## On-the-Job Training Standards For Conductor Trainees

February 12, 2019

## Foreword

The OJT tasks identified below assumes a continuous and ongoing positive conversation between the designated instructor / qualified person and trainee. It means enough opportunity for conversational feedback before, during, and after any task is undertaken. The purpose of this conversation is to ensure learning transfer occurs. Depending on task complexity and learner skill level, most adults gain mastery of new skills through practice and repetition. OJT standards provide the basis for measuring mastery of new skills in a fair and objective manner. It is understood that many of the tasks below are presented in a manner that may suggest non-complying conditions must be present for the trainee to demonstrate proficiency. That is not the case and it is for this reason that a positive conversation between teacher and learner is encouraged throughout the OJT process.

Please also note that there is no obligation under 49 CFR Part 243 for employers to train safety-related railroad employees on skills they will never apply in connection with their duties. For example, if an employee will not be required to perform duties in passenger service, no training on those tasks is required.

## On-the-Job Training Roles and Responsibilities – Example Template

- 1. The **designated instructor** serves as the overall coordinator of the specific OJT program and is primarily responsible for:
  - Acting as the principal point of contact for the process, and ensuring the process is properly implemented.
  - Ensuring that all trainees and qualified persons involved in the OJT process have received hard copies of the OJT program or electronic copies of the checklist.
  - Providing guidance to both the trainee and qualified person in the process once they have received the OJT program.
  - Ensuring that trainees have access to all the supporting publications listed in this OJT program.
  - Ensuring the trainee has successfully completed all safety-related tasks to become a qualified member of an occupational category or subcategory.
- 2. The qualified person (sometimes referred to as a peer trainer) may serve as the mentor/coach for trainees. The qualified person must be qualified and has a duty to communicate with the trainees to ensure OJT is properly administered throughout the process. The qualified person will also provide daily briefings at the beginning and end of each day regarding the specific tasks focused on during that day. The trainee may perform OJT under the direct onsite observation of any qualified person, provided the qualified person has been advised of the circumstances and is capable of intervening if an unsafe act or noncompliance with Federal railroad safety laws, regulations, or orders is observed. However, the trainee must demonstrate OJT proficiency to the satisfaction of the designated instructor to become a qualified member of an occupational category or subcategory. A designated instructor and qualified person can be the same person.
- 3. The **trainee** (new hire) has the responsibility to pay close attention to the qualified person providing OJT, and to take advantage of the knowledge and experience he or she has to offer. Tracking progress of the OJT is essential and is the trainee's responsibility. Trainees should be aware of, and abide by, the following:
  - The designated instructor and/or qualified person will provide practical information and advice on the requirements and responsibilities of assigned duties.
  - Trainees are responsible for completing any narrative and self-study assignments outside the scope of this OJT program. Additional assignments are an integral part of the training experience and must be completed before being deemed qualified by the employer.
  - To gain the maximum benefit from the OJT experience, trainees should:
    - o Remain alert and involved in the training activities.
    - o Ask questions and learn from feedback.
    - o Take notes and apply previous lessons.
    - o Complete all required assignments.
    - O Become familiar with and comply with FRA regulations, railroad safety rules, and other procedures mandated as a condition of employment by the employer.

- o Develop and maintain a learning attitude.
- The OJT experience is designed to be much more than following a qualified person around and watching what he or she does. Trainees must take an active role in the OJT and thoroughly engage in the various job tasks outlined in this OJT program.
- Expect the qualified person to say, "Here, you give it a try." Remember, while progressing through the OJT program, trainees can learn skills, to develop knowledge, and to adopt work habits and routines that will last throughout a railroad career.
- Tracking and documenting OJT progress is an essential process step.

## **Guidelines for On-the-Job Training Program Coordination and Administration**

In most cases, the first week or so of employment will involve administrative details and an overall orientation. Although it is understood that a trainee's duties may overlap with other organizational requirements, each day of OJT should focus on one of the major duties of the OJT program to the extent possible. Once the tasks have been selected, there should be both an initial briefing on the tasks to be completed at the beginning and end of each day.

- The purpose of the debriefing is to go through the day's activities, and to focus on each of the tasks associated with the task selected.
- There is no required sequential order for completing the OJT associated with any task, and no attempt is made to prioritize any tasks. Although OJT should be focused on a task, it is anticipated that the task standards will be accomplished based on available training opportunities.

