_601_9	Corp Strategy	X	X	X	X	X	X	X	X
CC_4922	Strategic Procurement	FM_601_9	Corp Strategy	X	X	X	X	X	X	X	X



**Table A-36. Cost Center List by Business Type for Subfamily Centralized Services - #602**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0710	NEC Advisory Commission	FM_602_0	Centralized Services - General	X	X	X	X				X
CC_0723	Infrastructure Platform Services	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_1301	Chief Information Officer	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_1302	Cyber Defense	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_1303	IT GRC	FM_602_05	IT Operations	X	X	X	X	X	X	X	
CC_1304	Business Svs Mgmt	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_1307	Customer & Revenue Systems Mgmt	FM_602_05	IT Operations	X	X	X	X	X	X	X	
CC_1308	ITSD & Field Support	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_1310	Corporate & Infrastructure Managed Svcs	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_1311	Enterprise Architecture & Fleet Tech Svcs	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_1312	Supplier Management	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_1313	Cloud Solutions	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_1319	Enterprise Application Support & NOC	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_1320	Technology Operations Management	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_1321	Cybersecurity Architecture	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_1324	IT support for HR	FM_602_05	IT Operations	X	X	X	X	X	X	X	X

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1361	Technology Portfolio Management	FM_602_05	IT Operations	X	X	X	X	X	X	X	
CC_1363	Corporate Planning	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_1370	Network Operations	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_1371	Resource & Cost Mgmt	FM_602_05	IT Operations	X	X	X	X	X	X	X	
CC_4904	IT Procurement	FM_602_05	IT Operations	X	X	X	X	X	X	X	
CC_CP16	Can_Prj_It	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_IT_PRJ	Info Tech Dept - PRJ Costs	FM_602_05	IT Operations	X	X	X	X	X	X	X	X
CC_3024	Design & Development	FM_602_07	Training	X	X	X	X	X	X	X	X
CC_5010	HR Training Systems & Support	FM_602_07	Training	X	X	X	X	X	X	X	
CC_5015	X HR Prof Dev	FM_602_07	Training	X	X	X	X	X	X	X	
CC_5016	HR Training & Development	FM_602_07	Training	X	X	X	X	X	X	X	X
CC_5023	Customer Service T&D	FM_602_07	Training	X	X	X		X			
CC_0502	Client Support	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	
CC_0718	HR Compliance	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	X
CC_1372	Right Day Care One	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	
CC_1422	HR Medical Services	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	X
CC_1425	EAP	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	
CC_1441	X HR Operations	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	
CC_1442	HR Transformation	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	X
CC_1462	HR Talent Acquisition	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	X
CC_1463	Drug & Alcohol Testing	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	X

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1480	Inquiry Management	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	
CC_1481	HR Compensation	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	
CC_1482	HR Benefits	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	
CC_1483	Leave Management	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	
CC_1492	HR Budget & Administration	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	
CC_1495	Ops TA - Labor Relations Recruiters	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	X
CC_3022	PIER & Wellness	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	X
CC_3051	Labor Relations	FM_602_08	Personnel & Benefits Mgmt	X	X	X	X	X	X	X	X
CC_0715	Office of the CHRO	FM_602_09	HCM Support	X	X	X	X	X	X	X	X
CC_1405	HR Business Partners	FM_602_09	HCM Support	X	X	X	X	X	X	X	X
CC_1406	HR Assessment & Leadership Development	FM_602_09	HCM Support	X	X	X	X	X	X	X	X
CC_1407	HR Workforce Analytics	FM_602_09	HCM Support	X	X	X	X	X	X	X	X
CC_1411	Diversity	FM_602_09	HCM Support	X	X	X	X	X	X	X	
CC_1412	Manager Trainee Program	FM_602_09	HCM Support	X	X	X	X	X	X	X	X
CC_1470	HR Training Programs	FM_602_09	HCM Support	X	X	X	X	X	X	X	X
CC_1477	HR Training	FM_602_09	HCM Support	X	X	X	X	X	X	X	X
CC_1401	Hire to Retire (HR)	FM_602_10	HCM Technology Support	X	X	X	X	X	X	X	X
CC_1402	HR Employee Service Center	FM_602_10	HCM Technology Support	X	X	X	X	X	X	X	X
CC_0891	Payroll Operations Headquarters	FM_602_11	Payroll	X	X	X	X	X	X	X	X

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0892	Payroll Operations Washington Terminal	FM_602_11	Payroll	X	X	X	X	X	X	X	X
CC_0893	Payroll Operations Philadelphia	FM_602_11	Payroll	X	X	X	X	X	X	X	X
CC_0898	Payroll Operations Los Angeles	FM_602_11	Payroll	X	X	X	X	X	X	X	X
CC_0714	Office Support	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	X
CC_0731	Energy Management	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	X
CC_1203	Facilities Management	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	X
CC_1366	Source to Pay (Procurement)	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	X
CC_3531	Vehicle Maintenance Shop - Philadelphia	FM_602_12	Procurement & Purchasing	X	X	X	X				X
CC_4011	Automotive Administration - Bear	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	
CC_4040	Automotive Fleet Services/Projects	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	X
CC_4801	VP & Chief Proc & Logistics Officer	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	X
CC_4804	Fleet Procurement	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	X
CC_4805	Direct Material Procurement	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	X
CC_4806	Inventory Planning	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	X
CC_4809	Deputy Supply Chain Officers	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	X
CC_4811	Material Planning	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	X
CC_4812	Budget & Admin	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4814	Construction Procurement	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	X
CC_4816	Warranty Management	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	
CC_4853	Business Improvement	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	X
CC_4903	Services Procurement	FM_602_12	Procurement & Purchasing	X	X	X	X	X	X	X	X
CC_PR_PRJ	Chief Logistics Officer - PRJ Costs	FM_602_12	Procurement & Purchasing	X	X	X			X		
CC_0241	Employee Transfer-SAP	FM_602_13	Central Svc Corp Common	X	X	X	X	X	X	X	X

**Table A-37. Cost Center List by Business Type for Subfamily Qualified Mgmt - #603**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5008	Continuous Improvement	FM_603_0	Qualified Mgmt - General	X	X	X	X	X			
CC_0752	Strategic Fleet Rail Initiatives	FM_603_1	Fleet Strategy	X	X	X					
CC_1006	Inter-City Trainsets Program	FM_603_1	Fleet Strategy	X	X	X					
CC_1007	New Acela Program Delivery	FM_603_1	Fleet Strategy	X							
CC_SF_PRJ	Strategic Fleet Projects	FM_603_1	Fleet Strategy	X	X	X					
CC_CP07	Can_Prj_NEC_lid	FM_603_2	NEC IID	X							
CC_0546	Forms Services	FM_603_5	Operations Support	X	X	X	X	X	X	X	
CC_0831	Network Support - Staff	FM_603_5	Operations Support	X	X	X	X	X	X	X	
CC_0832	Deputy Chief Perform Man & Compliance	FM_603_5	Operations Support	X	X	X	X	X	X	X	
CC_0833	Ops Tech – Management Systems	FM_603_5	Operations Support	X	X	X	X	X	X	X	X
CC_0882	Revenue Operations	FM_603_5	Operations Support	X	X	X					
CC_1305	Corporate and Operations Technology Mgmt	FM_603_5	Operations Support	X	X	X	X	X	X	X	
CC_1325	Ops Tech IT Mgt for Labor/CNOC/Stations	FM_603_5	Operations Support	X	X	X	X	X	X	X	X
CC_2415	Finance Capital Governance	FM_603_5	Operations Support	X	X	X	X	X	X	X	X
CC_3005	Compliance & Quality Assurance	FM_603_5	Operations Support	X	X	X	X	X	X	X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5017	Customer Service Standards	FM_603_5	Operations Support	X	X	X	X	X	X	X	
CC_CF_PRJ	Chief Financial Officer & C/C - PRJ Costs	FM_603_5	Operations Support	X	X	X	X	X	X	X	X
CC_CO_PRJ	Chief Operating Officer-Staff - PRJ Costs	FM_603_5	Operations Support	X	X	X	X	X	X	X	X
CC_GA_PRJ	VP Gov't Affairs - PRJ Costs	FM_603_5	Operations Support	X	X	X		X			

**Table A-38. Cost Center List by Business Type for Subfamily Direct Customer (Non-NTS) - #604**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0206	VSIP	FM_604_0	Direct Customer (Non-NTS) - General	X	X	X	X	X	X	X	
CC_0509	OIG Quality Assurance & Internal Affairs	FM_604_1	OIG								X
CC_0511	Office Of Inspector General	FM_604_1	OIG								X
CC_0512	Investigation	FM_604_1	OIG								X
CC_0513	Audit	FM_604_1	OIG								X
CC_0516	Mgmt and Policy	FM_604_1	OIG								X
CC_0519	OIG - General Counsel	FM_604_1	OIG								X
CC_IG_PRJ	Office Inspector Gen - PRJ Costs	FM_604_1	OIG								X
CC_CP10	Can_Prj_Corp_Re	FM_604_2	Real Estate							X	



**Table A-39. Cost Center List by Business Type for Subfamily Claims Mgmt - #605**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0532	Claims Services	FM_605_1	Claims Mgmt	X	X	X	X				
CC_0534	Claims Litigation Management	FM_605_1	Claims Mgmt	X	X	X	X	X	X	X	X

**Table A-40. Cost Center List by Business Type for Subfamily Centralized Expense - #801**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0205	Commuter - Corporate Common	FM_801_0	Employee Benefits	X	X	X	X				
CC_0210	Employee Benefits Allocated	FM_801_0	Employee Benefits	X	X	X	X	X	X		X
CC_OH28	OH Exempt-Misc	FM_801_0	Employee Benefits	X	X	X	X	X	X	X	X
CC_0202	Corporate Common	FM_801_1	Corporate Common	X	X	X	X	X	X	X	X
CC_0204	Sub Op Activity-PRIL	FM_801_1	Corporate Common	X	X	X	X	X	X	X	X
CC_0226	AAMPS Clean Up	FM_801_1	Corporate Common	X	X	X	X	X	X	X	X
CC_0802	Amtrak Mandatory	FM_801_1	Corporate Common	X	X	X	X	X	X	X	X
CC_CWIPADJ	CWIP PowerPlant Adjustments	FM_801_1	Corporate Common								X
CC_ELIM_NRPC	Op Activity-NRPC	FM_801_1	Corporate Common								X
CC_OH26	OH Support-Misc	FM_801_1	Corporate Common	X	X	X	X	X	X	X	X
CC_OH27	OH Material-Misc	FM_801_1	Corporate Common	X	X	X	X	X	X	X	X
CC_S001	PRIL	FM_801_1	Corporate Common	X	X	X	X	X	X	X	X

**Table A-41. Cost Center List by Business Type for Subfamily Police - #901**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3032	APD Operations Support	FM_901_1	Police - National	X	X	X	X	X	X	X	
CC_3033	Special Operations Unit	FM_901_1	Police - National	X	X	X	X	X	X	X	
CC_3035	Police Nat'L Radio Ops	FM_901_1	Police - National	X	X	X	X	X	X	X	
CC_3041	Chief Of Police	FM_901_1	Police - National	X	X	X	X	X	X	X	
CC_3060	Asset Forfeiture Account	FM_901_1	Police - National	X	X	X	X	X	X	X	
CC_3063	APD Office of Professional Responsibility	FM_901_1	Police - National	X	X	X	X	X	X	X	X
CC_PO_PRJ	Police & Security - PRJ Costs	FM_901_1	Police - National	X	X	X	X	X	X	X	X
CC_0301	Police Chicago Union Station	FM_901_2	Police - Regional/Local		X	X	X			X	
CC_3034	Police Non-Spine Canine Unit	FM_901_2	Police - Regional/Local		X	X	X				
CC_3038	Canine Unit	FM_901_2	Police - Regional/Local	X	X	X	X	X	X	X	X
CC_3042	Police Mid-Atlantic Div-North	FM_901_2	Police - Regional/Local	X	X	X	X	X	X	X	X
CC_3043	Police New York Division	FM_901_2	Police - Regional/Local	X	X	X	X		X	X	
CC_3044	Police New England Division	FM_901_2	Police - Regional/Local	X	X	X	X	X	X	X	X
CC_3045	Police Mid-Atlantic Div-South	FM_901_2	Police - Regional/Local	X	X	X	X	X	X	X	X
CC_3046	Police Intercity Ops	FM_901_2	Police - Regional/Local	X	X	X	X	X	X	X	

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3048	Police Patrol West Ops-WA	FM_901_2	Police - Regional/Local		X	X					
CC_3050	Police Non-Spine New England Division	FM_901_2	Police - Regional/Local	X	X	X	X				
CC_3052	Police Non-Spine Mid-Atlantic North Div	FM_901_2	Police - Regional/Local	X	X	X	X		X	X	
CC_3059	Police Non-Spine Mid-Atlantic South Div	FM_901_2	Police - Regional/Local		X	X					

**Table A-42. Cost Center List by Business Type for Subfamily Emergency Mgmt & Corp Security - #902**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1322	Safety & Security	FM_902_0	Emergency Mgmt & Corp Security	X	X	X	X	X	X	X	X
CC_3027	System Safety - NEC	FM_902_0	Emergency Mgmt & Corp Security						X		
CC_3037	APD Intelligence & Counterterrorism Unit	FM_902_0	Emergency Mgmt & Corp Security	X	X	X	X	X	X	X	
CC_3071	Emergency Management	FM_902_0	Emergency Mgmt & Corp Security	X	X	X	X	X	X	X	
CC_3072	Corporate Security	FM_902_0	Emergency Mgmt & Corp Security	X	X	X	X	X	X	X	
CC_3073	Admin	FM_902_0	Emergency Mgmt & Corp Security	X	X	X	X	X	X	X	
CC_3074	Emergency Mgt & Corporate Security	FM_902_0	Emergency Mgmt & Corp Security	X	X	X	X	X	X	X	
CC_3075	EMCSTraining and Exercises	FM_902_0	Emergency Mgmt & Corp Security	X	X	X	X	X	X	X	X
CC_EM_PRJ	Emer. Mgmt and Corp. Security ? PRJ Cost	FM_902_0	Emergency Mgmt & Corp Security	X	X	X	X	X	X	X	X