**Important Note:** Although OJT is a critical aspect of 49 CFR Part 243, FRA will consider, on a case by case basis, alternate approaches to OJT in lieu of the traditional approach (*see 49 CFR § 243.5- On-the-job training*). For example, some employers or training organizations may have access to state of the art indoor/outdoor training facilities that permit students to practice tasks that require neuromuscular coordination to learn in a controlled environment with minimal or no risk of personal injury. Other approaches may include; classroom practical exercises, role play, lab simulation, virtual reality (VR), and other emerging technologies. While FRA does encourage alternate approaches to OJT to lessen the risk of personal injury exposure to students, enough detail must be included in the submission and satisfy the regulatory requirements of 49 CFR § 243.101(d) (1-3).

	ram and Eligibility Requirements	
<u>Performance</u> Tasks	<u>Conditions</u> Tools, Equipment, Documents, Practice	<u>Standards</u> Time, Completeness, or Accuracy
Demonstrate an understanding of the general requirements for all train brake systems	Given an opportunity to read 49 CFR Part 232, Part 238, relevant railroad air brake train handling and/or operating rules, one oral briefing by the designated instructor or qualified person, the trainee will conduct a comprehensive job safety briefing, and	<ul> <li>Explain in detail, with 100% degree of accuracy;</li> <li>□ The minimum number of operative air brakes in a freight or passenger train at any given time.</li> <li>□ The number of operative air brakes required on freight or passenger trains receiving a Class I brake test.</li> </ul>
Demonstrate an understanding of the general requirements for all train brake systems regarding the securement of unattended equipment	Given an opportunity to read 49 CFR Parts 232 & 238, relevant railroad air brake train handling and/or operating rules, and at least one oral briefing by the designated instructor or qualified person, the trainee will conduct a comprehensive job safety briefing, and:	<ul> <li>Explain in detail, with 100% degree of accuracy;</li> <li>The purpose of venting air from brake pipe at a rate not to exceed a service rate and leaving the angle cock in the open position on the first unit of equipment left unattended.</li> <li>Number of handbrakes required to be applied on unattended freight or passenger cars.</li> <li>Number of handbrakes required to be applied on unattended locomotives in the lead consist of a train</li> <li>Number of handbrakes required to be applied on an unattended locomotive consist outside a yard</li> <li>Number of handbrakes required to be applied on an unattended locomotive consist in a yard</li> <li>Requirements for securing the controlling locomotive cab and/or reverser on unattended train standing on a main train or siding outside a yard with any loaded tank car containing a poisonous inhalation hazard, and/or a combination of twenty (20) or more loaded tank cars, or loaded intermodal portable tanks with hazardous materials</li> </ul>

Part 242 Subpart B: Program and Eligibility Requirements		
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Demonstrate an understanding of the requirements for performing air brake tests from the cab of a locomotive or cab car	Given an opportunity to read 49 CFR Parts 232 & 238, relevant railroad air brake train handling and/or operating rules, on at least two separate occasions, to the satisfaction of a qualified person or designated instructor, the trainee will conduct a comprehensive job safety briefing, and:	Explain the requirements associated with each of the following brakes air brake tests with 100% degree of accuracy:  Class I Class IA Class II Class III (freight only) Running (passenger only) Standing Locomotive Brake Test

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Demonstrate an understanding of when a Class I (Initial Terminal) freight air brake test must be performed.	Given an opportunity to read §232.205, relevant railroad air brake train handling and/or operating rules, and to assist in performing at least three Class I freight air brake tests with a designated instructor or qualified person, the trainee will:	Find, on two separate inspections, at least 95 percent of any non-complying conditions noted by the designated instructor or qualified person, and/or confirm compliance with the following:    Brake pipe pressure within 15 psi at which train will be operated, but not less than 75 PSI at rear of train.    Brake pipe service reduction of 20 psi.   After waiting 45-60 seconds, maintaining feature (if equipped) cut-out and brake pipe leakage does not exceed 5 psi.   If used, air flow does not exceed 60 CFM.   Correct retaining valve position.   Inoperative brake.   Brake rigging fouling.   Excessive piston travel as indicated by badge plate or stencil.   Insufficient piston travel as indicated by badge plate or stencil.   Brake connection rods/pins worn or missing.   Brake shoes worn or missing.   Brake hose worn.   Brake pipe insecure.   Slack adjuster inoperative (if equipped).   Angle or cut-out cock not properly positioned.   Inspection of both sides of train.   Verify release of each brake.   Roll-by option if used train speed not to exceed 10 mph.   Documentation/record for locomotive engineer of Class I brake test includes; date, time, number of cars inspected, name of qualified person(s) conducting test, and location where test was performed.
Demonstrate an	Given an opportunity to read	Find, on two separate inspections, at least 95 percent of any non-complying