**Table A-43. Cost Center List by Business Type for Subfamily Environmental & Safety - #903**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_CP04	Can_Prj_Safety	FM_903_0	Environmental & Safety-General	X	X	X					
CC_2022	Public Health	FM_903_1	Environmental	X	X	X	X	X	X	X	
CC_3006	Environment & Sustainability	FM_903_1	Environmental	X	X	X	X	X	X	X	
CC_EV_PRJ	Env Health & Safety - PRJ Costs	FM_903_1	Environmental	X	X	X	X	X	X	X	
CC_1368	Safety Technology	FM_903_2	Safety	X	X	X	X	X	X	X	
CC_2025	System Safety - Sr. Director	FM_903_2	Safety	X	X	X	X	X	X	X	
CC_3021	System Safety - West	FM_903_2	Safety	X	X	X	X	X	X	X	
CC_3028	System Safety Programs	FM_903_2	Safety	X	X	X	X	X	X	X	
CC_3053	System Safety Analysis	FM_903_2	Safety	X	X	X	X	X	X	X	
CC_SA_PRJ	Safety Projects	FM_903_2	Safety	X	X	X	X	X	X		

**Table A-44. Cost Center List by Business Type for Subfamily Capital**

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_CAPACQ	Capital Acquisitions	FM_Capital	Capital	X	X	X	X	X	X	X	X

# Appendix B: APT Data Tables



## B.I APT Data Tables Overview

The data presented in the following tables are derived from APT allocated data for the full Fiscal Year 2021 and are presented in millions of dollars. They are unaudited figures available in the system in October of 2021 and do not reflect any adjustments or corrections since that time and as such may not be replicable. They are intended only to provide a general snapshot of the relative size of Amtrak's business. The data are both Amtrak's operating and capital expenses<sup>4</sup> (capital work in progress) only and reflect the full cost size of Amtrak's businesses of passenger railroad transportation and railroad capital asset production. The data do not include revenues, State or Federal capital contributions, or other balance sheet transactions. Some statistics show large negative values and are the result of allocations to net the internal transfer of overheads or other project expenditures transferred to the asset ledger.

APT is a living system that continually evolves and some of the codes or descriptions for APT Code Block elements or allocation statistics used at the time of the data collection may have been eliminated, their names modified, or new statistics have been added.

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<sup>4</sup> The parent account for expenses, AC\_740300\_H2 Expense, was used to pull all expenses, both capital and operating. The Profit Center dimension in APT allows users to sort the data by "Business Views." The data in Appendix B include costs in the operating and capital business views, BV\_OP\_BV and BV\_CAP.

**Table B-1. Fully Allocated Costs by Family, Pre-Audit FY 2021 Dollars (Millions)**

This table provides the allocated costs of each APT Family.

<b>Family Code</b>	<b>Family Name</b>	<b>Operating Costs</b>	<b>Percent of Amtrak Fully Allocated Costs</b>	<b>Operating and Capital Costs</b>	<b>Percent of Operating and Capital</b>
FM_MOW	Maint of Way (MoW)	\$482.4	12.0%	\$1,165.5	19.2%
FM_MOE	Maint of Equipment (MoE)	\$604.4	15.0%	\$775.9	12.8%
FM_OPS_TRANS	Ops - Transportation	\$1,297.7	32.2%	\$1,372.8	22.6%
FM_SALES_MKTG	Sales and Marketing	\$170.2	4.2%	\$284.2	4.7%
FM_G_A	General and Administrative	\$1,380.5	34.3%	\$1,613.5	26.6%
FM_CAPITAL	Capital	\$0.0	0.0%	\$738.3	12.2%
FM_POLICE_SAFETY	Police Environmental & Safety	\$94.5	2.3%	\$114.4	1.9%
<b>Grand Total</b>		<b>\$4,029.8</b>	<b>100%</b>	<b>\$6,064.8</b>	<b>100%</b>

**Table B-2. Fully Allocated Costs by Subfamily, Pre-Audit FY 2021 Dollars (Millions)**

This table provides the allocated costs of each APT Subfamily.

Subfamily Code	Subfamily Name	Family Code	Operating Costs	Percent of Amtrak Fully Allocated Costs	Operating and Capital Costs	Percent of Operating and Capital
FM_101	Central Div MoW	FM_MOW	\$20.1	0.5%	\$22.4	0.4%
FM_102	MidAtlantic Div MoW	FM_MOW	\$133.7	3.3%	\$169.8	2.8%
FM_103	New England Div MoW	FM_MOW	\$80.7	2.0%	\$91.9	1.5%
FM_104	New York Div MoW	FM_MOW	\$140.9	3.5%	\$165.0	2.7%
FM_105	MoW Support	FM_MOW	\$18.4	0.5%	\$570.3	9.4%
FM_106	System Gangs	FM_MOW	\$53.7	1.3%	\$109.1	1.8%
FM_107	West Div MoW	FM_MOW	\$8.6	0.2%	\$8.8	0.1%
FM_108	Empire District	FM_MOW	\$9.7	0.2%	\$11.6	0.2%
FM_109	Michigan Line	FM_MOW	\$16.6	0.4%	\$16.6	0.3%
FM_201	MoE Turnaround	FM_MOE	\$231.6	5.7%	\$231.8	3.8%
FM_202	MoE Loco Maintenance	FM_MOE	\$93.9	2.3%	\$94.0	1.5%
FM_203	MoE Car Maintenance	FM_MOE	\$57.2	1.4%	\$57.4	0.9%
FM_204	MoE Support	FM_MOE	\$46.4	1.2%	\$50.1	0.8%
FM_205	MoE Multiple	FM_MOE	\$83.1	2.1%	\$197.2	3.3%
FM_206	MoE HSR Maintenance	FM_MOE	\$53.0	1.3%	\$53.3	0.9%
FM_207	MoE BackShop	FM_MOE	\$27.1	0.7%	\$80.1	1.3%
FM_208	MoE Material Control	FM_MOE	\$12.0	0.3%	\$12.0	0.2%
FM_301	On Board Services (OBS)	FM_OPS_TRANS	\$184.1	4.6%	\$184.1	3.0%
FM_302	T&E	FM_OPS_TRANS	\$401.8	10.0%	\$401.8	6.6%
FM_303	Yard	FM_OPS_TRANS	\$72.3	1.8%	\$72.4	1.2%
FM_304	Fuel	FM_OPS_TRANS	\$81.1	2.0%	\$81.1	1.3%
FM_305	Transportation - Multiple	FM_OPS_TRANS	\$3.3	0.1%	\$3.3	0.1%
FM_306	Train Movement	FM_OPS_TRANS	\$77.3	1.9%	\$77.7	1.3%
FM_307	Train Movement - Host RR	FM_OPS_TRANS	\$124.3	3.1%	\$134.8	2.2%

Subfamily Code	Subfamily Name	Family Code	Operating Costs	Percent of Amtrak Fully Allocated Costs	Operating and Capital Costs	Percent of Operating and Capital
FM_308	Transportation Support	FM_OPS_TRANS	\$52.9	1.3%	\$116.7	1.9%
FM_309	Power - Electric Traction	FM_OPS_TRANS	\$65.7	1.6%	\$65.7	1.1%
FM_310	Stations	FM_OPS_TRANS	\$235.0	5.8%	\$235.1	3.9%
FM_401	Sales	FM_SALES_MKT G	\$5.9	0.1%	\$5.9	0.1%
FM_402	Information & Reservations	FM_SALES_MKT G	\$42.9	1.1%	\$42.9	0.7%
FM_403	Marketing	FM_SALES_MKT G	\$79.4	2.0%	\$84.7	1.4%
FM_404	Station and On-Board Technology	FM_SALES_MKT G	\$4.7	0.1%	\$4.7	0.1%
FM_405	Service Line Mgmt.	FM_SALES_MKT G	\$37.4	0.9%	\$146.1	2.4%
FM_601	Corporate Administration	FM_G_A	\$82.1	2.0%	\$82.1	1.4%
FM_602	Centralized Services	FM_G_A	\$204.1	5.1%	\$282.2	4.7%
FM_603	Qualified Mgmt	FM_G_A	\$28.2	0.7%	\$149.6	2.5%
FM_604	Direct Customer (Non-NTS)	FM_G_A	\$20.2	0.5%	\$20.3	0.3%
FM_605	Claims Mgmt	FM_G_A	\$19.7	0.5%	\$19.7	0.3%
FM_801	Centralized Expense	FM_G_A	\$1,026.2	25.5%	\$1,059.7	17.5%
FM_Capital	Capital	FM_Capital	\$0.0	0.0%	\$738.3	12.2%
FM_901	Police	FM_POLICE_SAF ETY	\$78.5	1.9%	\$80.7	1.3%
FM_902	Emergency Mgmt & Corp Security	FM_POLICE_SAF ETY	\$9.3	0.2%	\$11.6	0.2%
FM_903	Environmental & Safety	FM_POLICE_SAF ETY	\$6.7	0.2%	\$22.1	0.4%
<b>Grand Total</b>			<b>\$4,029.8</b>	<b>100%</b>	<b>\$6,064.8</b>	<b>100%</b>

**Table B-3. All Statistics – Ranked by Expenses Allocated or Directly Assigned, Pre-Audit FY 2021  
Dollars (Millions)**

This table shows the dollars allocated or directly assigned by each stat in rank order and its share of Amtrak dollar expenses at the time the data was collected. Dollar expenditures are both operating and capital acquisition.

<b>Statistic</b>	<b>Description</b>	<b>Allocated Costs</b>	<b>Percent of Amtrak Allocated Costs</b>
ST_NO_STX	No Statistic (Direct Charges)	\$2,421.9	39.9%
ST_FTTX	Frequency of Train Trips	\$1,124.9	18.5%
ST_UUX	Average Locos and Cars Used per Day	\$634.5	10.5%
ST_PUTX	Passenger Car Unit Trips	\$293.4	4.8%
ST_TBDX	Total Boards And Deboards	\$249.1	4.1%
ST_TAC_DBX	Total Allocated Costs	\$217.1	3.6%
ST_MDC_DBX	Mechanical Direct Costs	\$134.8	2.2%
ST_TEHX	Conductor and Engineer Labor Hours	\$134.4	2.2%
ST_MWDC_DBX	Maintenance of Way Direct Costs	\$128.7	2.1%
ST_TTMX	Total Operated Train Miles	\$97.7	1.6%
ST_PRVX	Passenger Related Transportation Revenue	\$87.9	1.5%
ST_EUMX	Electric Loco and EMU Unit Miles	\$85.0	1.4%
ST_DPUFX	Diesel Power Allocation Factor	\$80.9	1.3%
ST_NONX	Straight-Line Allocation (1)	\$74.5	1.2%
ST_CAE_DBX	Customer Allocated Costs	\$66.0	1.1%
ST_OLHX	Total OBS Labor Hours	\$64.4	1.1%
ST_UMX	Locomotive and Car Unit Miles	\$57.2	0.9%
ST_RSOX	Usage Time for RSO Operations	\$42.9	0.7%
ST_UTX	Locomotive and Car Unit Trips	\$40.2	0.7%
ST_EPUFX	Electric Traction Power Allocation Factor	\$36.5	0.6%
ST_STKTX	Station Ticket Issuance	\$35.5	0.6%
ST_ELHX	Engineer Labor Hours	\$32.0	0.5%
ST_TRDX	Total Riders	\$28.1	0.5%
ST_CMSRYX	Commissary Direct Expense	\$24.7	0.4%
ST_TLHX	Conductor Labor Hours	\$18.9	0.3%
ST_WBDX	Trip-length-weighted Boards and Deboards	\$10.8	0.2%
ST_CHRX	T&E and OBS Crew Hours	\$9.9	0.2%
ST_DLHX	Food Service OBS Labor Hours	\$5.8	0.1%
ST_TPMX	Total Operated Passenger Miles	\$5.5	0.1%
ST_TRVX	Total Transportation Revenue	\$2.9	0.0%
ST_DRVX	Food Service Revenue	\$2.9	0.0%
ST_CLHX	Coach OBS Labor Hours	\$2.6	0.0%

<b>Statistic</b>	<b>Description</b>	<b>Allocated Costs</b>	<b>Percent of Amtrak Allocated Costs</b>
ST_SCLHX	Sleeper and Coach Labor Hours	\$2.3	0.0%
ST_CUTX	Car Unit Trips	\$1.9	0.0%
ST_LNLDRYX	Linens and Laundry Factor	\$1.9	0.0%
ST_MTHX	Car Turnaround Mech Labor Hours (?)	\$1.8	0.0%
ST_PDC_DBX	Police Direct Cost	\$1.8	0.0%
ST_GEUX	GE Units	\$1.5	0.0%
ST_TASCOMX	Travel Agency Sales Commissions	\$1.3	0.0%
ST_SLHX	Sleeping Car OBS Labor Hours	\$1.2	0.0%
ST_FCRX	First Class Riders	\$0.9	0.0%
ST_FOODX	Food Expense	\$0.2	0.0%
ST_REUSEX	Reusable Support Items	-\$0.1	0.0%
ST_TASX	Travel Agent Sales	-\$0.2	0.0%
ST_TDC_DBX	Ops Trans Direct Cost	-\$201.4	-3.3%
<b>Grand Total</b>		<b>\$6,065</b>	<b>100%</b>

**Table B-4. All Statistics – Alphabetical List, Pre-Audit FY 2021 Dollars (Millions)**

This table shows the same data as Table B-3, but displayed in alphabetical order.