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understanding of when a Class IA (1000 Mile) freight air brake test must be performed.	\$232.207, relevant railroad air brake train handling and/or operating rules, and to assist in performing at least three Class IA freight air brake tests with a designated instructor or qualified person, the trainee will:	conditions noted by the designated instructor or qualified person, and/or confirm compliance with the following:  Correct brake pipe pressure.  Inoperative brake.  Excessive brake pipe leakage.  Excessive air flow (CFM).  Brake rigging fouling.  Excessive piston travel.  Insufficient piston travel.  Brakes ineffective.  Brake connection pins worn or missing.  Brake shoes worn or missing.  Slack adjuster inoperative (if equipped).  Angle or cut-out cock not properly positioned.
Demonstrate an understanding of when a Class IA passenger air brake test must be performed.	Given an opportunity to read § 238.315, relevant railroad air brake train handling and/or operating rules, and to assist in performing at least three Class IA freight air brake tests with a designated instructor or qualified person, the trainee will:	Find, on two separate inspections, at least 95 percent of any non-complying conditions noted by the designated instructor or qualified person, and/or confirm compliance with the following:  Leakage does not exceed 5 psi per minute.  Application and release on each car.  Emergency application functions when required for MU locomotives.  Angle and cut-out cocks in correct position.  Communicating signal system or radio functions as intended.
Demonstrate an understanding of the	Given an opportunity to read \$238.305, and relevant railroad rules	Find, on two separate inspections, at least 95 percent of any non-complying conditions noted by the designated instructor or qualified person, and/or

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interior calendar inspection of a passenger vehicle.  Note: Only If railroad requires non-QMP's (QP's) to conduct this inspection.	with a designated instructor or qualified person, the trainee will:	confirm compliance with the following:  All fan openings, exposed gears and pinions, exposed moving parts of mechanisms, pipes carrying hot gases and high voltage equipment, switches, circuit breakers, contactors, relays, grid resistors, and fuses are installed in non-hazardous locations or equipped with guards to prevent personal injury.  Floors of passageways and compartments are free from oil, water, waste, or any obstruction that creates a slipping, tripping, or fire hazard, and floors are properly treated to provide secure footing.  All D rings, pull handles, or other means to access manual door releases are in place based on a visual inspection.  The words "Emergency Brake Valve" are legibly stenciled or marked near each brake pipe valve or shown on an adjacent badge plate.  All safety related signage is in place and legible.  All trap doors safely operate and securely latch in place in both the up and down position. *  All vestibule steps are illuminated. *  All end doors and side doors operate safely and as intended. *  * Traince should discuss provisions allowing non-complaint equipment to remain in service.

Performance Tasks	<u>Conditions</u> Tools, Equipment, Documents,	<u>Standards</u> Time, Completeness, or Accuracy
I WOKS	Practice	Time, completeness, of frecuracy
Demonstrate knowledge of	Given an opportunity to ride in a	Demonstrate their knowledge of the physical characteristics of the territory
physical characteristics	locomotive or simulator (type 1 or 2),	over which they will operate with a 90% degree of accuracy including the
	on at least two separate occasions, to	following that apply:
NOTE: in accordance with	the satisfaction of a qualified person	☐ Wayside Signals
§ 242.301	or designated instructor, the trainee	Highway crossings at grade
	will conduct a comprehensive job	Railroad crossings at grade
	safety briefing, and:	<ul><li>□ Pedestrian crossings at grade</li><li>□ Crossovers</li></ul>
		<ul><li>□ Control points</li><li>□ Passenger Stations</li></ul>
		□ Wayside detectors
		□ Curves & Topography
		□ Tunnels & Bridges
		Close clearances
		□ Interlockings
		☐ Sidings, location and length
		☐ Track speeds
		☐ Remote control locomotive zones
		□ Quiet zones
		☐ Method of operation
		☐ Joint operations
		☐ Temporal separation