<b>Statistic</b>	<b>Description</b>	<b>Allocated Costs</b>	<b>Percent of Amtrak Allocated Costs</b>
ST_CAE_DBX	Customer Allocated Costs	\$66.0	1.1%
ST_CHRX	T&E and OBS Crew Hours	\$9.9	0.2%
ST_CLHX	Coach OBS Labor Hours	\$2.6	0.0%
ST_CMSRYX	Commissary Direct Expense	\$24.7	0.4%
ST_CUTX	Car Unit Trips	\$1.9	0.0%
ST_DLHX	Food Service OBS Labor Hours	\$5.8	0.1%
ST_DPUFX	Diesel Power Allocation Factor	\$80.9	1.3%
ST_DRVX	Food Service Revenue	\$2.9	0.0%
ST_ELHX	Engineer Labor Hours	\$32.0	0.5%
ST_EPUFX	Electric Traction Power Allocation Factor	\$36.5	0.6%
ST_EUMX	Electric Loco and EMU Unit Miles	\$85.0	1.4%
ST_FCRX	First Class Riders	\$0.9	0.0%
ST_FOODX	Food Expense	\$0.2	0.0%
ST_FTTX	Frequency of Train Trips	\$1,124.9	18.5%
ST_GEUX	GE Units	\$1.5	0.0%
ST_LNLDRYX	Linens and Laundry Factor	\$1.9	0.0%
ST_MDC_DBX	Mechanical Direct Costs	\$134.8	2.2%
ST_MTHX	Car Turnaround Mech Labor Hours (?)	\$1.8	0.0%
ST_MWDC_DBX	Maintenance of Way Direct Costs	\$128.7	2.1%
ST_NO_STX	No Statistic (Direct Charges)	\$2,421.9	39.9%
ST_NONX	Straight-Line Allocation (1)	\$74.5	1.2%
ST_OLHX	Total OBS Labor Hours	\$64.4	1.1%
ST_PDC_DBX	Police Direct Cost	\$1.8	0.0%
ST_PRVX	Passenger Related Transportation Revenue	\$87.9	1.5%
ST_PUTX	Passenger Car Unit Trips	\$293.4	4.8%
ST_REUSEX	Reusable Support Items	-\$0.1	0.0%
ST_RSOX	Usage Time for RSO Operations	\$42.9	0.7%
ST_SCLHX	Sleeper and Coach Labor Hours	\$2.3	0.0%
ST_SLHX	Sleeping Car OBS Labor Hours	\$1.2	0.0%
ST_STKTX	Station Ticket Issuance	\$35.5	0.6%
ST_TAC_DBX	Total Allocated Costs	\$217.1	3.6%
ST_TASCOMX	Travel Agency Sales Commissions	\$1.3	0.0%
ST_TASX	Travel Agent Sales	-\$0.2	0.0%
ST_TBDX	Total Boards And Deboards	\$249.1	4.1%
ST_TDC_DBX	Ops Trans Direct Cost	-\$201.4	-3.3%
ST_TEHX	Conductor and Engineer Labor Hours	\$134.4	2.2%

<b>Statistic</b>	<b>Description</b>	<b>Allocated Costs</b>	<b>Percent of Amtrak Allocated Costs</b>
ST_TLHX	Conductor Labor Hours	\$18.9	0.3%
ST_TPMX	Total Operated Passenger Miles	\$5.5	0.1%
ST_TRDX	Total Riders	\$28.1	0.5%
ST_TRVX	Total Transportation Revenue	\$2.9	0.0%
ST_TTMX	Total Operated Train Miles	\$97.7	1.6%
ST_UMX	Locomotive and Car Unit Miles	\$57.2	0.9%
ST_UTX	Locomotive and Car Unit Trips	\$40.2	0.7%
ST_UUX	Average Locos and Cars Used per Day	\$634.5	10.5%
ST_WBDX	Trip-length-weighted Boards and Deboards	\$10.8	0.2%
<b>Grand Total</b>		<b>\$6,065</b>	<b>100%</b>



**Table B-5. Percent of Statistic by Family, Pre-Audit FY 2021 Dollars**

This table shows each stat in alphabetical order and the Families that are allocated by the statistic. The values are the percent of that statistic's operating and capital dollars for each family. The total to the right is the stat total.

Statistic	FM_MOW	FM_MOE	FM_OPS_ TRANS	FM_SALES_ MKTG	FM_G_A	FM_CAPITAL	FM_POLICE_ SAFETY	Total
ST_CAE_DBX	0.0%	1.8%	1.4%	5.7%	49.0%	0.0%	42.1%	100%
ST_CHRX	0.0%	0.0%	72.8%	0.0%	27.2%	0.0%	0.0%	100%
ST_CLHX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_CMSRYX	0.0%	0.0%	98.5%	0.8%	0.6%	0.0%	0.0%	100%
ST_CUTX	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_DLHX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_DPUFX	0.3%	0.1%	100.3%	0.0%	-6.7%	0.0%	6.0%	100%
ST_DRVX	1.4%	0.0%	56.9%	1.3%	40.5%	0.0%	0.0%	100%
ST_ELHX	0.0%	3.2%	92.3%	0.0%	0.7%	0.0%	3.7%	100%
ST_EPUFX	0.0%	2.0%	98.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_EUMX	0.0%	82.6%	11.5%	0.3%	5.6%	0.0%	0.0%	100%
ST_FCRX	0.0%	0.0%	31.4%	48.3%	20.3%	0.0%	0.0%	100%
ST_FOODX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_FTTX	0.4%	51.0%	12.2%	2.1%	1.6%	32.3%	0.4%	100%
ST_GEUX	90.9%	0.0%	0.0%	0.0%	9.0%	0.0%	0.0%	100%
ST_LNLDRYX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_MDC_DBX	24.4%	33.7%	15.0%	0.0%	22.6%	0.0%	4.3%	100%
ST_MTHX	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_MWDC_DBX	2.4%	80.3%	5.0%	0.0%	8.7%	0.0%	3.7%	100%
ST_NO_STX	10.9%	5.3%	29.6%	1.4%	47.1%	5.7%	0.0%	100%
ST_NONX	35.4%	34.1%	6.3%	0.8%	18.6%	0.0%	4.8%	100%
ST_OLHX	0.0%	0.0%	98.1%	0.0%	1.9%	0.0%	0.0%	100%
ST_PDC_DBX	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	100%
ST_PRVX	0.0%	0.1%	0.0%	51.4%	48.5%	0.0%	0.0%	100%
ST_PUTX	0.0%	24.5%	26.1%	29.1%	2.1%	0.0%	18.2%	100%
ST_REUSEX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_RSOX	0.0%	0.0%	0.0%	99.3%	0.7%	0.0%	0.0%	100%
ST_SCLHX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_SLHX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_STKTX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_TAC_DBX	0.0%	4.1%	-17.3%	7.1%	104.7%	0.0%	1.4%	100%

Statistic	FM_MOW	FM_MOE	FM_OPS_ TRANS	FM_SALES_ MKTG	FM_G_A	FM_CAPITAL	FM_POLICE_ SAFETY	Total
ST_TASCOMX	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	100%
ST_TASX	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	100%
ST_TBDX	0.2%	37.5%	53.6%	5.2%	2.9%	0.0%	0.5%	100%
ST_TDC_DBX	-0.1%	-3.9%	114.9%	-0.7%	-9.9%	0.0%	-0.3%	100%
ST_TEHX	0.0%	0.0%	96.5%	0.0%	3.5%	0.0%	0.0%	100%
ST_TLHX	0.0%	1.8%	94.2%	0.0%	4.1%	0.0%	0.0%	100%
ST_TPMX	0.0%	0.0%	3.1%	0.0%	96.9%	0.0%	0.0%	100%
ST_TRDX	0.0%	4.1%	8.1%	36.1%	51.8%	0.0%	0.0%	100%
ST_TRVX	0.0%	0.0%	0.0%	1.3%	98.7%	0.0%	0.0%	100%
ST_TTMX	1.5%	19.3%	42.1%	2.4%	34.7%	0.0%	0.1%	100%
ST_UMX	85.1%	6.3%	7.6%	0.0%	1.1%	0.0%	0.0%	100%
ST_UTX	9.4%	12.6%	77.2%	0.0%	0.9%	0.0%	0.0%	100%
ST_UUX	60.5%	0.9%	1.2%	0.8%	-0.9%	37.4%	0.0%	100%
ST_WBDX	0.0%	0.0%	99.9%	0.1%	0.0%	0.0%	0.0%	100%

**Table B-6. Percent of Family by Statistic, Pre-Audit FY 2021 Dollars**

This table is similar to Table B-5, but is aggregated not on statistic but Family. The values represent that statistic's share of each Family's allocated cost.

Statistic	FM_MOW	FM_MOE	FM_OPS_ TRANS	FM_SALES_ MKTG	FM_G_A	FM_CAPITAL	FM_POLICE_ SAFETY
ST_CAE_DBX	0.0%	0.1%	0.1%	1.3%	2.0%	0.0%	24.3%
ST_CHRX	0.0%	0.0%	0.5%	0.0%	0.2%	0.0%	0.0%
ST_CLHX	0.0%	0.0%	0.2%	0.0%	0.0%	0.0%	0.0%
ST_CMSRYX	0.0%	0.0%	1.8%	0.1%	0.0%	0.0%	0.0%
ST_CUTX	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
ST_DLHX	0.0%	0.0%	0.4%	0.0%	0.0%	0.0%	0.0%
ST_DPUFX	0.0%	0.0%	5.9%	0.0%	-0.3%	0.0%	4.3%
ST_DRVX	0.0%	0.0%	0.1%	0.0%	0.1%	0.0%	0.0%
ST_ELHX	0.0%	0.1%	2.2%	0.0%	0.0%	0.0%	1.0%
ST_EPUFX	0.0%	0.1%	2.6%	0.0%	0.0%	0.0%	0.0%
ST_EUMX	0.0%	6.0%	0.7%	0.1%	0.3%	0.0%	0.0%
ST_FCRX	0.0%	0.0%	0.0%	0.2%	0.0%	0.0%	0.0%
ST_FOODX	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
ST_FTTX	0.6%	49.2%	10.0%	8.4%	1.1%	49.1%	4.4%
ST_GEUX	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
ST_LNLDRYX	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%
ST_MDC_DBX	4.2%	3.9%	1.5%	0.0%	1.9%	0.0%	5.1%
ST_MTHX	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
ST_MWDC_DBX	0.4%	8.9%	0.5%	0.0%	0.7%	0.0%	4.1%
ST_NO_STX	34.1%	10.9%	52.1%	11.6%	70.7%	18.7%	0.9%
ST_NONX	3.4%	2.2%	0.3%	0.2%	0.9%	0.0%	3.2%
ST_OLHX	0.0%	0.0%	4.6%	0.0%	0.1%	0.0%	0.0%
ST_PDC_DBX	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.6%
ST_PRVX	0.0%	0.0%	0.0%	15.9%	2.6%	0.0%	0.0%
ST_PUTX	0.0%	6.2%	5.6%	30.1%	0.4%	0.0%	46.7%
ST_REUSEX	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
ST_RSOX	0.0%	0.0%	0.0%	15.0%	0.0%	0.0%	0.0%
ST_SCLHX	0.0%	0.0%	0.2%	0.0%	0.0%	0.0%	0.0%
ST_SLHX	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%
ST_STKTX	0.0%	0.0%	2.6%	0.0%	0.0%	0.0%	0.0%
ST_TAC_DBX	0.0%	0.8%	-2.7%	5.4%	14.1%	0.0%	2.7%
ST_TASCOMX	0.0%	0.0%	0.0%	0.5%	0.0%	0.0%	0.0%

Statistic	FM_MOW	FM_MOE	FM_OPS_ TRANS	FM_SALES_ MKTG	FM_G_A	FM_CAPITAL	FM_POLICE_ SAFETY
ST_TASX	0.0%	0.0%	0.0%	-0.1%	0.0%	0.0%	0.0%
ST_TBDX	0.1%	8.0%	9.7%	4.6%	0.5%	0.0%	1.1%
ST_TDC_DBX	0.0%	0.7%	-16.9%	0.5%	1.2%	0.0%	0.6%
ST_TEHX	0.0%	0.0%	9.4%	0.0%	0.3%	0.0%	0.0%
ST_TLHX	0.0%	0.0%	1.3%	0.0%	0.0%	0.0%	0.0%
ST_TPMX	0.0%	0.0%	0.0%	0.0%	0.3%	0.0%	0.0%
ST_TRDX	0.0%	0.1%	0.2%	3.6%	0.9%	0.0%	0.0%
ST_TRVX	0.0%	0.0%	0.0%	0.0%	0.2%	0.0%	0.0%
ST_TTMX	0.2%	1.6%	3.0%	0.8%	2.1%	0.0%	0.1%
ST_UMX	6.3%	0.3%	0.3%	0.0%	0.0%	0.0%	0.0%
ST_UTX	0.5%	0.4%	2.3%	0.0%	0.0%	0.0%	0.0%
ST_UUX	49.5%	0.5%	0.6%	1.9%	-0.3%	32.1%	0.0%
ST_WBDX	0.0%	0.0%	0.8%	0.0%	0.0%	0.0%	0.0%
<b>Total</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

**Table B-7. Internal Order - Operating & Capital Expenses by Internal Order, Pre-Audit Fiscal Year 2021  
(Millions)**

This table shows the dollars associated with each Internal Order. Dollar expenditures are both operating and capital acquisition.