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Control a shoving, backing, or pushing movement to a successful coupling or stopping at a specified spot using a radio.	Given a radio, a locomotive with a cut of cars, an engineer, and an employee directing the move will conduct a job briefing in accordance with CFR Part 218.99, Part 220.49, and any applicable operating rules. On three separate occasions, to the satisfaction of the designated instructor or qualified person, the trainee will conduct a comprehensive job safety briefing, and:	Demonstrate the ability to direct a shoving, backing, or pushing movement using only radio communications. This task must be achieved with 100 percent accuracy and include the following:  □ Determine by whom the movement will be directed □ Establish point protection □ Establish what method of communication will be used to control the movement □ Specify the distance of the movement. □ Provide remaining distance prior to ½ the previous distance provided	
Demonstrate an understanding regarding the radio transmission of mandatory directives.	Given an opportunity to read 49 CFR Part 220.61, and to be a member of a train or engine crew, on 3 separate occasions, to the satisfaction of the designated instructor or qualified person, the trainee will conduct a comprehensive job safety briefing, and:	Demonstrate the following with 100% accuracy and include the following:  ☐ The steps required by a train dispatcher or operator before a mandatory directive can be transmitted.  ☐ What information the receiving employee is required to provide before mandatory directive is transmitted.  ☐ How the receiving employee shall copy the mandatory directive.  ☐ Demonstrate the conversation between the person giving and the person receiving the mandatory directive after it is copied.  ☐ Demonstrate how to distribute copies of the mandatory directive to other train crew members.	
Demonstrate an understanding of FRA definitions pertaining to handling equipment, switches, and fixed derails.	Given an opportunity to read § 218.93, the trainee will, to the satisfaction of the designated instructor or qualified person:	Explain the definition of the following, achieving an accuracy of 100%:  Clearance point Crossover Switch, including correspondence Fouling Hand operated switch Track is clear Remote Control Zone	

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Read and understand work instructions and prepare good faith challenge.	Given an opportunity to read § 218.97 or any applicable railroad rules, demonstrate to the satisfaction of the designated instructor or qualified person the ability to:	Explain the procedures of initiating a good faith challenge, and achieve and accuracy of 90%
Demonstrate an understanding of the requirements when shoving or pushing equipment.	Given a radio, a locomotive with a cut of cars, after reading § 218.99 or any applicable railroad rules, on three separate occasions, to the satisfaction of a qualified person or designated instructor, the trainee will conduct a comprehensive job safety briefing, and:	Demonstrate the ability to conduct shoving or pushing movement with achieving 100% accuracy the following, if applicable:  Provide instructions necessary to control the movement  Provide point protection  Visually determine track is clear  Comply with the conditions required for shove lights  Comply with additional remote-control movement instructions.  NOTE: The above items must be accomplished without participating in any other unrelated tasks
Demonstrate an understanding of the remote-control locomotive operations when shoving or pushing equipment	After reading § 218.99 (c, d, and e) or any applicable railroad rules, demonstrate to the satisfaction of the designated instructor or qualified person, the trainee will:	Explain the exceptions to providing point protection with 100% accuracy, as follows:  Visual inspection of track,  Active remote-control zone  Proper use of shove light system  Signal governing movement is more favorable than restricting  Movement does not exceed train's length  The track is under the exclusive and continuous control of a yardmaster or other qualified employee

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Demonstrate the exceptions to leaving rolling and on-track maintenance-of-way equipment in the clear	After reading § 218.101 or any applicable railroad rules, demonstrate to the satisfaction of the designated instructor or qualified person, the trainee will:	Explain, with 100% accuracy, the exceptions for leaving equipment fouling adjacent tracks as follows:  On the main track  On a siding  On an industrial track  On a yard switching lead
Demonstrate proper use of hand-operated switches, including crossover switches	Given a locomotive with a cut of cars, and an engineer the trainee will, after reading §218.103 or any applicable railroad rules, on three separate occasions, will conduct a comprehensive job safety briefing and demonstrate to the satisfaction of the designated instructor or qualified person, the trainee will:	Demonstrate with an accuracy of 100%, their ability to:  □ Visually determine that switches are properly lined for the intended route and that no equipment is fouling the switches  □ Visually determine that the points fit properly and the target, if so equipped, corresponds with the switch's position  □ After operating a switch and before making movements in either direction over the switch, ensure that the switch is secured from unintentional movement of the switch points