<b>Internal Order</b>	<b>Description</b>	<b>Allocated Costs</b>
IO_0000	IO_0000	\$0.0
IO_1001	CORPORATE ADMINISTRATION	\$276.0
IO_1002	DIVISION ADMINISTRATIVE	\$7.9
IO_1004	SUB OPERATING ACTIVITY	\$22.2
IO_1009	REV. DIVERSIFICATION	\$3.5
IO_1087	SPECIAL PROJECTS G/A	\$5.0
IO_1121	CORPORATE SERVICE CENTERS	\$557.0
IO_1122	DIVISIONAL SERVICE CENTERS	\$1.0
IO_1123	PROD. LINE MGMT & SUPPORT	\$0.3
IO_1124	POLICE SECURITY & ENVIRO SAFETY	\$54.5
IO_1125	SPECIAL TRNS MISC.	\$0.0
IO_1131	TRAINING AMTRAK	\$17.1
IO_1181	INSURANCE & TAXES	\$119.8
IO_1182	LIGHT DUTY	\$0.9
IO_1191	FINANCE CHARGES	\$0.9
IO_1198	GEN SUPT SPECIAL PROJ.	\$7.4
IO_1201	SALES	\$23.6
IO_1210	MARKETING OVERHEAD	\$10.5
IO_1219	RESV. SPECIAL SVCS	\$2.0
IO_1220	RESV. MGMT ADMIN	\$7.8
IO_1221	RESERVATIONS	\$12.3
IO_1223	TICKETING-CTO & TBM	\$0.0
IO_1231	STA SVCS-TICKETING	\$57.8
IO_1241	STA SVCS-MGMT. & SUPV	\$18.8
IO_1242	STA SVCS-1ST CLASS LOUNGE	\$0.5
IO_1243	SPECIAL TRAINS STATIONS	\$0.0
IO_1251	STA SVCS-RED CAPS & PORTERS	\$3.7
IO_1261	STA SVCS-BAGGAGE/EXPRESS	\$8.1
IO_1266	STA SVCS-STATION MSTRS & USHERS	\$5.0
IO_1271	STA SVCS-STATION OPERATIONS	\$59.7
IO_1281	STA SVCS-BLDG MAINT	\$41.4
IO_1285	STA SVCS SNOW & ICE REMOVAL	\$1.5
IO_1288	STA SVCS-SPEC PROJ	\$0.7
IO_1291	PSG. INCONVENIENCE	\$3.6
IO_1301	OBS MGMT & SUPV. STAFF	\$13.7

Internal Order	Description	Allocated Costs
IO_1311	COMMISSARY	\$21.9
IO_1313	OBS SERVICES- EXTRA BOARD	\$4.6
IO_1315	OBS SERVICES- OVERHEAD	\$12.0
IO_1321	OBS DINING & SNACK	\$61.2
IO_1331	OBS SLEEPING CAR	\$14.8
IO_1341	OBS COACH SERVICE	\$13.5
IO_1351	SPECIAL TRNS OBS	\$0.2
IO_1388	OBS SPEC PROJECTS	\$0.7
IO_1601	TRANS. MGMT & SUPV	\$64.3
IO_1605	SPECIAL TRAINS TRANS.	\$0.0
IO_1615	EXT. BRD GUAR ENG CREW OPER	\$13.9
IO_1616	EXT. BRD GUAR TRAINMEN	\$9.4
IO_1617	T&E OVERHEAD	\$44.2
IO_1621	YARDMASTERS AND CLERKS	\$4.3
IO_1622	YARD ENG. CREW OPS.	\$20.1
IO_1623	YARD TRAINMEN OPERATIONS	\$26.9
IO_1624	YARD SWITCHING-VRE	\$0.0
IO_1631	TRAIN OPERATIONS	\$216.6
IO_1632	TRAIN DISPATCHING	\$20.0
IO_1633	PSG. TRAIN ENGINEMEN	\$81.7
IO_1634	SIG. & INTERLOCKER OPERATION	\$5.8
IO_1635	PSG. TRN TRAINMEN	\$107.6
IO_1636	BRIDGE OPERATION	\$1.5
IO_1637	QUALIFYING BLOCK & TOWER	\$0.5
IO_1639	CLEARING WRECKS	\$0.0
IO_1641	TRANSPORTATION OPS RAILROAD	\$33.0
IO_1642	QUALIFYING ENGINEMEN	\$5.5
IO_1643	QUALIFYING TRAINMEN	\$2.4
IO_1648	Reimbursable Bus Services	\$17.5
IO_1649	NON-REIMBURSABLE THRUWAY SERVICES	\$5.9
IO_1651	JOINT TERMINAL FACILITY	\$8.4
IO_1652	ENGINEER NON-ROAD QUALIFYING	\$0.8
IO_1653	CONDUCTOR NON-ROAD QUALIFYING	\$0.4
IO_1666	VEHICLE SHOP EXPENSES	\$0.7
IO_1675	SAFETY OPERATIONS	\$19.4
IO_1689	TRAIN OPS - SPEC PROJ	\$6.7
IO_1691	RR INCENTIVES & AVOIDABLE COST	\$17.3
IO_1701	M OF W MANAGERIAL	\$46.8
IO_1702	ROADWAY MAINTENANCE	\$1.3
IO_1703	TRACK MAINTENANCE	\$37.3
IO_1704	PUBLIC RIGHT OF WAY MAINT	\$0.1
IO_1705	M OF W INDUSTRIAL ENGR	\$0.0

Internal Order	Description	Allocated Costs
IO_1708	TRACK SURFACING	\$0.7
IO_1712	COMMUNICATIONS SYS MAINT	\$6.3
IO_1713	SIGNAL & INTERLOCKER MAINT	\$35.9
IO_1718	POWER TRANSMISSION SYS MAINT	\$15.0
IO_1719	POWER TRANSMISSION SYS OPER	\$4.7
IO_1722	TUNNEL MAINTENANCE	\$7.8
IO_1723	UNDERGRADE BRID TRES CULV MAIN	\$3.7
IO_1724	POWER PLANT & SUBSTATION MAINT	\$8.4
IO_1725	O.H. HWY BRIDGE MAINT	\$0.8
IO_1726	ROADWAY BLDG MAINT.	\$11.3
IO_1727	OFF. BLDG MAINTENANCE	\$3.2
IO_1731	SIGNS & FENCE MAINTENANCE	\$0.4
IO_1732	SECURITY SYSTEMS MAINTENANCE	\$0.0
IO_1733	EQUIPMENT MAINTENANCE	\$8.2
IO_1748	SNOW AND ICE REMOVAL-ROW	\$0.4
IO_1751	M OF W OVERHEAD	\$87.1
IO_1776	MofW Component Rebuild and Mfg.	-\$0.3
IO_1792	M OF W INVENTORY ADJUST	\$0.9
IO_1796	M OF W MATERIAL CONTROL	\$7.1
IO_1798	M OF W SPEC PROJ	\$19.0
IO_1801	M OF E MANAGERIAL	\$37.0
IO_1802	RAILROAD-M OF E	\$0.1
IO_1803	M OF E POWER PLANT FACIL	\$0.0
IO_1804	M OF E POWER PLANT EQUIP	\$0.0
IO_1806	M OF E SHOP FACILITY	\$46.5
IO_1807	M OF E SHOP EQUIPMENT	\$8.7
IO_1808	M OF E SUPV CLER & OFFICE	\$25.1
IO_1810	MofE Component Rebuild and Mfg.	-\$27.6
IO_1812	MECH SHOP-SNOW ICE AND EXCEPTNAL WEATHE	\$0.6
IO_1814	M OF E OVERHEAD	\$24.2
IO_1815	M OF E-VAC/HOLIDAY/NON-PROD LABOR	\$26.0
IO_1816	M OF E MATERIAL CONTROL	\$16.0
IO_1817	M OF E POWER PLANT OPER	\$0.0
IO_1820	SPECIAL TRAINS M OF E	\$0.0
IO_1821	LOCO-ELECTRIC TURNAROUND SVC	\$6.1
IO_1822	LOCO-ELECTRIC PROGRAM SVC	\$0.6
IO_1823	LOCO-ELECTRIC BAD ORDERS	\$1.2
IO_1824	LOCO-ELECTRIC LIGHT OVERHAUL	\$0.0
IO_1825	LOCO-ELECTRIC MODS/CONV/TESTING	\$0.2
IO_1826	LOCO-ELECTRIC WRECK & ACCIDENT	\$0.8
IO_1827	LOCO WARRANTY	\$0.3

Internal Order	Description	Allocated Costs
IO_1828	TRAIN & CONSIST TURNAROUND SERVICE	\$70.5
IO_1829	CAR PROGRAM MAINT.	\$22.8
IO_1830	CAR BAD ORDERS	\$29.6
IO_1831	CAR MODS/CONV/TEST	\$0.2
IO_1832	CAR LIGHT OVERHAUL	\$0.0
IO_1833	CAR WRECK & ACCIDENT	\$0.4
IO_1834	CAR WARRANTY	\$0.0
IO_1836	FREEZE DAMAGE REPAIR	\$0.0
IO_1844	AUTOMOTIVE VEHICLE EXPENSES	\$20.3
IO_1848	WORK TRAIN-CAR MAINTENANCE	\$1.2
IO_1851	CONTRACT ROLL STKMGT/MAINT	\$21.1
IO_1852	HST TURNAROUND SERVICING	\$15.0
IO_1853	HST PROGRAM SERVICE	\$0.8
IO_1854	HST BAD ORDERS	\$13.1
IO_1862	LOCO-DIESEL TURNAROUND SVC	\$13.7
IO_1863	LOCO-DIESEL PROGRAM SVC	\$18.1
IO_1864	LOCO-DIESEL BAD ORDERS	\$23.1
IO_1865	LOCO-DIESEL LIGHT OVERHAUL	\$0.0
IO_1866	LOCO-DIESEL MODS/CONV/TESTING	\$0.1
IO_1867	LOCO-DIESEL WRECK & ACCIDENT	-\$0.2
IO_1875	ENVIRONMENTAL ACTIVITIES	\$3.2
IO_1889	M OF E SPEC PROJ	\$23.6
IO_1988	PSG COMMON-TRAIN RIDERS	\$0.0
IO_1992	M OF E INVENTORY ADJUST	\$3.0
IO_4100	Reimbursable - General	\$132.1
IO_4101	REIMBURSABLE - UNIT	\$1.0
IO_4200	Capital	\$1,966.5
IO_4300	Marketing	\$59.6
IO_9901	Profit Center Change - NRPC	\$0.1
IO_9903	Unsettled Wage Accrual - NRPC	\$1.9
IO_9905	Settled Retro Wages - NRPC	\$0.0
IO_NO_IO	No Function	\$943.7
<b>Grand Total</b>		<b>\$6,064.8</b>



**Table B-8. Modified Family & Subfamily Names Used in Report**

This table shows the modified Family and Subfamily names used in the Main Report.

<b>Family / Subfamily Code</b>	<b>Family / Subfamily Description in APT</b>	<b>Family / Subfamily Report Description</b>
FM_001	National Train Service	National Train Service
FM_002	Contract Revenue	Contract Revenue
FM_101	Central Div MoW	Central Division
FM_102	MidAtlantic Div MoW	Mid-Atlantic Division
FM_103	New England Div MoW	New England Division
FM_104	New York Div MoW	New York Division
FM_105	MoW Support	MoW Support
FM_106	System Gangs	System Gangs
FM_107	West Div MoW	Western Division
FM_108	Empire District	Empire District
FM_109	Michigan Line	Michigan Line
FM_201	MoE Turnaround	Turnaround
FM_202	MoE Loco Maintenance	Locomotive Maintenance
FM_203	MoE Car Maintenance	Car Maintenance
FM_204	MoE Support	MoE Support
FM_205	MoE Multiple	MoE Multiple
FM_206	MoE HSR Maintenance	High Speed Rail (HSR) Maintenance
FM_207	MoE BackShop	BackShop
FM_208	MoE Material Control	MoE Material Control
FM_301	On Board Services (OBS)	On-Board Services (OBS)
FM_302	T&E	Trainmen & Enginemen (T&E)
FM_303	Yard	Yard
FM_304	Fuel	Fuel
FM_305	Transportation - Multiple	Transportation - Multiple
FM_306	Train Movement	Train Movement
FM_307	Train Movement - Host RR	Train Movement - Host Railroad
FM_308	Transportation Support	Transportation Support
FM_309	Power - Electric Traction	Power - Electric Traction
FM_310	Stations	Stations
FM_401	Sales	Sales
FM_402	Information & Reservations	Information & Reservations
FM_403	Marketing	Marketing
FM_404	Station and On-Board Technology	Station & On-Board Technology
FM_405	Service Line Mgmt.	Service Line Management
FM_601	Corporate Administration	Corporate Administration
FM_602	Centralized Services	Centralized Services

Family / Subfamily Code	Family / Subfamily Description in APT	Family / Subfamily Report Description
FM_603	Qualified Mgmt	Qualified Management
FM_604	Direct Customer (Non-NTS)	Direct Customer (Non-NTS)
FM_605	Claims Mgmt	Claims Management
FM_801	Centralized Expense	Centralized Expense
FM_901	Police	Police
FM_902	Emergency Mgmt & Corp Security	Emergency Management & Corporate Security
FM_903	Environmental & Safety	Environmental & Safety
FM_991	Interest Income	Interest Income
FM_992	Interest Expense	Interest Expense
FM_REVENUE	Revenue	Revenue
FM_MOW	Maint of Way (MoW)	Maintenance of Way (MoW)
FM_MOE	Maint of Equipment (MoE)	Maintenance of Equipment (MoE)
FM_OPS_TRANS	Ops - Transportation	Transportation Operations
FM_SALES_MKTG	Sales and Marketing	Sales and Marketing
FM_G_A	General and Administrative	General and Administrative (G&A)
FM_Capital	Capital	Capital
FM_POLICE_SAFETY	Police Environmental & Safety	Police, Environmental & Safety

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DOT-VNTSC-FRA-22-05